

CITY OF ONTARIO REACHING NEW HEIGHTS

2016-2017 ADOPTED ANNUAL OPERATING BUDGET
SUMMARY

Ontario
International
Airport
↑





Paul S. Leon
Mayor



Debra Dorst-Porada
Mayor pro Tem



Alan D. Wapner
Council Member



Jim W. Bowman
Council Member



Paul Vincent Avila
Council Member



City of Ontario

List of Principal Officials

Elected Officials

Paul S. Leon	Mayor
Debra Dorst-Porada.....	Mayor pro Tem
Alan D. Wapner	Council Member
Jim W. Bowman.....	Council Member
Paul Vincent Avila.....	Council Member
James R. Milhiser.....	City Treasurer
Sheila Mautz	City Clerk

Administrative Staff

Al C. Boling.....	City Manager
	Executive Director of the Housing Authority
Vacant.....	Assistant City Manager
John E. Brown.....	City Attorney
Brad Kaylor.....	Police Chief
Robert B. Elwell Jr.....	Fire Chief
Mark Chase.....	Community & Public Services Director
Scott Burton	Utilities General Manager
Brent D. Schultz.....	Housing & Municipal Services Director
John P. Andrews.....	Economic Development Director
Otto Kroutil	Development Director
Elliott Ellsworth.....	Information Technology Director
Grant D. Yee.....	Administrative Services/Finance Director

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Introduction



Adopted Fiscal Year 2016-17 Annual Operating Budget

To The Honorable Mayor and City Council:

It is my pleasure to present to you the Adopted Operating Budget for the City of Ontario and the Ontario Housing Authority for Fiscal Year 2016-17. This document implements the policy direction provided by the Mayor and City Council through their adopted goals and objectives and serves as a financial plan for the continued improvement of the quality of life for Ontario's residents and commercial climate of its businesses.

Citywide Budget

The Operating Budget document is comprised of three separate volumes: Operating Budget Summary; Operating Budget Detail; and Five-Year Capital Improvement Program. The Operating Budget Summary provides a high-level overview of each operational unit's activities and programs included in the budget for the upcoming year. The Operating Budget Detail includes detailed information at the revenue and expenditure account levels. The City's comprehensive capital spending plan for the forthcoming years is presented in the Five-Year Capital Improvement Program.

The Fiscal Year 2016-17 Adopted Operating Budget is consistent with the Mayor and City Council's goals and objectives - to continue to preserve public safety levels, meet community and cultural needs, and deliver on critical capital projects. The City of Ontario's Adopted Operating Budget, including transfers, for Fiscal Year 2016-17 is **\$452,890,128** (this includes **\$205,288,040** in the General Fund and **\$247,602,088** in other funds that include Special Revenue, Capital Projects, Enterprise Operations, Internal Services, and Fiduciary). The Adopted Operating Budget for Fiscal Year 2016-17 for the Ontario Housing Authority is **\$1,257,478**, and for the Redevelopment Successor Agency it is **\$15,225,214**. The total overall budget is **\$469,372,820**.

Economic Outlook

Consumer spending is continuing to show signs of improvement, with continued growth in retail and motor vehicles sales and employment, as well as strong gains in the housing market. Sales tax revenue for the fourth quarter 2015 grew approximately 8 percent compared to the same quarter a year ago, with office equipment and new auto sales continuing to be the highest producing sectors. Although the City has experienced strong gains in sales tax revenues, we anticipate a decline or flat growth in the aggregate for the calendar year 2017 due to the loss of a significant sales tax producer in the City. The Consumer Confidence Index continues to be at pre-recession levels at a reported 96.2 for March 2016, an increase from the previous month reading of 94.0 but still a decline from September's high of 102.9. This is attributed to

consumers becoming less optimistic about sustained or long-term growth in the economy.

Ontario's unemployment rate declined slightly to 5.6 percent in March 2016 from 6.4 percent a year ago. Home values are improving as demonstrated by the moderate increase of 4.6 percent compared to the prior year in the median sale price of single-family homes in San Bernardino County as of March 2016. Home sales experienced significant gains in March as reflected in the increase of approximately 42 percent. This increase is primarily the result of home buyers being pushed out of the Los Angeles and Orange County housing markets due to higher home prices in those regions.

Although the local economy has been growing, the overall U.S. economy has generally been

<u>Funding Sources</u>	<u>Total Revenues & Transfers-In</u>			<u>Total Expenditures & Transfers-Out</u>		
	Adopted 2015-16	Adopted 2016-17	Change	Adopted 2015-16	Adopted 2016-17	Change
General Fund ^a	\$ 192,375,232	\$ 205,169,000	\$ 12,793,768	\$ 192,375,232	\$ 205,288,040	\$ 12,912,808
Special Revenues Fund	27,197,064	20,562,802	(6,634,262)	30,604,919	22,926,608	(7,678,311)
Capital Project Funds	3,166,790	4,349,718	1,182,928	8,082,200	10,764,987	2,682,787
Enterprise Funds	122,512,900	143,547,741	21,034,841	181,137,700	171,931,135	(9,206,565)
Internal Service Funds	29,216,571	29,148,981	(67,590)	39,945,799	37,979,358	(1,966,441)
Fiduciary Fund	9,470,175	9,696,482	226,307	3,900,000	4,000,000	100,000
Total City Ontario	\$ 383,938,732	\$ 412,474,724	\$ 28,535,992	\$ 456,045,850	\$ 452,890,128	\$ (3,155,722)
Redevelopment Successor Agency ^b	17,655,182	15,225,214	(2,429,968)	17,655,182	15,225,214	(2,429,968)
Housing Authority	701,855	525,803	(176,052)	18,250,196	1,257,478	(16,992,718)
Total	\$ 402,295,769	\$ 428,225,741	\$ 25,929,972	\$ 491,951,228	\$ 469,372,820	\$(22,578,408)

^a Excluding General Fund Trust

^b Excluding Redevelopment Successor Agency transfers.



weak. In the opening months of 2016, the U.S. economy experienced a sharp pull back in business investment and weak global demand. Gross Domestic Product (GDP), the broadest measure of economic output, advanced at a 0.5 percent annual rate in the first quarter. This figure represents the worst performance in two years. In addition, the national labor market saw a sharp slowdown in May, adding just 38,000 net new jobs. According to several economists, the risk of a recession within the next 12 months has hit a high during the current economic recovery.

Budget Issues Ahead

Current economic factors are pointing toward a leveling off over the next couple of years and this budget reflects a tempered optimism during the remainder of this economic growth cycle. Most importantly, Ontario needs to be cognizant of the anticipated reduction in sales tax revenues for 2017 due to a relocation of a major business out of the City. In order for the City to successfully manage this significant decline in General Fund revenues, it is recommended that Ontario practice fiscal discipline and establish proactive measures to safely navigate this upcoming fiscal event. Additionally, the overall economy is projected to flatten over the next couple of years due to continued stagnant wage growth, the potential negative impact of an unstable global economy, and the Federal Reserve's actions to taper back its bond purchases (quantitative easing) which has kept borrowing costs low. Other major challenges the City continues to contend with locally are:

- Significant increases in the City's CalPERS retirement cost in future fiscal years;
- Rising cost of medical benefits;
- Unfunded liabilities for retiree medical benefits; and
- The need to grow passenger traffic at the Ontario International Airport (ONT) and the time necessary to turn around the previous lack of business development at the airport, all of which seriously impact the local economy.

General Fund

Consistent with the Mayor and City Council's conservative approach to prudent fiscal management, the Fiscal Year 2016-17 Adopted Operating Budget includes General Fund revenues and transfers-ins of **\$205,169,000**, and reflects an increase of 6.7 percent when compared to Fiscal Year 2015-16 Adopted Budget. This recommended amount reflects projected modest growth in Sales Tax, Property Tax, and Occupancy Tax revenues.

The Adopted Fiscal Year 2016-17 General Fund expenditure budget, including transfers-out, is **\$205,288,040**. The increase of 6.7 percent to the overall General Fund expenditure is primarily in Personnel Services as a result of contractual employment contracts, higher rates in health and retirement benefits, and the addition of 27 full-time positions. These personnel modifications, primarily Police and Municipal Utilities Company enhancements, will ensure the City stays ahead of service demands that accompany the development and growth in the Ontario Ranch area, and maintains the City Council's vision for a safe and prosperous community.

The City's projected General Fund Unreserved Ending Fund Balance as of June 30, 2017 is approximately **\$35,866,464** and is 18.0 percent of General Fund appropriations. Although the City is utilizing **\$119,040** of available General

Fund reserves, the ending General Fund balance still achieves the City's budget policy guideline of establishing a prudent General Fund balance reserve level of 18 percent of annual appropriations. The General Fund Unreserved Fund Balance is intended to be used for specific and defined emergency events, such as an earthquake, and to address immediate needs in resources without impacting City services.

Fiscal Year 2016-17 Budget Highlights

During this economic growth cycle, Ontario continues its transformation as the next urban center in Southern California. As part of this transformation, and the City Council's goal to *Focus Resources in Ontario's Commercial and Residential Neighborhoods*, the Adopted Budget for Fiscal Year 2016-17 allocates \$8.0 million for street pavement rehabilitation, traffic signage, handicap access ramps and other street related improvements.



Improvements to community facilities and parks continue to be a priority for the City, as directed by the City Council's goal to *Encourage, Provide or Support Enhanced Recreational, Educational, Cultural and Healthy City Programs, Policies and Activities*. The Adopted Budget for Fiscal Year 2016-17 includes approximately \$1 million for various improvements at City facilities including the renovation of restrooms at De Anza Park, monument signage at the Ontario Museum of History and Art, and the expansion and improvements to the lounge and cafe at the Ontario Convention Center. In addition, \$125,000 is designated for community college scholarships to assist City of Ontario youth in achieving their higher education goals and creating a local workforce to better meet the human capital needs of the business community.



Consistent with the City Council's goal to *Maintain the Current High Level of Public Safety*, the Adopted Budget for Fiscal Year 2016-17 earmarks \$1.6 million for the replacement of two fire pumpers; \$818,000 for the replacement of twenty police vehicles; and \$625,000 for the replacement of a fire brush truck. Additionally, funding of \$4.7 million is included for 21 additional police officer positions, as well as the purchase of new vehicles and equipment.

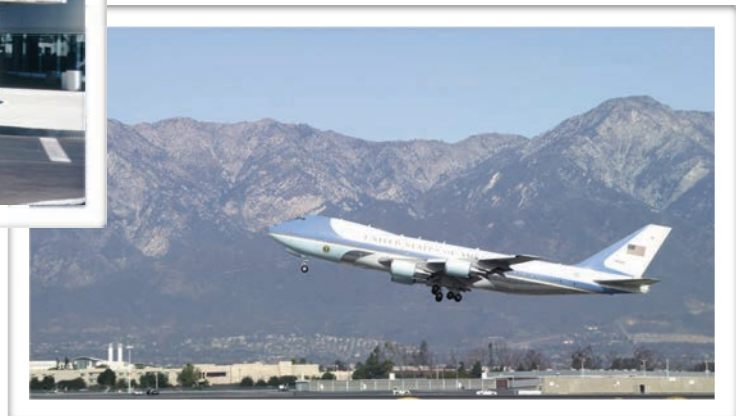
Reimbursement from the Ontario International Airport Authority (OIAA) of approximately \$3.5 million will offset the expenses related to 15 of the added police officer positions, which are dedicated toward airport operations and safety at ONT. As the transfer of the airport moves forward, additional public safety positions for fire suppression and medical response will be required in future budgetary actions.

Moreover, the Adopted Budget for Fiscal Year 2016-17 achieves the City Council's goal of *Invest in the City's Infrastructure* by allocating approximately \$15.2 million in various capital improvement projects throughout the City, including \$7.1 million for a new Ontario Ranch fire station and \$1.9 million for the rehabilitation of 14 street bridges throughout the City. Also, an additional \$9.0 million is earmarked for the construction of a high speed fiber optic communication backbone system for the City's business district which serves as yet another competitive advantage for companies looking to expand in or relocate to Ontario.



Finally, the highly anticipated transfer of the Ontario International Airport from the City of Los Angeles to the Ontario International Airport Authority (OIAA) will occur early in Fiscal Year 2016-17. Since December 2010, the City, along with the OIAA, has worked tirelessly to bring the airport back under local control. The long-term success of the Ontario International Airport is critical to the economy and future of not just Ontario, but the entire Inland Empire region. In

December 2015 a settlement agreement was reached with the City of Los Angeles to transfer the ownership to OIAA. This endeavor is aligned with the City Council's primary goal: *Regain Local Control of the Ontario International Airport*. In addition, this effort is consistent with the City's Council's goal to *Invest in the Growth and Evolution of the City's Economy and Pursue City's Goals and Objectives by Working with Other Governmental Agencies*. The Airport's transfer, combined with efforts already underway, begins a renewed effort toward air service development, business development at the airport, and creating economic vitality for a long-languishing regional asset.



Conclusion

The Adopted Operating Budget addresses City Council priorities, is fiscally balanced, and continues to support high quality municipal services, maintenance and expansion needs of the City's infrastructure and facilities, and the investment and reinvestment of City resources into the Community.

Lastly, I wish to express my sincere appreciation to the Mayor and City Council for providing clear and outstanding leadership, goals and direction which have been incorporated into the Adopted Operating Budget for Fiscal Year 2016-17, and to the staff members who have contributed in the preparation of this budget.

Due to the continued strong, responsible leadership and prudent fiscal policy direction of the Mayor and City Council, the City of Ontario is prepared to take advantage of opportunities in this current economic growth cycle, as well as prepare for times to come.

Respectfully submitted,



Al C. Boling
City Manager



Budget Overview

Budget Overview

Budget guidelines are developed for use in preparing the annual budget and are evaluated each year to ensure adherence to the Mayor and City Council Goals and Objectives.

In the City Council approved Budget Development Guidelines, an ultimate goal for a General Fund reserve of 18 percent of annual appropriations was established. The Adopted Budget for Fiscal Year 2016-17 reflects a projected ending General Fund undesignated balance that meets the Mayor and City Council's Goal.

Budget Policy Guidelines

Modest revenue growth has permitted the expansion of the General Fund Base Target for Fiscal Year 2016-17. This expansion accommodates general cost increases in providing essential government services to the community. Additionally, it should be noted that the focus of the Fiscal Year 2016-17 Budget is still on existing programs and services. The target numbers were based upon the Fiscal Year 2015-16 Adopted Budget plus two percent of recurring operating and contractual expenditures. Excluded from the two percent increase are items such as personnel costs, overtime, internal services, utilities, legal services, and capital expenditures. Agencies may redistribute at their discretion between departments, division, and/or activities as long as the Agency's overall General Fund expenditure request does not exceed its base target number. In addition, Agencies have been instructed to operate within their Fiscal Year 2016-17 General Fund Operating budgeted amounts.

All appropriations lapse at fiscal year end. Outstanding encumbrance balances at fiscal year end require re-approval by the Mayor and City Council as part of the First Budget Update Report. Budget reports are presented to the City Council and the public on a quarterly basis; however the City Council may amend the budget at any time during the fiscal year. Budget reports include appropriations adjustments and revised revenue projections as needed.

The following list (in no priority order) will be used to evaluate all future funding alternatives generated from budget savings.

- ♦ **Fund Balance Reserve** - Establish a prudent General Fund balance reserve level of 18 percent of annual appropriations.
- ♦ **Equipment Replacement** - Maintain adequate reserves to replace vehicles and equipment when they become obsolete.
- ♦ **Infrastructure** - Provide the Mayor and City Council with a minimum of 10 percent of annual General Fund appropriations to be applied to discretionary infrastructure projects as defined in the Five-Year Capital Improvement Program.
- ♦ **Investment in Productivity Enhancing Equipment (Software, Tools, etc.)** - Invest in new technology to promote maximum efficiency.
- ♦ **Enhance Neighborhood and Commercial Programs** - Invest in the general appearance of Ontario's neighborhood and commercial areas.
- ♦ **Community Based Recreational and Cultural Services** - Provide increased funding for recreational and cultural services.
- ♦ **Fully Fund Liabilities** - Ensure sound fiscal health. Liabilities, such as retiree medical and accrued leave balances, must be fully funded.



Annual Budget Development Process

The Ontario Municipal Code, Title 2, Chapter 3, Section 107, requires that the City Manager present the Annual Operating Budget to the Mayor and City Council for approval. The Administrative Services Agency, under the direction of the Administrative Services/Finance Director, is responsible for compiling the estimated revenues and appropriations for the City Manager. Prior to the beginning of the new fiscal year, the Mayor and City Council adopts the Annual Operating Budget at a public budget workshop.

One of the City's budget policies is that all appropriations lapse at fiscal year end. Outstanding encumbrance balances at fiscal year end require re-approval by the Mayor and City Council as part of the First Budget Update Report. The Mayor and City Council may amend the budget at any time during the fiscal year. Budget reports are presented to the Mayor and City Council and the public on a quarterly basis which include appropriations adjustments and revised revenue projections as needed.

The City Manager may authorize budget transfers between line items, programs and agencies as long as the total budget has not exceeded the amount approved by the Mayor and City Council. Budgetary changes between funds require Mayor and City Council approval. The level of budgetary controls is set at the Agency level by fund to ensure compliance with the budget as approved by the Mayor and City Council.

The development of the Annual Operating Budget begins in February with the dissemination of the budget preparation guidelines, including the policies and procedures to ensure that the preparation of the budget conforms to fiscal policies and guidelines established by the Mayor and City Council. Following the distribution of the budget development guidelines, a budget "kick-off" meeting is held with Agency Heads and other key City staff members to review the budget development guidelines.

Additionally, justifications and explanations are required for the following:

- ◆ Any staffing level changes
- ◆ Purchase of capital equipment
- ◆ Contractual professional services
- ◆ Travel and conferences

Before the Agency budget requests are submitted to the City Manager, the Administrative Services Agency reviews and analyzes all Agency budget requests. This review includes comparative analysis of historical and current expenditure levels. The City Manager and the Administrative Services staff then hold meetings with each Agency Head to discuss the budget requests and obtain additional information to assist in the assessment of the requests. Following the meetings, the Agency Head adjusts line item requests in accordance with the City Manager's direction. Finally, the Annual Operating Budget is presented to the Mayor and City Council for consideration and approval at a public budget workshop.



FY 2016-17 Operating Budget Calendar

July 2016

- ▶ Fiscal Year begins

September 2016

- ▶ Departments submit FY 2016-17 First Budget Update requests

November 2016

- ▶ Council meets to consider the FY 2016-17 First Budget Update Report

January 2017

- ▶ Departments submit FY 2016-17 Second Budget Update requests

February 2017

- ▶ Council meets to consider the FY 2016-17 Second Budget Update Report
- ▶ Budget Guidelines are developed
- ▶ Hold FY 2017-18 Budget Kick-off meeting and provide Budget Preparation Manual

March 2017

- ▶ Open access to the online Budget System
- ▶ Departmental Budget preparation begins

April 2017

- ▶ Close access to the online Budget System
- ▶ Departments submit Expenditure Budget, Capital Projects, Revenue Projections, and Agency Highlights
- ▶ Begin review of Departmental Budgets
- ▶ Departments submit FY 2016-17 Third Budget Update requests

May 2017

- ▶ Council meets to consider the FY 2016-17 Third Budget Update Report
- ▶ Prepare Recommended Operating and Capital Improvement Budgets for the upcoming year
- ▶ Conduct Agency Budget meetings with the City Manager
- ▶ Revise Recommended Operating and Capital Improvement Budgets

June 2017

- ▶ Finalize Recommended Operating and Capital Improvement Budgets for the upcoming year
- ▶ Mayor and City Council consider the recommended Operating and Capital Improvement Budgets
- ▶ Mayor and City Council adopt the Operating and Capital Improvement Budgets
- ▶ Publish Final Budget documents 60 days after Adoption





***Expenditures
& Revenue***

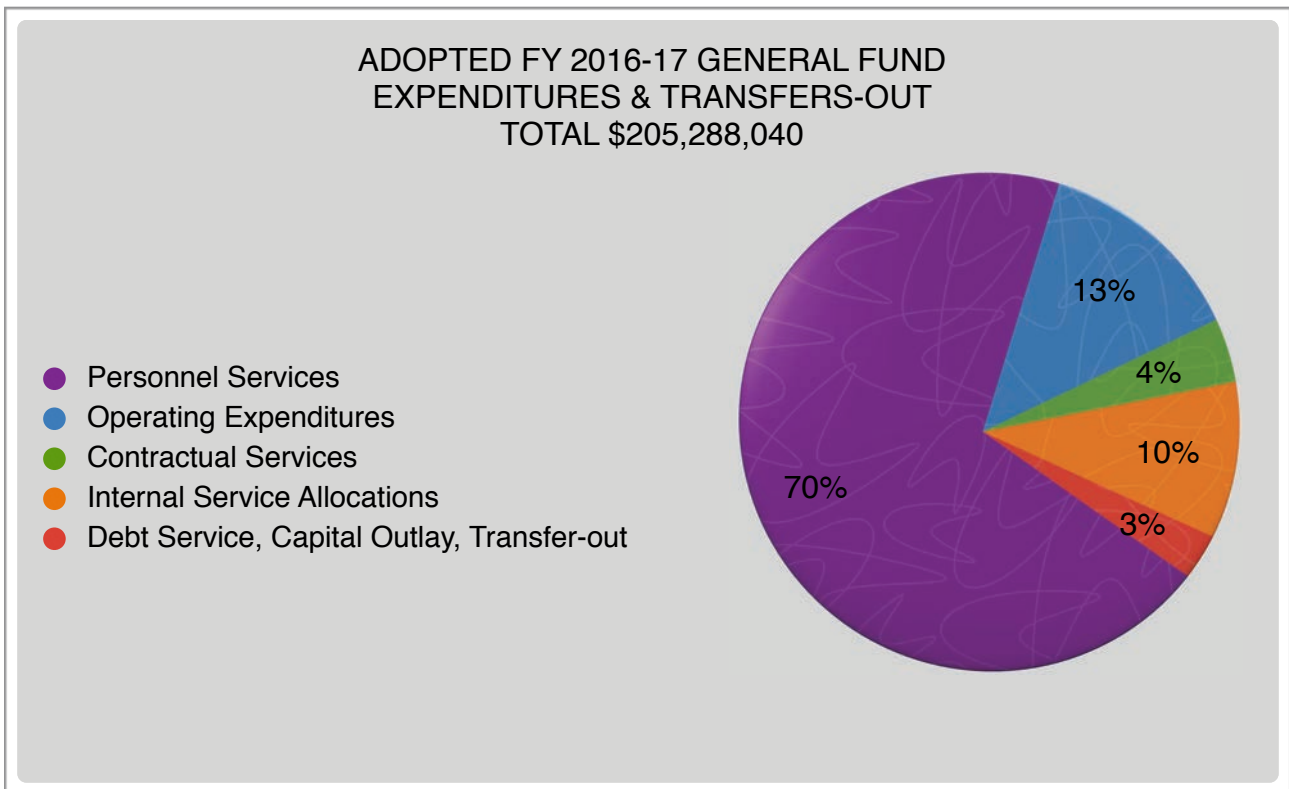
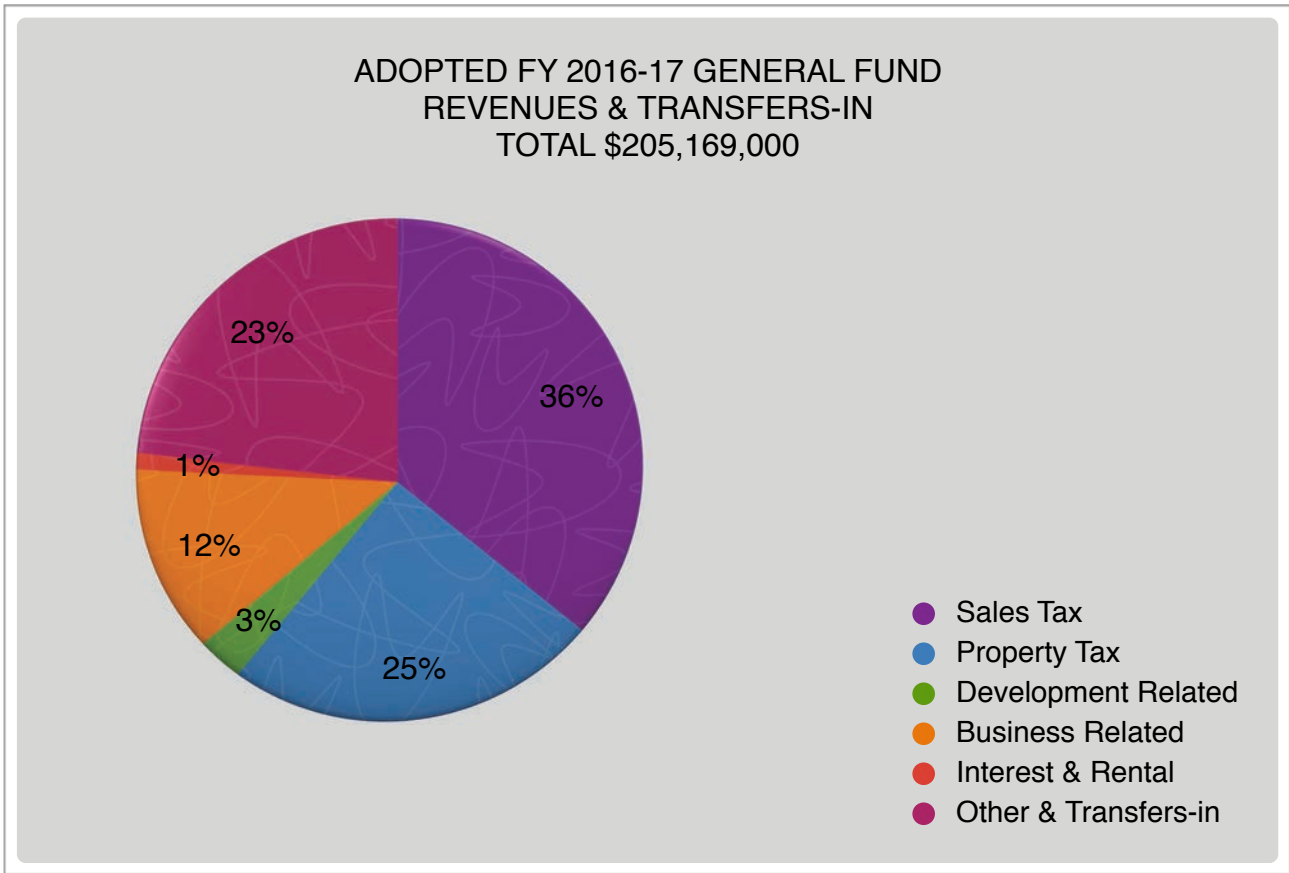
Expenditures / Revenue Overview

- General Fund

The General Fund provides most of the services commonly associated with governmental activities, such as Fire, Police, Library, Recreation and Community Services, Parks and Maintenance, and Development (Planning, Building, and Engineering). The total Adopted General Fund appropriations, including transfers-out, are \$205,288,040 for Fiscal Year 2016-17. Funding sources for the General Fund include Sales Tax, Property Tax, Transient Occupancy Tax, Business License Tax, Parking Tax, Franchise Fees, and Development related fees. For Fiscal Year 2016-17, the total Adopted General Fund revenue projections, including transfers-in, are \$205,169,000.



Expenditures/Revenue Overview - General Fund

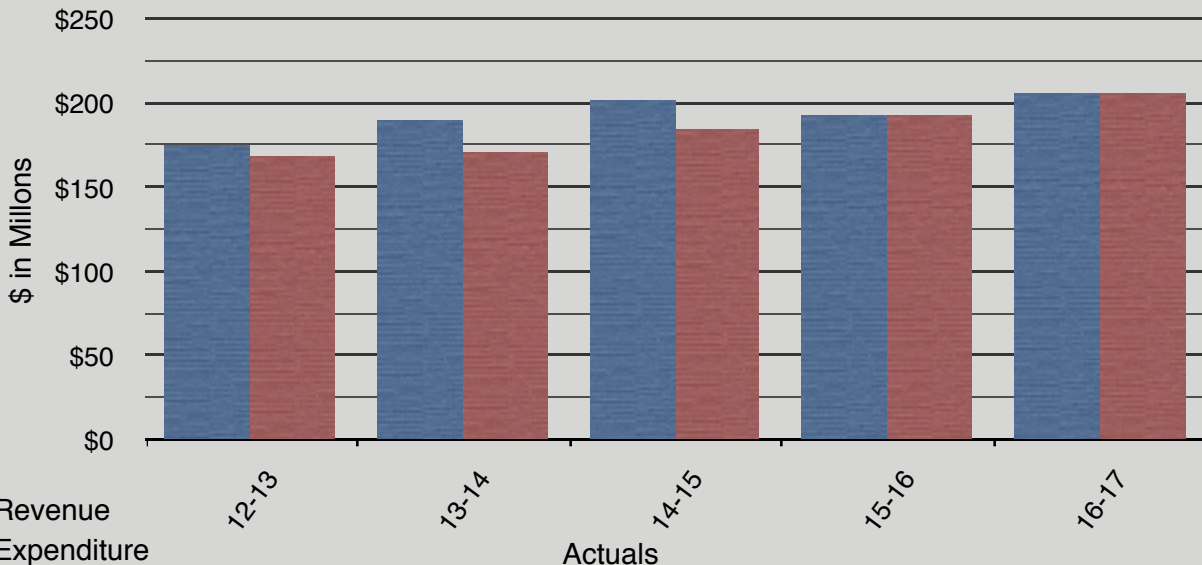


Expenditures/Revenue Overview - General Fund

2016-17 General Fund Summary

	2013-14 Actuals	2014-15 Actuals	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
REVENUES						
Sales Tax	\$ 69,967,633	\$ 77,496,371	\$ 71,000,000	\$ 71,000,000	\$ 74,000,000	4.2%
Property Tax	44,294,879	47,733,803	44,750,000	47,750,000	51,000,000	14.0%
Development Related	7,799,437	10,217,436	6,734,988	7,733,114	6,785,000	0.7%
Business Related:						
Business License Tax	6,405,595	6,825,185	6,400,000	6,400,000	6,450,000	0.8%
Occupancy Tax	10,614,157	12,057,576	10,900,000	11,300,000	12,500,000	14.7%
Parking Tax	2,988,135	3,126,753	2,700,000	2,700,000	2,800,000	3.7%
Franchises	3,251,592	3,476,151	3,200,000	3,200,000	3,250,000	1.6%
Interest & Rentals	1,802,996	1,608,544	1,777,930	1,777,930	1,825,140	2.7%
Other:						
Motor Vehicle License Fees	0	71,526	0	0	0	0.0%
Recreation Program	902,823	964,131	896,300	896,300	901,000	0.5%
Miscellaneous Revenues	5,266,069	6,183,402	4,814,295	4,959,295	7,971,169	65.6%
Reimbursables	3,559,997	3,628,614	2,448,717	3,591,717	2,648,021	8.1%
Total Revenues	\$ 156,853,313	\$ 173,389,492	\$ 155,622,230	\$ 161,308,356	\$ 170,130,330	9.3%
Transfers-In	\$ 32,769,412	\$ 28,114,147	\$ 36,753,002	\$ 56,974,084	\$ 35,038,670	-4.7%
TOTAL REVENUES & TRANSFERS-IN	\$ 189,622,725	\$ 201,503,639	\$ 192,375,232	\$ 218,282,440	\$ 205,169,000	6.7%
EXPENDITURES						
Personnel / Services	\$ 113,096,352	\$ 121,549,503	\$ 132,819,330	\$ 134,546,248	\$ 143,900,466	8.3%
Operating Expenditures	20,923,349	23,170,853	24,589,835	57,629,974	26,046,733	5.9%
Contractual Services	7,249,558	8,233,148	8,127,660	10,315,447	8,647,291	6.4%
Internal Service Allocations	18,405,434	18,656,363	19,096,475	19,123,768	19,591,327	2.6%
Debt Service & Capital Outlay	297,032	30,390	4,346,290	7,754,290	1,072,290	-75.3%
Total Expenditures	\$159,971,725	\$171,640,257	\$188,979,590	\$229,369,727	\$199,258,107	5.4%
Transfers-out	\$ 10,443,004	\$ 11,248,205	\$ 3,395,642	\$ 8,367,705	\$ 6,029,933	77.6%
TOTAL EXPENDITURES & TRANSFERS-OUT	\$ 170,414,729	\$ 182,888,462	\$ 192,375,232	\$ 237,737,432	\$ 205,288,040	6.7%

**General Fund Revenue and Expenditure
Including Transfers by Fiscal Year**



Expenditures Overview - General Fund

2016-17 Total General Fund Expenditure by Major Category

	2013-14 Actual	2014-15 Actual	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
Personnel Services						
51010 Salaries-Full Time	\$ 58,561,229	\$ 62,474,082	\$ 68,687,699	\$ 68,708,114	\$ 73,918,562	7.6%
51020 Salaries-Temporary/Part Time	1,607,807	1,770,351	2,245,646	2,261,638	2,327,897	3.7%
51030 Salaries-Overtime	11,666,787	13,004,877	11,567,527	13,085,527	12,348,682	6.8%
51100 Fringe Benefits	40,685,051	43,769,243	49,768,678	49,935,489	54,736,704	10.0%
51210 Auto Allowance	112,752	109,254	113,551	113,551	105,999	-6.7%
51310 Uniform Allowance	462,726	421,696	436,229	441,929	462,622	6.1%
Total Personnel Services	\$ 113,096,352	\$ 121,549,503	\$ 132,819,330	\$ 134,546,248	\$ 143,900,466	8.3%
Operating Expenditures						
52010 Computer Supplies	\$ 35,786	\$ 32,578	\$ 24,275	\$ 24,275	\$ 31,675	30.5%
52020 Office Supplies	249,513	249,571	332,699	332,699	334,073	0.4%
52030 Books/Publications	43,218	27,642	39,110	39,110	41,727	6.7%
52031 Library Books Adult	143,331	123,806	106,000	106,000	96,000	-9.4%
52032 Library Books Children	86,702	105,611	131,500	131,500	153,000	16.3%
52033 Magazines/Periodicals	20,613	21,983	30,325	30,325	30,325	0.0%
52034 Media	75,981	57,108	102,500	102,500	100,500	-2.0%
52050 Uniforms	215,602	181,859	202,955	207,076	202,955	0.0%
52110 Materials	1,148,194	1,021,606	1,451,178	1,660,411	1,658,168	14.3%
52120 Fuel & Oil	302,069	348,115	194,250	291,250	396,250	104.0%
52140 Chemicals	20,076	19,655	28,000	28,000	28,000	0.0%
52160 Equipment Under \$15,000	294,035	342,810	422,990	434,335	665,290	57.3%
52190 Misc Materials/Supplies	1,025,550	1,128,883	1,049,222	1,090,981	1,112,138	6.0%
52210 Maintenance & Repairs	978,606	1,418,008	1,631,154	1,709,813	1,700,548	4.3%
52310 Electric Services	2,196,670	2,469,467	2,414,033	2,414,033	2,414,033	0.0%
52320 Natural Gas Services	76,322	59,703	93,632	93,632	97,362	4.0%
52330 Telecommunication Services	279,191	266,896	400,432	400,432	398,945	-0.4%
52341 City Utilities Service	1,491,841	1,363,110	1,713,714	1,713,714	1,713,714	0.0%
52410 Advertising/Promotional	760,826	854,262	831,655	941,287	852,530	2.5%
52510 Travel/Conference/Training	591,570	685,055	751,204	759,704	816,716	8.7%
52520 Dues and Memberships	163,434	171,272	199,199	199,199	220,119	10.5%
52530 Employee Education	5,348	4,252	10,300	10,300	11,000	6.8%
52610 Rental/Lease Expense	4,269,058	5,062,146	5,041,200	5,056,264	5,044,072	0.1%
52710 Duplicating Expense	90,804	79,247	131,645	136,144	141,985	7.9%
52720 Postage Expense	417,583	421,291	459,660	459,660	464,400	1.0%
52740 Landfill Disposal	46,613	43,924	51,510	51,510	52,510	1.9%
52990 Miscellaneous Services	2,467,079	2,670,705	2,785,007	3,030,288	2,921,918	4.9%
52991 Maintenance Services	1,420,410	1,660,174	1,918,688	1,952,284	1,975,036	2.9%

Expenditures Overview - General Fund

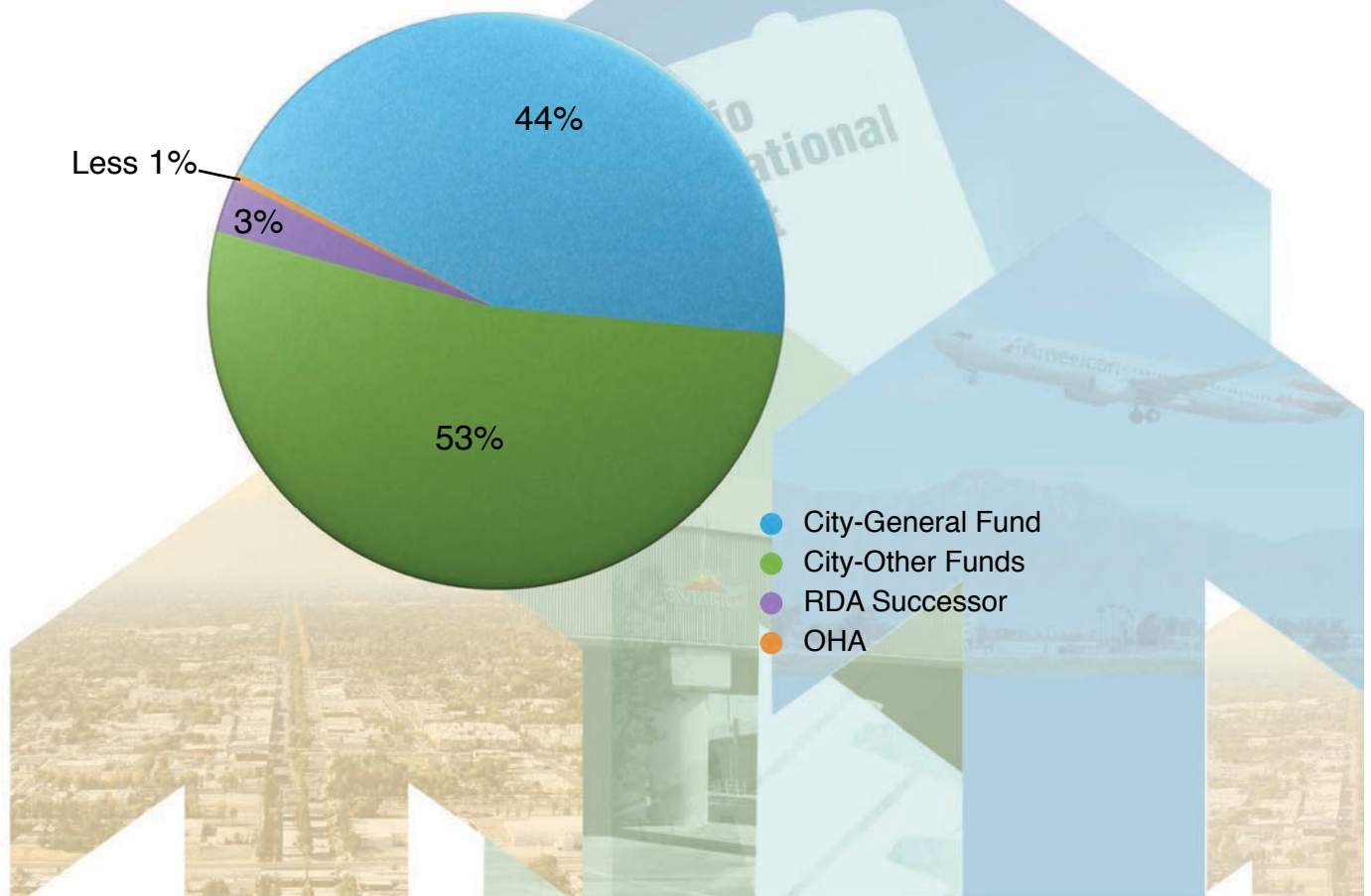
2016-17 Total General Fund Expenditure by Major Category

	2013-14 Actual	2014-15 Actual	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
53730 Property Tax Assessment	\$ 161,185	\$ 103,887	\$ 161,800	\$ 161,800	\$ 161,800	0.0%
53990 Other Expense	1,846,139	2,176,227	1,879,998	34,061,448	2,209,944	17.6%
Total Operating Expenditures	\$ 20,923,349	\$ 23,170,853	\$ 24,589,835	\$ 57,629,974	\$ 26,046,733	5.9%
Contractual Services						
55010 Legal Services	\$ 1,396,480	\$ 1,395,772	\$ 1,686,995	\$ 1,686,995	\$ 1,710,445	1.4%
55020 Accounting & Auditing Services	68,032	75,629	77,935	77,935	80,139	2.8%
55110 Architect & Engineer Services	122,697	106,039	196,165	347,127	246,165	25.5%
55130 Improvement Costs	601,696	647,502	645,152	645,152	664,507	3.0%
55140 Environmental Remediation	24,236	45,263	71,675	161,675	71,875	0.3%
55150 Site Clearance Costs	9,784	2,873	20,374	10,374	20,374	0.0%
55310 Other Professional Services	4,964,360	5,888,790	5,333,444	7,289,369	5,701,574	6.9%
55330 Property Management Services	62,273	71,280	95,920	96,820	152,212	58.7%
Total Contractual Services	\$ 7,249,558	\$ 8,233,148	\$ 8,127,660	\$ 10,315,447	\$ 8,647,291	6.4%
Internal Service Allocations						
57010 Equipment Services-City	\$ 4,587,799	\$ 4,587,799	\$ 4,587,798	\$ 4,587,798	\$ 4,587,798	0.0%
57110 Information Services-City	6,940,036	6,898,620	6,898,624	6,898,624	6,898,624	0.0%
57210 Risk Liability-City	2,139,978	2,134,376	2,134,379	2,134,379	2,134,379	0.0%
57310 Workers Compensation	4,271,897	4,536,099	4,644,014	4,670,499	5,087,507	9.5%
57410 Disability/Unemployment	465,724	499,469	831,660	832,468	883,019	6.2%
Total Internal Service Allocation	\$ 18,405,434	\$ 18,656,363	\$ 19,096,475	\$ 19,123,768	\$ 19,591,327	2.6%
Debt Service						
58110 Reimbursement Agreements	\$ 176,077	\$ 30,390	\$ 317,290	\$ 2,317,290	\$ 317,290	0.0%
Total Debt Service	\$ 176,077	\$ 30,390	\$ 317,290	\$ 2,317,290	\$ 317,290	0.0%
Capital Outlay						
61010 Vehicles	\$ 60,829	\$ 0	\$ 3,979,000	\$ 5,387,000	\$ 660,000	-83.4%
62010 Other Equipment	60,126	0	50,000	50,000	95,000	90.0%
Total Capital Outlay	\$ 120,955	\$ 0	\$ 4,029,000	\$ 5,437,000	\$ 755,000	-81.3%
TOTAL EXPENDITURES	\$ 159,971,725	\$ 171,640,257	\$ 188,979,590	\$ 229,369,727	\$ 199,258,107	5.4%
Transfers-Out	\$ 10,443,004	\$ 11,248,205	\$ 3,395,642	\$ 8,367,705	\$ 6,029,933	77.6%
TOTAL & TRANSFERS-OUT	\$ 170,414,729	\$ 182,888,462	\$ 192,375,232	\$ 237,737,432	\$ 205,288,040	6.7%

Expenditures Overview - Citywide

The City's Operating Budget is a flexible spending plan and serves as the legal authority for departments to commit financial resources in providing services to the residents and businesses of Ontario. The Fiscal Year 2016-17 Adopted Budget, including transfers-out, for the City of Ontario, Redevelopment Successor Agency (Successor), and Ontario Housing Authority (OHA) is \$469,372,820. This includes \$452,890,128 for the City (\$205,288,040 in the General Fund and \$247,602,088 in Other Funds including Special Revenue, Capital Projects, Enterprise Operations, Internal Services and Fiduciary). Adopted for the Successor is \$15,225,214 and for OHA is \$1,257,487. The City's General Fund Budget of \$205,288,040 is 44 percent of the total City, Successor, and OHA Budgets. The City's General Fund Budget provides most of the services commonly associated with government (public safety, recreation, parks, library, city administration, planning, and development). The Adopted Fiscal Year 2016-17 Capital Improvement expenditures of \$15,219,487 have also been included in the Operating Budget, and are further explained both within this Summary Budget and in the accompanying Capital Improvement Program Budget.

**ADOPTED FY 2016-17
CITY, REDEVELOPMENT SUCCESSOR AGENCY
AND ONTARIO HOUSING AUTHORITY
TOTAL \$469,372,820**



Expenditures Overview - Citywide

2016-17 Total Expenditure by Major Category

	2013-14 Actual	2014-15 Actual	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
Personnel Services						
51010 Salaries-Full Time	\$ 73,463,527	\$ 78,214,622	\$ 87,494,017	\$ 87,381,202	\$ 93,615,791	7.0%
51020 Salaries-Temporary/Part Time	1,620,543	1,799,781	2,309,469	2,460,573	2,397,224	3.8%
51030 Salaries-Overtime	13,267,519	14,781,274	12,834,262	15,135,151	13,728,417	7.0%
51100 Fringe Benefits	48,159,005	51,313,187	59,574,607	59,844,772	65,227,467	9.5%
51140 Disability Benefits Payments	62,073	118,585	210,000	210,000	210,000	0.0%
51160 Retired Employee Group Ins	3,368,766	3,632,414	3,900,000	3,900,000	4,000,000	2.6%
51210 Auto Allowance	143,311	141,704	147,581	147,581	142,082	-3.7%
51310 Uniform Allowance	467,850	424,900	439,850	445,550	466,020	5.9%
Total Personnel Services	\$ 140,552,594	\$ 150,426,467	\$ 166,909,786	\$ 169,524,829	\$ 179,787,001	7.7%
Operating Expenditures						
52010 Computer Supplies	\$ 51,399	\$ 50,458	\$ 51,775	\$ 51,775	\$ 59,175	14.3%
52020 Office Supplies	308,954	295,218	460,774	469,836	459,148	-0.4%
52030 Books/Publications	67,517	49,294	56,810	76,966	59,427	4.6%
52031 Library Books Adult	144,852	123,806	106,000	106,000	96,000	-9.4%
52032 Library Books Children	86,909	105,611	131,500	131,500	153,000	16.3%
52033 Magazines/Periodicals	20,613	21,983	30,325	30,325	30,325	0.0%
52034 Media	75,982	57,107	102,500	102,500	100,500	-2.0%
52050 Uniforms	217,254	184,435	206,555	210,676	206,555	0.0%
52110 Materials	3,568,838	3,445,660	4,249,413	4,657,600	4,573,273	7.6%
52120 Fuel & Oil	1,829,159	1,687,550	2,028,750	2,271,039	2,378,839	17.3%
52130 Tires	424,764	349,603	425,000	425,000	425,000	0.0%
52140 Chemicals	37,337	79,270	160,500	160,500	160,500	0.0%
52150 Water Purchases	17,520,019	22,577,143	25,007,000	25,271,331	21,707,000	-13.2%
52160 Equipment Under \$15,000	1,845,096	4,729,464	5,649,196	7,407,530	4,925,193	-12.8%
52190 Misc Materials/Supplies	1,845,293	1,818,899	2,228,221	2,382,698	2,308,922	3.6%
52210 Maintenance & Repairs	5,102,252	5,023,403	7,187,889	7,445,038	7,676,238	6.8%
52310 Electric Services	4,701,094	5,097,113	5,970,633	5,998,504	5,974,073	0.1%
52320 Natural Gas Services	558,850	452,530	649,632	649,632	588,362	-9.4%
52330 Telecommunication Services	646,715	707,074	1,310,917	1,310,917	1,080,930	-17.5%
52340 Sewage Treatment Services	9,844,757	10,166,283	11,600,000	11,600,000	11,600,000	0.0%
52341 City Utilities Service	1,806,903	1,646,197	2,069,214	2,069,214	2,066,214	-0.1%
52410 Advertising/Promotional	844,198	974,820	878,355	1,071,808	900,880	2.6%
52510 Travel/Conference/Training	721,601	852,132	1,023,059	1,195,837	1,078,521	5.4%
52520 Dues and Memberships	178,367	192,924	232,604	232,843	253,324	8.9%
52530 Employee Education	5,348	4,252	10,300	10,300	11,000	6.8%
52610 Rental/Lease Expense	4,376,176	5,173,193	5,160,424	5,175,488	5,177,336	0.3%
52620 Insurance Premium	1,573,060	1,614,136	1,935,000	1,935,000	2,010,000	3.9%
52630 Settlement Claims Expense	7,567,466	4,862,760	4,280,000	4,495,688	4,280,000	0.0%
52710 Duplicating Expense	99,883	96,766	155,145	165,752	166,485	7.3%
52720 Postage Expense	436,418	422,591	497,960	498,860	503,600	1.1%

Expenditures Overview - Citywide

2016-17 Total Expenditure by Major Category

	2013-14 Actual	2014-15 Actual	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
52740 Landfill Disposal	\$ 7,613,813	\$ 7,882,982	\$ 8,090,710	\$ 8,090,710	\$ 8,488,610	4.9%
52750 S.B. County Household Hazard	216,682	268,536	270,000	270,000	270,000	0.0%
52990 Miscellaneous Services	4,786,063	4,825,046	5,678,277	6,601,845	5,723,200	0.8%
52991 Maintenance Services	1,984,914	2,192,255	2,730,813	2,812,411	2,802,711	2.6%
53010 Property Acquisition Expense	3,512,244	2,906,682	3,446,177	9,692,512	1,631,291	-52.7%
53020 Relocation Services Costs	13,712	8,361	70,500	60,500	40,500	-42.6%
53030 Relocation Payments	195,150	163,595	220,000	299,394	189,894	-13.7%
53210 Loans	1,009,715	0	500,000	711,323	857,954	71.6%
53211 H.O.M.E. Loan	0	0	65,192	65,192	134,942	107.0%
53213 Rehabilitation Loan	252,698	237,621	0	0	0	0.0%
53220 Rehabilitation Grants	0	0	2,100,000	2,100,000	200,000	-90.5%
53240 Rehabilitation Costs	626,109	0	0	0	0	0.0%
53310 Debt Issuance Expense	1,919,901	0	0	0	0	0.0%
53410 Administrative Expense	1,290,969	1,244,871	503,900	503,800	502,800	-0.2%
53510 Depreciation	9,162,804	9,196,221	9,261,000	9,261,000	9,636,300	4.1%
53610 Bad Debt Expense	126,309	100,435	256,500	256,500	256,500	0.0%
53730 Property Tax Assessment	179,788	119,892	186,800	186,800	186,800	0.0%
53990 Other Expense	4,181,373	5,760,169	3,771,997	38,819,385	4,764,239	26.3%
Total Operating Expenditures	\$ 103,579,318	\$ 107,768,341	\$ 121,007,317	\$ 167,341,529	\$ 116,695,561	-3.6%
Contractual Services						
55010 Legal Services	\$ 2,659,517	\$ 2,721,592	\$ 2,957,495	\$ 3,518,722	\$ 2,956,945	-0.0%
55020 Accounting & Auditing Services	69,833	83,994	92,346	92,346	94,550	2.4%
55110 Architect & Engineer Services	3,786,352	3,694,701	7,161,665	19,256,288	4,149,663	-42.1%
55120 Construction Contracts	36,872,855	49,145,578	45,980,545	199,537,265	34,062,354	-25.9%
55130 Improvement Costs	719,568	989,815	815,955	1,160,759	839,507	2.9%
55140 Environmental Remediation	45,318	82,724	156,675	246,675	156,875	0.1%
55150 Site Clearance Costs	169,718	119,737	305,624	280,624	197,624	-35.3%
55310 Other Professional Services	8,214,985	8,982,117	10,485,821	19,934,369	11,068,205	5.6%
55320 Property Acquisition Services	61,074	44,701	45,000	274,395	35,000	-22.2%

Expenditures Overview - Citywide

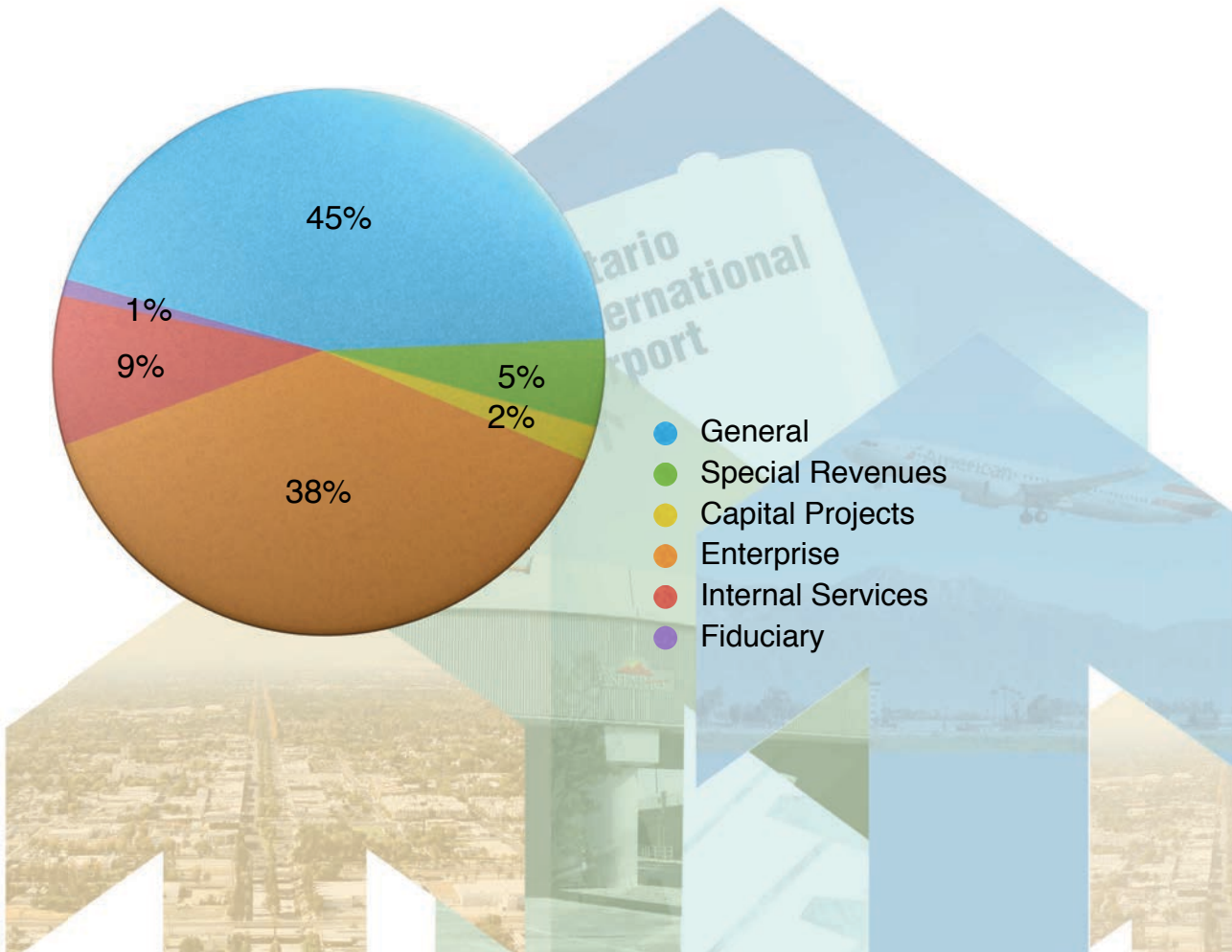
2016-17 Total Expenditure by Major Category

	2013-14 Actual	2014-15 Actual	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
55330 Property Management Services	\$ 68,272	\$ 74,158	\$ 101,920	\$ 102,820	\$ 153,212	50.3%
Total Contractual Services	\$ 52,667,492	\$ 65,939,117	\$ 68,103,046	\$ 244,404,263	\$ 53,713,935	-21.1%
Internal Service Allocations						
57010 Equipment Services-City	\$ 10,672,691	\$ 10,672,692	\$ 10,644,015	\$ 10,644,015	\$ 10,642,823	0.0%
57110 Information Services-City	8,297,718	8,256,304	8,288,636	8,288,636	8,285,473	0.0%
57210 Risk Liability-City	2,800,658	2,795,056	2,807,369	2,807,369	2,807,249	0.0%
57310 Workers Compensation	4,995,302	5,316,791	5,581,969	5,609,696	6,101,161	9.3%
57410 Disability/Unemployment	583,482	625,280	1,160,289	1,164,554	1,226,897	5.7%
Total Internal Service Allocations	\$ 27,349,851	\$ 27,666,123	\$ 28,482,278	\$ 28,514,270	\$ 29,063,603	2.0%
Debt Service						
58010 Debt - Principal	\$ 792,972	\$ 200,838	\$ 3,725,098	\$ 3,725,098	\$ 4,697,781	26.1%
58020 Interest Expense	10,361,914	10,709,121	12,618,631	12,618,631	11,092,796	-12.1%
58110 Reimbursement Agreements	29,042,739	13,197,820	22,735,428	35,878,390	4,005,540	-82.4%
Total Debt Service	\$ 40,197,625	\$ 24,107,779	\$ 39,079,157	\$ 52,222,119	\$ 19,796,117	-49.3%
Capital Outlay						
60010 Office Equipment & Furniture	\$ 1,583,196	\$ 131,610	\$ 0	\$ 231,569	\$ 0	0.0%
61010 Vehicles	3,791,348	3,662,952	9,386,000	12,720,901	6,133,000	-34.7%
62010 Other Equipment	2,299,732	1,449,981	1,345,000	3,975,866	1,025,000	-23.8%
Total Capital Outlay	\$ 7,674,276	\$ 5,244,543	\$ 10,731,000	\$ 16,928,336	\$ 7,158,000	-33.3%
TOTAL EXPENDITURE	\$ 372,021,156	\$ 381,152,370	\$ 434,312,584	\$ 678,935,346	\$ 406,214,217	-6.5%
Transfers-Out	\$ 64,796,725	\$ 60,703,026	\$ 57,638,644	\$ 63,290,707	\$ 63,158,603	9.6%
TOTAL & TRANSFERS-OUT	\$ 436,817,881	\$ 441,855,396	\$ 491,951,228	\$ 742,226,053	\$ 469,372,820	-4.6%

Expenditures Overview - Fund Types

The City of Ontario's Adopted Expenditure Budget, including transfers-out, for Fiscal Year 2016-17 is \$452,890,128. Funds included in the total City's operating budget are: General Fund; Special Revenue; Capital Project; Enterprise; Internal Service; and Fiduciary. The General Fund Adopted Budget for Fiscal Year 2016-17 is \$205,288,040. The General Fund provides most of the services commonly associated with governmental activities, such as Fire, Police, Library, Recreation and Community Services, Parks and Maintenance, and Development (Planning, Building, and Engineering). The Adopted Special Revenue Budget for Fiscal Year 2016-17 of \$22,926,608, including transfers-out, consists of restricted funds including the Community Development Block Grant (CDBG) funds from HUD, Gas Tax, Measure I, General Fund Grants, Facility Maintenance, and Asset Seizure. Recommended for the Fiscal Year 2016-17 Capital Project Budget is \$10,764,987 (including transfers-out). The Capital Project funds account for capital expenditures that are primarily funded from the General Fund and/or other one-time monies. The City's Enterprise funds include operating and capital funds for water, sewer, solid waste, and fiber. The total Adopted Budget for FY 2016-17 for the Enterprise Funds is \$171,931,135, including transfers-out. The Internal Service funds includes Equipment Services, Self-Insurance, and Information Technology Fiber. The total Adopted Internal Service Budget for FY 2016-17 is \$37,979,358, including transfers-out. Recommended for the Fiscal Year 2016-17 Fiduciary Budget is \$4,000,000 for anticipated out-of-pocket retiree health benefit costs.

ADOPTED FY 2016-17 CITY EXPENDITURES BY FUND TYPE TOTAL \$452,890,128



Expenditures Overview - Fund Types

2016-17 Total Expenditure by Fund

		2013-14 Actual	2014-15 Actual	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
General Fund							
001 General Fund		\$ 159,971,725	\$ 171,640,257	\$ 188,979,590	\$ 229,369,727	\$ 199,258,107	5.4%
Total General Fund		\$ 159,971,725	\$ 171,640,257	\$ 188,979,590	\$ 229,369,727	\$ 199,258,107	5.4%
General Fund Transfers-Out		<u>10,443,004</u>	<u>11,248,205</u>	<u>3,395,642</u>	<u>8,367,705</u>	<u>6,029,933</u>	77.6%
Total General Fund & Transfers-Out		\$ 170,414,729	\$ 182,888,462	\$ 192,375,232	\$ 237,737,432	\$ 205,288,040	6.7%
Special Revenue							
002 Quiet Home Program		\$ 6,329,673	\$ 4,401,025	\$ 2,855,575	\$ 3,112,868	\$ 1,052,902	-63.1%
003 Gas Tax		3,497,023	3,883,918	2,982,956	5,545,441	3,535,034	18.5%
004 Measure I		1,446,585	943,668	3,564,200	7,085,313	3,986,000	11.8%
005 Measure I Valley Major Project		10,738,254	23,056,228	6,560,800	71,714,204	0	-100.0%
007 Park Impact/Quimby		4,251,227	1,019,143	0	0	0	0.0%
008 C.D.B.G		2,231,252	1,622,439	2,562,234	3,640,756	2,901,038	13.2%
009 HOME Grants		1,280,685	289,730	1,306,426	1,306,426	1,765,597	35.1%
010 Asset Seizure		720,740	494,818	863,508	1,238,693	595,821	-31.0%
011 Neighborhood Stabilization Prg		517,967	0	0	0	0	0.0%
013 A.D. Administration		86,321	105,704	213,746	248,333	274,088	28.2%
014 Mobile Source Air		151,511	158,946	33,801	573,196	34,174	1.1%
015 General Fund Grants		3,403,703	10,170,399	1,374,000	8,570,323	24,000	-98.3%
018 Building Safety		958,173	948,944	1,221,502	1,221,502	1,139,744	-6.7%
019 Parkway Maintenance		635,364	615,141	700,245	709,679	738,575	5.5%
060 OMC CFD #21-Parkside Services		0	2,500	25,500	25,500	27,500	7.8%
061 NMC CFD #31-Lennar Services		0	0	5,000	5,000	6,900	38.0%
062 NMC CFD #23-Park Place Svcs		0	0	5,000	5,000	5,000	0.0%
069 OMC CFD #20 -Walmart Services		0	0	23,000	23,000	21,000	-8.7%
070 Street Light Maintenance		238,769	246,001	339,411	355,134	354,436	4.4%
072 NMC CFD #9-Edenglen Services		35,760	33,430	12,400	39,932	12,400	0.0%
076 Facility Maintenance		820,251	662,367	750,000	1,295,636	750,000	0.0%
077 Storm Drain Maintenance		<u>1,427,598</u>	<u>1,425,988</u>	<u>1,645,578</u>	<u>1,646,007</u>	<u>1,676,485</u>	1.9%
Total Special Revenue		\$ 38,770,856	\$ 50,080,389	\$ 27,044,882	\$ 108,361,943	\$ 18,900,694	-30.1%
Special Revenue Transfers-Out		<u>3,207,025</u>	<u>2,938,927</u>	<u>3,560,037</u>	<u>3,570,037</u>	<u>4,025,914</u>	13.1%
Total Special Revenue & Transfers-Out		\$ 41,977,881	\$ 53,019,316	\$ 30,604,919	\$ 111,931,980	\$ 22,926,608	-25.1%
Capital Project							
016 Ground Access		\$ 340,957	\$ 504,817	\$ 0	\$ 3,968,947	\$ 1,614,127	100.0%
017 Capital Projects		11,726,117	8,784,433	2,713,000	29,992,719	1,969,500	-27.4%
101 Law Enforcement Impact		0	0	0	15,316	0	0.0%
102 Fire Impact		199,658	228,004	0	2,377,456	0	0.0%
103 OMC Street Impact		3,528,371	6,520,423	5,239,200	21,341,661	0	-100.0%
104 OMC Water Impact		0	0	0	117,368	0	0.0%
105 OMC Sewer Impact		0	0	0	1,263,581	0	0.0%
106 Solid Waste Impact		0	63,488	100,000	100,000	100,000	0.0%
109 Public Meeting Impact		0	0	0	145,000	0	0.0%
111 OMC Storm Drainage Impact		(186,112)	99,883	30,000	7,747,842	30,000	0.0%

Expenditures Overview - Fund Types

2016-17 Total Expenditure by Fund

	2013-14 Actual	2014-15 Actual	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
115 NMC Street Impact	\$ 277,527	\$ 900,638	\$ 0	\$ 4,189,723	\$ 0	0.0%
170 OMC-Regional Streets	0	0	0	50,000	0	0.0%
173 OMC-Local Adjacent Storm Drain	0	0	0	2,300,000	0	0.0%
190 NMC-Fire Impact	0	0	0	0	7,051,360	100.0%
505 OMC CFD #13-Commerce Ctr Facil	(150)	0	0	0	0	0.0%
Total Capital Project	\$ 15,886,368	\$ 17,101,686	\$ 8,082,200	\$ 73,609,613	\$ 10,764,987	33.2%
Capital Project Transfers-Out	7,280,829	0	0	0	0	0.0%
Total Capital Project & Transfers-Out	\$ 23,167,197	\$ 17,101,686	\$ 8,082,200	\$ 73,609,613	\$ 10,764,987	33.2%
Enterprise						
024 Water Operating	\$ 31,675,277	\$ 32,492,019	\$ 40,119,342	\$ 40,966,603	\$ 41,941,978	4.5%
025 Water Capital	36,037,909	21,736,565	43,892,207	76,323,259	16,324,903	-62.8%
026 Sewer Operating	13,325,022	13,643,269	16,700,729	16,701,160	16,682,916	-0.1%
027 Sewer Capital	2,804,241	1,700,763	4,234,955	5,897,327	4,745,071	12.0%
029 Solid Waste	23,755,048	24,493,183	26,347,502	31,104,330	29,955,343	13.7%
031 Solid Waste Facilities	0	0	0	63,838	0	0.0%
035 Information Technology Fiber	0	0	0	0	10,018,168	100.0%
Total Enterprise	\$107,597,497	\$ 94,065,799	\$ 131,294,735	\$ 171,056,517	\$ 119,668,379	-8.9%
Enterprise Transfers-Out	43,025,867	43,862,488	49,842,965	49,842,965	52,262,756	4.9%
Total Enterprise & Transfers-Out	\$150,623,364	\$ 137,928,287	\$ 181,137,700	\$ 220,899,482	\$ 171,931,135	-5.1%
Internal Service						
032 Equipment Services	\$ 13,925,684	\$ 14,124,598	\$ 17,775,705	\$ 20,284,409	\$ 18,775,154	5.6%
033 Self Insurance	9,888,301	7,351,833	7,266,246	7,481,934	7,378,168	1.5%
034 Information Technology	9,012,042	9,347,563	14,063,848	28,965,825	10,986,036	-21.9%
Total Internal Service	\$ 32,826,027	\$ 30,823,994	\$ 39,105,799	\$ 56,732,168	\$ 37,139,358	-5.0%
Internal Service Transfers-Out	840,000	2,653,406	840,000	1,510,000	840,000	0.0%
Total Internal Service & Transfers-Out	\$ 33,666,027	\$ 33,477,400	\$ 39,945,799	\$ 58,242,168	\$ 37,979,358	-4.9%
Fiduciary						
099 Other Post Employment Benefits	\$ 3,368,766	\$ 3,632,414	\$ 3,900,000	\$ 3,900,000	\$ 4,000,000	2.6%
Total Fiduciary	\$ 3,368,766	\$ 3,632,414	\$ 3,900,000	\$ 3,900,000	\$ 4,000,000	2.6%
TOTAL CITY FUNDS						
INCLUDING TRANSFERS-OUT	\$423,217,964	\$ 428,047,565	\$ 456,045,850	\$ 706,320,675	\$ 452,890,128	-0.7%

Expenditures Overview - Fund Types

2016-17 Total Expenditure by Fund

		2013-14 Actual	2014-15 Actual	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
REDEVELOPMENT SUCCESSOR AGENCY (SUCCESSOR)							
139	Successor Agency For RDA-Admin \$	537,824	\$ 561,457	\$ 500,000	\$ 500,000	\$ 500,000	0.0%
159	Guasti Successor/Debt Svc	0	283,741	250,000	250,000	250,000	0.0%
162	Ctr City Successor/Debt Svc	221,097	195,481	705,188	705,188	707,363	0.3%
163	PA#1 Successor/Debt Svc	11,170,514	11,695,120	14,889,650	14,889,650	12,726,015	-14.5%
164	Cimarron Successor/Debt Svc	10,897	(2,687)	267,825	267,825	0	-100.0%
266	LMI Successor Agency	<u>596,526</u>	<u>571,047</u>	<u>1,042,519</u>	<u>1,042,519</u>	<u>1,041,836</u>	-0.1%
TOTAL SUCCESSOR		<u>\$ 12,536,858</u>	<u>\$ 13,304,159</u>	<u>\$ 17,655,182</u>	<u>\$ 17,655,182</u>	<u>\$ 15,225,214</u>	-13.8%
ONTARIO HOUSING AUTHORITY (OHA)							
048	Ontario Housing Authority	\$ 1,028,785	\$ 436,743	\$ 615,508	\$ 615,508	\$ 690,578	12.2%
166	Housing Asset Fund	<u>34,274</u>	<u>66,929</u>	<u>17,634,688</u>	<u>17,634,688</u>	<u>566,900</u>	-96.8%
TOTAL OHA		<u>\$ 1,063,059</u>	<u>\$ 503,672</u>	<u>\$ 18,250,196</u>	<u>\$ 18,250,196</u>	<u>\$ 1,257,478</u>	-93.1%
GRAND TOTAL ALL FUNDS		<u>\$ 436,817,881</u>	<u>\$ 441,855,396</u>	<u>\$ 491,951,228</u>	<u>\$ 742,226,053</u>	<u>\$ 469,372,820</u>	-4.6%

Revenues Overview - Fund Types

2016-17 Total Revenue by Fund

	2013-14 Actual	2014-15 Actual	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
CITY OF ONTARIO						
General Fund						
001 General Fund	\$ 156,853,313	\$ 173,389,492	\$ 155,622,230	\$ 161,308,356	\$ 170,130,330	9.3%
098 General Fund Trust	282,765	250,000	0	0	0	0.0%
Total General Fund	\$ 157,136,078	\$ 173,639,492	\$ 155,622,230	\$ 161,308,356	\$ 170,130,330	9.3%
General Fund Transfers-In	32,769,412	28,114,147	36,753,002	56,974,084	35,038,670	-4.7%
Total General Fund & Transfers-In	\$ 189,905,490	\$ 201,753,639	\$ 192,375,232	\$ 218,282,440	\$ 205,169,000	6.7%
Special Revenue						
002 Quiet Home Program	\$ 6,329,673	\$ 4,401,025	\$ 2,855,575	\$ 3,112,868	\$ 1,052,902	-63.1%
003 Gas Tax	5,309,145	4,373,153	3,702,946	3,754,915	3,999,496	8.0%
004 Measure I	2,525,119	2,705,796	2,576,410	2,576,410	2,918,261	13.3%
005 Measure I Valley Major Project	15,973,540	19,188,475	6,560,800	71,714,204	0	-100.0%
007 Park Impact/Quimby	1,424,697	4,403,988	54,000	54,000	0	-100.0%
008 C.D.B.G	2,231,252	1,622,439	2,562,234	3,640,756	2,901,038	13.2%
009 HOME Grants	1,240,488	214,846	1,306,426	1,306,426	1,765,597	35.1%
010 Asset Seizure	1,014,386	697,765	0	0	0	0.0%
011 Neighborhood Stabilization Prg	517,967	0	0	0	0	0.0%
013 A.D. Administration	107,439	121,443	13,000	13,000	17,479	34.5%
014 Mobile Source Air	215,633	213,926	205,000	205,000	208,305	1.6%
015 General Fund Grants	3,863,535	10,247,083	1,374,000	8,490,602	24,000	-98.3%
018 Building Safety	764,313	758,218	910,000	910,000	910,000	0.0%
019 Parkway Maintenance	587,093	591,091	590,080	590,080	597,633	1.3%
021 Storm Drain Dist.	706	529	400	400	597	49.3%
060 OMC CFD #21-Parkside Services	0	30,418	41,610	41,610	41,258	-0.8%
061 NMC CFD #31-Lennar Services	0	0	28,840	28,840	200,212	594.2%
062 NMC CFD #23-Park Place Svcs	0	0	155,736	155,736	375,000	140.8%
063 NMC CFD #24-Park Place Fac Ph	0	0	0	0	871,790	100.0%
064 NMC CFD #27-New Haven Svcs	0	0	0	0	140,080	100.0%
065 NMC CFD#28-NewHaven Fac Area A	0	0	0	0	190,000	100.0%
069 OMC CFD #20 -Walmart Services	0	24,609	25,980	25,980	26,101	0.5%
070 Street Light Maintenance	453,975	481,538	485,079	485,079	496,130	2.3%
071 OMC CFD#10-Airport Tower Svcs	10,106	10,245	10,788	10,788	11,000	2.0%
072 NMC CFD #9-Edenglen Services	473,378	503,951	524,218	524,218	547,100	4.4%
077 Storm Drain Maintenance	1,295,726	1,310,088	1,242,000	1,242,000	1,243,533	0.1%
114 Historic Preservation	3,841	1,350	1,300	1,300	1,747	34.4%
119 NMC Public Services	44,459	256,786	25,000	25,000	35,110	40.4%
Total Special Revenue	\$ 44,386,471	\$ 52,158,762	\$ 25,251,422	\$ 98,909,212	\$ 18,574,369	-26.4%
Special Revenue Transfers-In	1,474,131	2,085,058	1,945,642	2,139,363	1,988,433	2.2%
Total Special Revenue & Transfers-In	\$ 45,860,602	\$ 54,243,820	\$ 27,197,064	\$ 101,048,575	\$ 20,562,802	-24.4%

Revenues Overview - Fund Types

2016-17 Total Revenue by Fund

	2013-14 Actual	2014-15 Actual	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
Capital Project						
016 Ground Access	\$ 2,572,782	\$ 725,305	\$ 0	\$ 3,968,947	\$ 1,683,572	0.0%
017 Capital Projects	33,391,857	2,873	0	8,389,000	0	0.0%
101 Law Enforcement Impact	143,893	331,986	5,800	5,800	9,396	62.0%
102 Fire Impact	110,389	1,463	1,000	1,000	637	-36.3%
103 OMC Street Impact	148,185	59,669	49,000	292,900	0	-100.0%
104 OMC Water Impact	89,959	69,052	55,000	55,000	69,590	26.5%
105 OMC Sewer Impact	34,676	26,424	22,000	138,079	21,957	-0.2%
106 Solid Waste Impact	346,760	451,500	11,000	11,000	18,912	71.9%
107 General Facility Impact	325,461	326,993	10,000	10,000	17,397	74.0%
108 Library Impact	200,202	650,953	6,000	6,000	10,777	79.6%
109 Public Meeting Impact	233,751	792,224	12,000	12,000	18,160	51.3%
110 Aquatic Impact	16,176	55,602	1,200	1,200	1,200	0.0%
111 OMC Storm Drainage Impact	138,572	115,569	103,000	103,000	130,343	26.5%
112 Species Habitat Impact	1,139,509	29,883	9,000	9,000	12,102	34.5%
113 Fiber Impact	(9,880)	50	0	0	0	0.0%
115 NMC Street Impact	57,967	3,085	4,400	85,700	0	-100.0%
116 NMC Water Impact	43,170	0	0	0	0	0.0%
117 NMC Sewer Impact	7,264	1,663	1,400	1,400	1,878	34.1%
118 NMC Storm Drainage Impact	48,577	11,279	10,000	10,000	12,726	27.3%
120 Affordability In-Lieu	156,509	1,283,895	19,000	19,000	37,781	98.8%
170 OMC-Regional Streets	2,950,971	1,847,662	33,000	33,000	88,414	167.9%
171 OMC-Local Adjacent Streets	1,264,014	851,340	14,000	14,000	34,184	144.2%
172 OMC-Regional Storm Drains	169,184	97,234	1,800	1,800	4,276	137.6%
173 OMC-Local Adjacent Storm Drain	3,211,365	1,848,238	34,000	34,000	81,152	138.7%
174 OMC-Regional Water	1,122,366	1,885,138	20,000	20,000	38,375	91.9%
175 OMC-Local Adjacent Water	281,551	471,762	5,100	5,100	9,623	88.7%
176 OMC-Regional Sewer	166,677	278,901	3,000	3,000	6,203	106.8%
177 OMC-Local Adjacent Sewer	249,221	417,804	4,000	4,000	9,071	126.8%
178 OMC-Fire Impact	0	181,823	0	0	0	0.0%
180 NMC-Regional Streets	122,645	369,107	2,000	2,000	10,393	419.7%
181 NMC-Local Adjacent Streets	100,341	1,673,938	2,000	2,000	19,084	854.2%
182 NMC-Regional Storm Drains	73,837	178,772	2,000	2,000	4,225	111.3%
183 NMC-Local Adjacent StormDrains	137,173	687,958	6,000	6,000	13,219	120.3%
184 NMC-Regional Water	214,668	208,835	2,500	2,500	3,197	27.9%
185 NMC-Local Adjacent Water	91,992	449,533	3,000	3,000	8,388	179.6%
186 NMC-Regional Sewer	5,822	28,281	0	0	808	100.0%
187 NMC-Local Adjacent Sewer	8,734	42,465	500	500	1,155	131.0%

Revenues Overview - Fund Types

2016-17 Total Revenue by Fund

	2013-14 Actual	2014-15 Actual	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
188 NMC-Regional Fiber	\$ 3,456	\$ 9,104	\$ 60	\$ 60	\$ 258	330.0%
189 NMC-Local Adjacent Fiber	8,076	93,551	540	540	1,765	226.9%
190 NMC-Fire Impact	0	7,315,994	0	0	0	0.0%
503 NMC CFD #11-Armada Svc & Fac	0	0	190	190	0	-100.0%
504 OMC CFD #21-Parkside Services	154	0	0	0	0	0.0%
505 OMC CFD #13-Commerce Ctr Facil	0	0	300	300	0	-100.0%
508 OMC CFD #20-Walmart Services	141	0	0	0	0	0.0%
Total Capital Project	\$ 49,378,167	\$ 23,876,908	\$ 453,790	\$ 13,253,016	\$ 2,380,218	424.5%
Capital Project Transfers-In	956,223	5,796,338	2,713,000	4,832,123	1,969,500	-27.4%
Total Capital Project & Transfers-In	\$ 50,334,390	\$ 29,673,246	\$ 3,166,790	\$ 18,085,139	\$ 4,349,718	37.4%
Enterprise						
024 Water Operating	\$ 70,657,160	\$ 51,637,570	\$ 47,369,000	\$ 52,042,280	\$ 53,932,235	13.9%
025 Water Capital	9,909,035	9,747,699	1,347,000	13,111,015	11,147,542	727.6%
026 Sewer Operating	21,694,304	22,186,983	21,802,000	21,802,000	23,751,780	8.9%
027 Sewer Capital	177,030	148,080	126,000	126,000	164,174	30.3%
029 Solid Waste	30,800,547	32,245,789	30,764,500	31,164,373	32,416,408	5.4%
031 Solid Waste Facilities	6,626	4,965	4,400	4,400	5,602	27.3%
035 Information Technology Fiber	0	0	0	0	130,000	100.0%
Total Enterprise	\$ 133,244,702	\$ 115,971,086	\$ 101,412,900	\$ 118,250,068	\$ 121,547,741	19.9%
Enterprise Transfers-In	21,100,000	21,100,000	21,100,000	21,100,000	22,000,000	4.3%
Total Enterprise & Transfers-In	\$ 154,344,702	\$ 137,071,086	\$ 122,512,900	\$ 139,350,068	\$ 143,547,741	17.2%
Internal Service						
032 Equipment Services	\$ 11,750,817	\$ 11,717,186	\$ 11,291,015	\$ 11,291,015	\$ 11,223,425	-0.6%
033 Self Insurance	9,102,887	9,271,194	9,414,726	9,414,726	9,414,726	0.0%
034 Information Technology	8,840,785	8,698,273	8,420,830	8,420,830	8,420,830	0.0%
Total Internal Service	\$ 29,694,489	\$ 29,686,653	\$ 29,126,571	\$ 29,126,571	\$ 29,058,981	-0.2%
Internal Service Transfers-In	5,425,700	124,000	90,000	90,000	90,000	0.0%
Total Internal Service & Transfers-In	\$ 35,120,189	\$ 29,810,653	\$ 29,216,571	\$ 29,216,571	\$ 29,148,981	-0.2%
Fiduciary						
099 Other Post Employment Benefits	\$ 8,649,054	\$ 8,496,295	\$ 9,470,175	\$ 9,470,175	\$ 9,696,482	2.4%
Total Fiduciary	\$ 8,649,054	\$ 8,496,295	\$ 9,470,175	\$ 9,470,175	\$ 9,696,482	2.4%
Fiduciary Transfers-In	2,000,000	5,078,474	0	0	0	0.0%
Total Fiduciary & Transfers-In	\$ 10,649,054	\$ 13,574,769	\$ 9,470,175	\$ 9,470,175	\$ 9,696,482	2.4%
TOTAL CITY FUNDS	\$ 486,214,427	\$ 466,127,213	\$ 383,938,732	\$ 515,452,968	\$ 412,474,724	7.4%

Revenues Overview - Fund Types

2016-17 Total Revenue by Fund

	2013-14 Actual	2014-15 Actual	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
REDEVELOPMENT SUCCESSOR AGENCY (SUCCESSOR)						
162 Ctr City Successor/Debt Svc	\$ 97	\$ 245,105	\$ 0	\$ 0	\$ 0	0.0%
163 PA#1 Successor/Debt Svc	196	229	0	0	0	0.0%
164 Cimarron Successor/Debt Svc	38	44	0	0	0	0.0%
266 LMI Successor Agency	125	150	0	0	0	0.0%
299 Redev Obligation Retirement Fd	<u>19,107,661</u>	<u>11,622,166</u>	<u>17,655,182</u>	<u>17,655,182</u>	<u>15,225,214</u>	-13.8%
TOTAL SUCCESSOR FUNDS	<u>\$ 19,108,117</u>	<u>\$ 11,867,694</u>	<u>\$ 17,655,182</u>	<u>\$ 17,655,182</u>	<u>\$ 15,225,214</u>	-13.8%
ONTARIO HOUSING AUTHORITY (OHA)						
048 Ontario Housing Authority	\$ 1,586,821	\$ 965,401	\$ 544,800	\$ 544,800	\$ 518,426	-4.8%
166 Housing Asset Fund	<u>355,188</u>	<u>(14,093)</u>	<u>157,055</u>	<u>157,055</u>	<u>7,377</u>	-95.3%
TOTAL OHA	<u>\$ 1,942,009</u>	<u>\$ 951,308</u>	<u>\$ 701,855</u>	<u>\$ 701,855</u>	<u>\$ 525,803</u>	-25.1%
GRAND TOTAL ALL FUNDS	<u>\$ 507,264,553</u>	<u>\$ 478,946,215</u>	<u>\$ 402,295,769</u>	<u>\$ 533,810,005</u>	<u>\$ 428,225,741</u>	6.4%

REACHING NEW HEIGHTS



***Fund Balance
& Interfund
Transfer***

Fund Balance & Interfund Transfers

Fund Balance reflects the difference between revenues and expenditures, as well as interfund to transfers within a proposed fund. Beginning Fund balance is the cumulation of previous years differences. The Adopted Budget for Fiscal Year 2016-17 reflects projected funds balances and interfund transfers as shown in the following schedules.



Fund Balance

2016-17 Unreserved Fund Balances

	Estimated Total Unreserved Fund Balance July 1, 2016	Revenues	Operating Transfer-In	Operating Transfer- Out	Available	Expenditures	Estimated Undesignated and Reserves June 30, 2017
CITY OF ONTARIO							
General Fund							
001 General Fund	\$ 35,985,504	\$ 170,130,330	\$ 35,038,670	\$ 6,029,933	\$ 235,124,571	\$ 199,258,107	\$ 35,866,464
098 General Fund Trust	21,689,308	0	3,950,000	1,878,000	23,761,308	0	23,761,308
Total General Fund	\$ 57,674,812	\$ 170,130,330	\$ 38,988,670	\$ 7,907,933	\$ 258,885,879	\$ 199,258,107	\$ 59,627,772
Special Revenue							
002 Quiet Home Program	\$ 0	\$ 1,052,902	\$ 0	\$ 0	\$ 1,052,902	\$ 1,052,902	\$ 0
003 Gas Tax	1,164,965	3,999,496	900,000	2,503,722	3,560,739	3,535,034	25,705
004 Measure I	1,587,960	2,918,261	0	0	4,506,221	3,986,000	520,221
005 Measure I Valley Project	0	0	0	0	0	0	0
007 Park Impact/Quimby	8,577,062	0	0	0	8,577,062	0	8,577,062
008 C.D.B.G.	0	2,901,038	0	0	2,901,038	2,901,038	0
009 HOME Grants	0	1,765,597	0	0	1,765,597	1,765,597	0
010 Asset Seizure	2,460,839	0	0	0	2,460,839	595,821	1,865,018
013 A.D. Administration	734,930	17,479	0	0	752,409	274,088	478,321
014 Mobile Source Air	495,845	208,305	0	12,704	691,446	34,174	657,272
015 General Fund Grants	0	24,000	0	0	24,000	24,000	0
018 Building Safety	284,355	910,000	0	54,611	1,139,744	1,139,744	0
019 Parkway Maintenance	891,748	597,633	301,153	222,333	1,568,201	738,575	829,626
021 Storm Drain District	68,306	597	0	0	68,903	0	68,903
060 OMC CFD #21-Parkside Svc	27,918	41,258	0	13,500	55,676	27,500	28,176
061 NMC CFD #31-Lennar Svc	0	200,212	0	193,100	7,112	6,900	212
062 NMC CFD #23-Park Place Svc	0	375,000	0	370,000	5,000	5,000	0
063 NMC CFD #24-Park Place Fac	0	871,790	0	0	871,790	0	871,790
064 NMC CFD #27-New Haven Ser	0	140,080	0	0	140,080	0	140,080
065 NMC CFD#28-NewHaven Fac	0	190,000	0	0	190,000	0	190,000
069 OMC CFD #20 -Walmart Servi	24,609	26,101	0	4,800	45,910	21,000	24,910
070 Street Light Maintenance	2,049,484	496,130	37,280	105,444	2,477,450	354,436	2,123,014
071 OMC CFD#10-Airport Tower S	0	11,000	0	11,000	0	0	0
072 NMC CFD #9-Edenglen Servic	0	547,100	0	534,700	12,400	12,400	0
076 Facility Maintenance	0	0	750,000	0	750,000	750,000	0
077 Storm Drain Maintenance	711,082	1,243,533	0	0	1,954,615	1,676,485	278,130
114 Historic Preservation	196,472	1,747	0	0	198,219	0	198,219
119 NMC Public Services	3,713,400	35,110	0	0	3,748,510	0	3,748,510
Total Revenue	\$ 22,988,975	\$ 18,574,369	\$ 1,988,433	\$ 4,025,914	\$ 39,525,863	\$ 18,900,694	\$ 20,625,169
Capital Project							
016 Ground Access	\$ 7,854,709	\$ 1,683,572	\$ 0	\$ 0	\$ 9,538,281	\$ 1,614,127	\$ 7,924,154
017 Capital Projects	10,408,451	0	1,969,500	0	12,377,951	1,969,500	10,408,451
101 Law Enforcement Impact	(1,910,007)	9,396	0	0	(1,900,611)	0	(1,900,611)

2016-17 Unreserved Fund Balances

	Estimated Total Unreserved Fund Balance July 1, 2016	Revenues	Operating Transfer-In	Operating Transfer- Out	Available	Expenditures	Estimated Undesignated and Reserves June 30, 2017
102 Fire Impact	\$ (2,251,058)	\$ 637	\$ 0	\$ 0	\$ (2,250,421)	\$ 0	\$ (2,250,421)
103 OMC Street Impact	(15,954,280)	0	0	0	(15,954,280)	0	(15,954,280)
104 OMC Water Impact	7,972,258	69,590	0	0	8,041,848	0	8,041,848
105 OMC Sewer Impact	2,043,730	21,957	0	0	2,065,687	0	2,065,687
106 Solid Waste Impact	1,620,789	18,912	0	0	1,639,701	100,000	1,539,701
107 General Facility Impact	1,550,907	17,397	0	0	1,568,304	0	1,568,304
108 Library Impact	965,805	10,777	0	0	976,582	0	976,582
109 Public Meeting Impact	1,708,224	18,160	0	0	1,726,384	0	1,726,384
110 Aquatic Impact	181,039	1,200	0	0	182,239	0	182,239
111 OMC Storm Drainage Impact	7,170,808	130,343	0	0	7,301,151	30,000	7,271,151
112 Species Habitat Impact	1,385,480	12,102	0	0	1,397,582	0	1,397,582
113 Fiber Impact	6,384	0	0	0	6,384	0	6,384
115 NMC Street Impact	(3,659,484)	0	0	0	(3,659,484)	0	(3,659,484)
116 NMC Water Impact	0	0	0	0	0	0	0
117 NMC Sewer Impact	214,988	1,878	0	0	216,866	0	216,866
118 NMC Storm Drainage Impact	1,457,401	12,726	0	0	1,470,127	0	1,470,127
120 Affordability In-Lieu	3,078,751	37,781	0	0	3,116,532	0	3,116,532
170 OMC-Regional Streets	4,977,760	88,414	0	0	5,066,174	0	5,066,174
171 OMC-Local Adjacent Streets	2,213,375	34,184	0	0	2,247,559	0	2,247,559
172 OMC-Regional Storm Drains	271,335	4,276	0	0	275,611	0	275,611
173 OMC-Local Adjacent Storm Drain	2,852,819	81,152	0	0	2,933,971	0	2,933,971
174 OMC-Regional Water	3,095,804	38,375	0	0	3,134,179	0	3,134,179
175 OMC-Local Adjacent Water	775,490	9,623	0	0	785,113	0	785,113
176 OMC-Regional Sewer	458,255	6,203	0	0	464,458	0	464,458
177 OMC-Local Adjacent Sewer	685,496	9,071	0	0	694,567	0	694,567
178 OMC-Fire Impact	181,746	0	0	0	181,746	0	181,746
180 NMC-Regional Streets	493,568	10,393	0	0	503,961	0	503,961
181 NMC-Local Adjacent Streets	1,775,533	19,084	0	0	1,794,617	0	1,794,617
182 NMC-Regional Storm Drains	254,496	4,225	0	0	258,721	0	258,721
183 NMC-Local Adjacent StormDrains	830,790	13,219	0	0	844,009	0	844,009
184 NMC-Regional Water	425,818	3,197	0	0	429,015	0	429,015
185 NMC-Local Adjacent Water	544,322	8,388	0	0	552,710	0	552,710
186 NMC-Regional Sewer	34,081	808	0	0	34,889	0	34,889
187 NMC-Local Adjacent Sewer	51,665	1,155	0	0	52,820	0	52,820
188 NMC-Regional Fiber	12,615	258	0	0	12,873	0	12,873
189 NMC-Local Adjacent Fiber	102,130	1,765	0	0	103,895	0	103,895
190 NMC-Fire Impact	7,312,464	0	0	0	7,312,464	7,051,360	261,104

Fund Balance

2016-17 Unreserved Fund Balances

	Estimated Total Unreserved Fund Balance July 1, 2016	Revenues	Operating Transfer-In	Operating Transfer-Out	Available	Expenditures	Estimated Undesignated and Reserves June 30, 2017
501 NMC-CFD #9-Edenglen	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
502 OMC CFD #10-Airport Tower Svs & Fac	150	0	0	0	150	0	150
503 NMC CFD #11-Armada Svs & Fac	27,561	0	0	0	27,561	0	27,561
504 OMC CFD #21-Parkside Svs	74,846	0	0	0	74,846	0	74,846
505 OMC CFD #13-Commerce Center Fac	58,741	0	0	0	58,741	0	58,741
508 OMC CFD #20-Walmart Svs	67	0	0	0	67	0	67
509 NMC CFD #23 & #24-Park Place Svs	0	0	0	0	0	0	0
510 NMC CFD #27-New Haven Svs	29,224	0	0	0	29,224	0	29,224
511 NMC CFD#36-Eucalyptus 190	75,000	0	0	0	75,000	0	75,000
512 NMC CFD #19-Countryside Phase 1 S	82,788	0	0	0	82,788	0	82,788
513 NMC CFD #31-Carriage/Amberly Lane Svc	33,667	0	0	0	33,667	0	33,667
514 NMC CFD #32-Archibald/Schaefer Sv	22,943	0	0	0	22,943	0	22,943
515 NMC CFD #37-Distinguished Grand	0	0	0	0	0	0	0
Total Capital Project	\$ 51,599,444	\$ 2,380,218	\$ 1,969,500	\$ 0	\$ 55,949,162	\$ 10,764,987	\$ 45,184,175
Enterprise							
024 Water Operating	\$ 39,272,758	\$ 53,932,235	\$ 0	\$ 29,740,596	\$ 63,464,397	\$ 41,941,978	\$ 21,522,419
025 Water Capital	8,051,506	11,147,542	18,000,000	3,973,053	33,225,995	16,324,903	16,901,092
026 Sewer Operating	20,202,356	23,751,780	0	9,759,400	34,194,736	16,682,916	17,511,820
027 Sewer Capital	14,469,736	164,174	4,000,000	854,686	17,779,224	4,745,071	13,034,153
029 Solid Waste	27,358,925	32,416,408	0	7,935,021	51,840,312	29,955,343	21,884,969
031 Solid Waste Facilities	577,684	5,602	0	0	583,286	0	583,286
035 Information Technology Fiber	0	130,000	0	0	130,000	10,018,168	(9,888,168)
Total Enterprise	\$ 109,932,965	\$ 121,547,741	\$ 22,000,000	\$ 52,262,756	\$ 201,217,950	\$ 119,668,379	\$ 81,549,571
Internal Service							
032 Equipment Services	\$ 29,247,939	\$ 11,223,425	\$ 0	\$ 0	\$ 40,471,364	\$ 18,775,154	\$ 21,696,210
033 Self Insurance	15,147,811	9,414,726	0	0	24,562,537	7,378,168	17,184,369
034 Information Technology	8,437,348	8,420,830	90,000	840,000	16,108,178	10,986,036	5,122,142
Total Internal Service	\$ 52,833,098	\$ 29,058,981	\$ 90,000	\$ 840,000	\$ 81,142,079	\$ 37,139,358	\$ 44,002,721
Fiduciary							
099 Other Post Employment Benefits	\$ 111,637,618	\$ 9,696,482	\$ 0	\$ 0	\$ 121,334,100	\$ 4,000,000	\$ 117,334,100
Total Fiduciary	\$ 111,637,618	\$ 9,696,482	\$ 0	\$ 0	\$ 121,334,100	\$ 4,000,000	\$ 117,334,100

2016-17 Unreserved Fund Balances

	Estimated Total Unreserved Fund Balance July 1, 2016	Revenues	Operating Transfer-In	Operating Transfer- Out	Available	Expenditures	Estimated Undesignated and Reserves June 30, 2017
REDEVELOPMENT SUCCESSOR AGENCY (SUCCESSOR)							
139 Successor Agency For RDA-Adm \$	0	\$ 0	\$ 500,000	\$ 0	\$ 500,000	\$ 500,000	\$ 0
159 Guasti Successor/Debt Svc	0	0	250,000	0	250,000	250,000	0
162 Ctr City Successor/Debt Svc	0	0	707,363	0	707,363	707,363	0
163 PA#1 Successor/Debt Svc	0	0	12,726,015	0	12,726,015	12,726,015	0
266 LMI Successor Agency	0	0	1,041,836	0	1,041,836	1,041,836	0
299 Redev Obligation Retirement Fd	0	15,225,214	0	15,225,214	0	0	0
TOTAL SUCCESSOR	\$ 0	\$ 15,225,214	\$ 15,225,214	\$ 15,225,214	\$ 15,225,214	\$ 15,225,214	\$ 0
ONTARIO HOUSING AUTHORITY (OHA)							
048 Ontario Housing Authority	\$ 2,422,968	\$ 518,426	\$ 0	\$ 0	\$ 2,941,394	\$ 690,578	\$ 2,250,816
166 Housing Asset Fund	4,973,393	7,377	0	0	4,980,770	566,900	4,413,870
TOTAL OHA	\$ 7,396,361	\$ 525,803	\$ 0	\$ 0	\$ 7,922,164	\$ 1,257,478	\$ 6,664,686
GRAND TOTAL ALL FUNDS	\$ 414,063,273	\$ 367,139,138	\$ 80,261,817	\$ 80,261,817	\$ 781,202,411	\$ 406,214,217	\$ 374,988,194

Interfund Transfer

City of Ontario

Fund Number	Fund Name	Purpose	Transfers In 2015-16	Transfers Out 2015-16	Transfers In 2016-17	Transfers Out 2016-17
Fund 001 General Fund						
003	Gas Tax	Street Maintenance	\$ 1,426,227	\$ 0	\$ 1,411,109	\$ 0
003	Gas Tax	Traffic Management	141,983	0	137,545	0
003	Gas Tax	Paint Striping & Sign Maintenance	928,787	0	955,068	0
003	Gas Tax	Pavement Management Program	0	900,000	0	900,000
014	Mobile Source Air	CAP General Fund Allocation	14,685	0	12,704	0
017	Capital Projects	Capital Projects Transfer	0	0	0	91,500
018	Dangerous Buildings	CAP General Fund Allocation	56,096	0	54,611	0
019	Parkway Maintenance	CAP General Fund Allocation	186,400	0	222,333	0
019	Parkway Maintenance	General Fund Contribution	0	279,970	0	301,153
024	Water Operating	CAP General Fund Allocation	9,389,490	0	10,573,954	0
024	Water Operating	Billing & Collection	1,108,589	0	1,146,642	0
025	Water Capital	CAP General Fund Allocation	5,267,530	0	3,973,053	0
026	Sewer Operating	CAP General Fund Allocation	4,088,165	0	4,592,758	0
026	Sewer Operating	Billing & Collection	1,108,589	0	1,146,642	0
027	Sewer Capital	CAP General Fund Allocation	761,600	0	854,686	0
029	Solid Waste	CAP General Fund Allocation	5,606,860	0	6,524,826	0
029	Solid Waste	Pavement Preservation	213,553	0	213,553	0
029	Solid Waste	Billing & Collection	1,108,589	0	1,146,642	0
034	Information Technology	IT/Communication/Radio Replacement Reserve	840,000	0	840,000	0
060	OMC CFD #21 Parkside Services	General Fund Contribution	16,110	0	13,500	0
061	NMC CFD #31 Lennar Services	General Fund Contribution	23,840	0	193,100	0
062	NMC CFD#23 Park Place Services	General Fund Contribution	150,736	0	370,000	0
069	OMC CFD #20 Walmart Services	General Fund Contribution	2,980	0	4,800	0
070	Street Light Maintenance	CAP General Fund Allocation	89,587	0	105,444	0
070	Street Light Maintenance	General Fund Contribution	0	15,672	0	37,280
071	OMC CFD #10 Airport Tower Service	General Fund Contribution	10,788	0	11,000	0
072	NMC CFD #9 Edenglen Services	General Fund Contribution	511,818	0	534,700	0
076	Facility Maintenance	Facilities Maintenance	0	750,000	0	750,000
098	General Fund Trust	Leave Liability	0	300,000	0	300,000
098	General Fund Trust	Reserve/Communications Computer	0	150,000	0	150,000
098	General Fund Trust	Public Safety Equipment Reserve	3,700,000	1,000,000	0	2,000,000
098	General Fund Trust	City Facilities Reserve	0	0	0	1,500,000
			<u>\$36,753,002</u>	<u>\$ 3,395,642</u>	<u>\$35,038,670</u>	<u>\$ 6,029,933</u>

Interfund Transfer

City of Ontario

Fund Number	Fund Name	Purpose	Transfers In 2015-16	Transfers Out 2015-16	Transfers In 2016-17	Transfers Out 2016-17
Fund 003 Gas Tax						
001	General Fund	Street Maintenance	\$ 0	\$ 1,426,227	\$ 0	\$ 1,411,109
001	General Fund	Traffic Management	0	141,983	0	137,545
001	General Fund	Paint Striping & Sign Maintenance	0	928,787	0	955,068
001	General Fund	Pavement Management Program	<u>900,000</u>	<u>0</u>	<u>900,000</u>	<u>0</u>
			<u>\$ 900,000</u>	<u>\$ 2,496,997</u>	<u>\$ 900,000</u>	<u>\$ 2,503,722</u>
Fund 014 Mobile Source Air Pollution						
001	General Fund	CAP General Fund Allocation	<u>\$ 0</u>	<u>\$ 14,685</u>	<u>\$ 0</u>	<u>\$ 12,704</u>
			<u>\$ 0</u>	<u>\$ 14,685</u>	<u>\$ 0</u>	<u>\$ 12,704</u>
Fund 017 Capital Projects						
001	General Fund	Capital Projects Transfer	\$ 0	\$ 0	\$ 91,500	\$ 0
098	General Fund Trust	City Facilities Reserve	2,595,000	0	1,698,000	0
098	General Fund Trust	Citizens Business Bank Arena Capital Reserve	<u>118,000</u>	<u>0</u>	<u>180,000</u>	<u>0</u>
			<u>\$ 2,713,000</u>	<u>\$ 0</u>	<u>\$ 1,969,500</u>	<u>\$ 0</u>
Fund 018 Dangerous Buildings						
001	General Fund	CAP General Fund Allocation	<u>\$ 0</u>	<u>\$ 56,096</u>	<u>\$ 0</u>	<u>\$ 54,611</u>
			<u>\$ 0</u>	<u>\$ 56,096</u>	<u>\$ 0</u>	<u>\$ 54,611</u>
Fund 019 Parkway Maintenance						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 186,400	\$ 0	\$ 222,333
001	General Fund	General Fund Contribution	<u>279,970</u>	<u>0</u>	<u>301,153</u>	<u>0</u>
			<u>\$ 279,970</u>	<u>\$ 186,400</u>	<u>\$ 301,153</u>	<u>\$ 222,333</u>
Fund 024 Water Operating						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 9,389,490	\$ 0	\$10,573,954
001	General Fund	Billing & Collection	0	1,108,589	0	1,146,642
025	Water Capital	Water Capital Transfer	0	17,600,000	0	18,000,000
034	Information Technology	Communication/Radio Replacement Reserve	<u>0</u>	<u>20,000</u>	<u>0</u>	<u>20,000</u>
			<u>\$ 0</u>	<u>\$28,118,079</u>	<u>\$ 0</u>	<u>\$29,740,596</u>
Fund 025 Water Capital						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 5,267,530	\$ 0	\$ 3,973,053
024	Water Operating	Water Capital Transfer	<u>17,600,000</u>	<u>0</u>	<u>18,000,000</u>	<u>0</u>
			<u>\$17,600,000</u>	<u>\$ 5,267,530</u>	<u>\$18,000,000</u>	<u>\$ 3,973,053</u>

Interfund Transfer

City of Ontario

Fund Number	Fund Name	Purpose	Transfers In 2015-16	Transfers Out 2015-16	Transfers In 2016-17	Transfers Out 2016-17
Fund 026 Sewer Operating						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 4,088,165	\$ 0	\$ 4,592,758
001	General Fund	Billing & Collection	0	1,108,589	0	1,146,642
027	Sewer Capital	Sewer Capital Transfer	0	3,500,000	0	4,000,000
034	Information Technology	Communication/Radio Replacement Reserve	0	20,000	0	20,000
			<u>\$ 0</u>	<u>\$ 8,716,754</u>	<u>\$ 0</u>	<u>\$ 9,759,400</u>
Fund 027 Sewer Capital						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 761,600	\$ 0	\$ 854,686
026	Sewer Operating	Sewer Capital Transfer	3,500,000	0	4,000,000	0
			<u>\$ 3,500,000</u>	<u>\$ 761,600</u>	<u>\$ 4,000,000</u>	<u>\$ 854,686</u>
Fund 029 Solid Waste						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 5,606,860	\$ 0	\$ 6,524,826
001	General Fund	Pavement Preservation	0	213,553	0	213,553
001	General Fund	Billing & Collection	0	1,108,589	0	1,146,642
034	Information Technology	Communication/Radio Replacement Reserve	0	50,000	0	50,000
			<u>\$ 0</u>	<u>\$ 6,979,022</u>	<u>\$ 0</u>	<u>\$ 7,935,021</u>
Fund 034 Information Technology						
001	General Fund	IT/Communication/Radio Replacement Reserve	\$ 0	\$ 840,000	\$ 0	\$ 840,000
024	Water Operating	Communication/Radio Replacement Reserve	20,000	0	20,000	0
026	Sewer Operating	Communication/Radio Replacement Reserve	20,000	0	20,000	0
029	Solid Waste	Communication/Radio Replacement Reserve	50,000	0	50,000	0
			<u>\$ 90,000</u>	<u>\$ 840,000</u>	<u>\$ 90,000</u>	<u>\$ 840,000</u>
Fund 060 OMC CFD#21 Parkside Services						
001	General Fund	General Fund Contribution	\$ 0	\$ 16,110	\$ 0	\$ 13,500
			<u>\$ 0</u>	<u>\$ 16,110</u>	<u>\$ 0</u>	<u>\$ 13,500</u>
Fund 061 NMC CFD#31 Lennar Services						
001	General Fund	General Fund Contribution	\$ 0	\$ 23,840	\$ 0	\$ 193,100
			<u>\$ 0</u>	<u>\$ 23,840</u>	<u>\$ 0</u>	<u>\$ 193,100</u>
Fund 062 NMC CFD#23 Park Place Services						
001	General Fund	General Fund Contribution	\$ 0	\$ 150,736	\$ 0	\$ 370,000
			<u>\$ 0</u>	<u>\$ 150,736</u>	<u>\$ 0</u>	<u>\$ 370,000</u>
Fund 069 OMC CFD#20 Walmart Services						
001	General Fund	General Fund Contribution	\$ 0	\$ 2,980	\$ 0	\$ 4,800
			<u>\$ 0</u>	<u>\$ 2,980</u>	<u>\$ 0</u>	<u>\$ 4,800</u>
Fund 070 Street Light Maintenance						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 89,587	\$ 0	\$ 105,444
001	General Fund	General Fund Contribution	15,672	0	37,280	0
			<u>\$ 15,672</u>	<u>\$ 89,587</u>	<u>\$ 37,280</u>	<u>\$ 105,444</u>
Fund 071 OMC CFD #10 Airport Tower Services						
001	General Fund	General Fund Contribution	\$ 0	\$ 10,788	\$ 0	\$ 11,000
			<u>\$ 0</u>	<u>\$ 10,788</u>	<u>\$ 0</u>	<u>\$ 11,000</u>
Fund 072 NMC CFD#9 Edenglen Services						
001	General Fund	General Fund Contribution	\$ 0	\$ 511,818	\$ 0	\$ 534,700
			<u>\$ 0</u>	<u>\$ 511,818</u>	<u>\$ 0</u>	<u>\$ 534,700</u>

Interfund Transfer

City of Ontario

Fund Number	Fund Name	Purpose	Transfers In 2015-16	Transfers Out 2015-16	Transfers In 2016-17	Transfers Out 2016-17
Fund 076 Facility Maintenance						
001	General Fund	Facilities Maintenance	\$ 750,000	\$ 0	\$ 750,000	\$ 0
			<u>\$ 750,000</u>	<u>\$ 0</u>	<u>\$ 750,000</u>	<u>\$ 0</u>
Fund 098 General Fund Trust						
001	General Fund	Leave Liability	\$ 300,000	\$ 0	\$ 300,000	\$ 0
001	General Fund	Reserve/Communications Computer	150,000	0	150,000	0
001	General Fund	Public Safety Equipment Reserve	1,000,000	3,700,000	2,000,000	0
001	General Fund	City Facilities Reserve	0	0	1,500,000	0
017	Capital Projects	Capital Projects Transfer	0	2,595,000	0	1,698,000
017	Capital Projects	Citizens Business Bank Arena Capital Reserve	0	118,000	0	180,000
			<u>\$ 1,450,000</u>	<u>\$ 6,413,000</u>	<u>\$ 3,950,000</u>	<u>\$ 1,878,000</u>
TOTAL TRANSFERS ALL CITY FUNDS			<u>\$64,051,644</u>	<u>\$64,051,644</u>	<u>\$65,036,603</u>	<u>\$65,036,603</u>

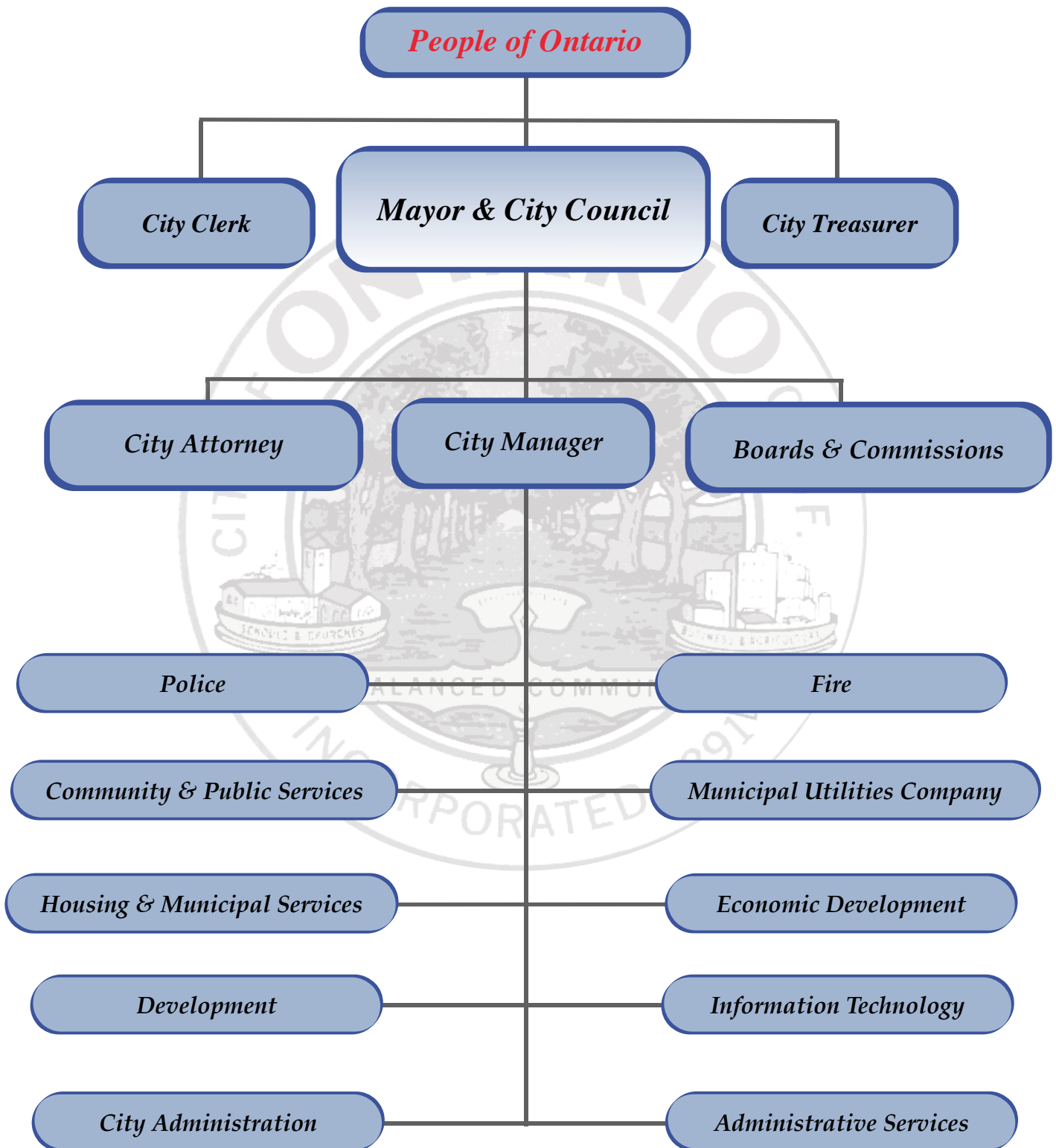
CONSERVATION PARK



Citywide

CITYWIDE

Fiscal Year 2016-17 Organization Chart



Personnel Count List

**Total Citywide Authorized
Full-Time Positions: 1,125**



	Adopted 2014-15	Adopted 2015-16	Current 2015-16	Adopted 2016-17
<u>Elected Officials</u>				
Mayor	1	1	1	1
City Council Member	4	4	4	4
City Treasurer/City Clerk	2	2	2	2
Total Elected Officials	7	7	7	7
<u>Police Department</u>				
Office of the Police Chief	7	8	8	8
Police Administrative Services	69	53	53	53
Field Operations Bureau	136	147	153	158
Investigations Bureau	70	64	64	65
Special Operations Bureau	60	59	59	59
Airport Operations Bureau	0	0	0	15
Total Police Department	342	331	337	358
<u>Fire Department</u>				
Office of the Fire Chief	5	5	6	5
Bureau of Operations	130	130	130	131
Bureau of Fire Prevention	14	29	29	14
Bureau of E.M.S.	4	4	4	4
Bureau of Administrative Services	0	0	0	16
Total Fire Department	153	168	169	170

Personnel Count List

	<i>Adopted 2014-15</i>	<i>Adopted 2015-16</i>	<i>Current 2015-16</i>	<i>Adopted 2016-17</i>
<u>Community & Public Services</u>				
Community & Public Services Administration	3	3	3	3
Recreation & Community Services	21	21	21	21
Library	31	31	31	31
Museum	4	5	5	5
Parks and Maintenance	62	62	62	62
<i>Total Community & Public Services</i>	<i>121</i>	<i>122</i>	<i>122</i>	<i>122</i>
<u>Municipal Utilities Company</u>				
Municipal Utilities Administration	2	2	2	2
Administrative Services	17	0	0	0
Administrative Services & Solid Waste Operations	0	97	97	102
Utilities Engineering	9	10	10	10
Water Resources	3	4	4	5
Utilities Operations	49	54	54	55
Solid Waste Operations	84	0	0	0
<i>Municipal Utilities Company</i>	<i>164</i>	<i>167</i>	<i>167</i>	<i>174</i>
<u>Housing & Municipal Services</u>				
Administration	4	4	4	4
Housing Development/Grants Administration/ Neighborhood Revitalization	2	2	2	2
Quiet Home	4	4	3	0
Municipal Services	48	49	49	51
<i>Total Housing & Municipal Services</i>	<i>58</i>	<i>59</i>	<i>58</i>	<i>57</i>
<u>Economic Development</u>				
Economic Development	6	7	7	7
<i>Total Economic Development</i>	<i>6</i>	<i>7</i>	<i>7</i>	<i>7</i>

Personnel Count List

	<i>Adopted 2014-15</i>	<i>Adopted 2015-16</i>	<i>Current 2015-16</i>	<i>Adopted 2016-17</i>
<u>Development</u>				
Administration	4	4	4	4
Planning	23	23	23	23
Building	16	18	18	18
Engineering	44	46	46	46
<i>Total Development</i>	<i>87</i>	<i>91</i>	<i>91</i>	<i>91</i>
<u>Information Technology</u>				
Information Technology	27	27	29	29
<i>Total Information Technology</i>	<i>27</i>	<i>27</i>	<i>29</i>	<i>29</i>
<u>City Administration</u>				
Office of the City Manager	7	7	7	7
Human Resources	11	11	11	12
Risk Management	3	3	3	3
Emergency Management	1	1	1	0
Records Management	6	6	6	6
Code Enforcement	30	29	29	28
<i>Total City Administration</i>	<i>58</i>	<i>57</i>	<i>57</i>	<i>56</i>
<u>Administrative Services</u>				
Administrative Services	2	3	3	3
Management Services	9	8	9	9
Fiscal Services	12	14	14	14
Revenue Services	27	28	28	28
<i>Total Administrative Services</i>	<i>50</i>	<i>53</i>	<i>54</i>	<i>54</i>
<i>Total Citywide Authorized Full-Time Positions</i>	<i>1,073</i>	<i>1,089</i>	<i>1,098</i>	<i>1,125</i>

Citywide Personnel Changes

<u>Agency</u>	<u>Position Title</u>	<u>Position Count</u>
Additions:		
Police Department	Police Sergeant	1
Police Department	Police Detective	1
Police Department	Police Officer	4
Police Department/Airport Operations Bureau	Police Captain	1
Police Department/Airport Operations Bureau	Police Lieutenant	1
Police Department/Airport Operations Bureau	Police Sergeant	1
Police Department/Airport Operations Bureau	Police Corporal	4
Police Department/Airport Operations Bureau	Police Officer	8
Fire Department	Fire Investigation Supervisor	2
Fire Department	Deputy Fire Marshal	1
Municipal Utilities Company	Management Analyst	1
Municipal Utilities Company	Cross-Connection Control Specialist	1
Municipal Utilities Company	Senior Solid Waste Collector	1
Municipal Utilities Company	Solid Waste Collector	3
Municipal Utilities Company	Solid Waste Maintenance Worker	2
Housing & Municipal Services	Equipment Mechanic	2
Economic Development	Principal Project Manager	1
Economic Development	Senior Management Analyst	1
Development	Senior Landscape Architect	1
Development	Engineering Assistant	1
City Administration	Human Resources Analyst	1
Administrative Services	Revenue Services Supervisor	1
Total Additions:		40

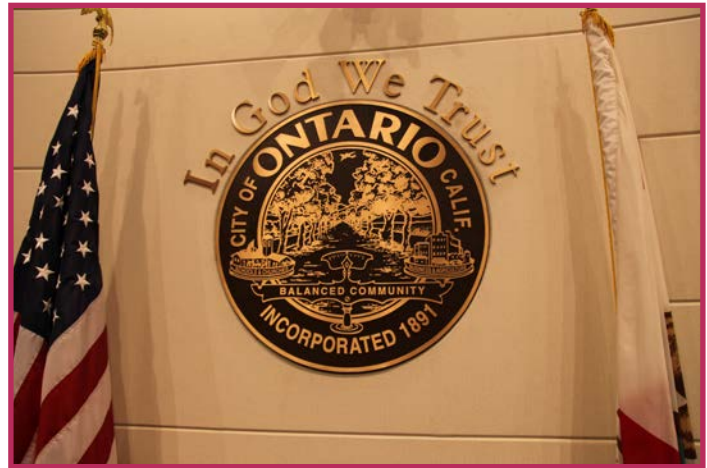
Citywide Personnel Changes

Agency	Position Title	Position Count
Deletions:		
Fire Department	Fire Captain	-2
Fire Department	Senior Fire Dispatcher	-1
Municipal Utilities Company	Office Specialist	-1
Housing & Municipal Services	Senior Neighborhood Improvement Specialist	-1
Housing & Municipal Services	Project Coordinator	-1
Housing & Municipal Services	Senior Project Coordinator	-1
Economic Development	Redevelopment Manager	-1
Economic Development	Management Analyst	-1
Development	Senior Landscape Planner	-1
Development	Associate Engineer	-1
Administrative Services	Customer Service Representative	-1
City Administration	City Prosecutor	-1
Total Deletions:		-13
Reclassifications/Realignments:		
Police Department	Title Change from Police Technician to Community Service Officer (15)	
Development	Salary Range Adjustment for Senior Combination Building Inspector (6)	
Net Change:		<u>27</u>

Council's City Goals

Primary Goal

Regain Local Control of the Ontario International Airport.



Supporting Goals

- 1. Invest in the Growth and Evolution of the City's Economy*
- 2. Maintain the Current High Level of Public Safety*
- 3. Operate in a Businesslike Manner*
- 4. Pursue City's Goals and Objectives by Working with Other Governmental Agencies*
- 5. Focus Resources in Ontario's Commercial and Residential Neighborhoods*
- 6. Invest in the City's Infrastructure (Water, Streets, Sewers, Parks, Storm Drains and Public Facilities)*
- 7. Encourage, Provide or Support Enhanced Recreational, Educational, Cultural and Healthy City Programs, Policies and Activities*
- 8. Ensure the Development of a Well Planned, Balanced, and Self-Sustaining Community in the New Model Colony*



Business Principle

Our job is to create, maintain and grow economic value and we do our job by providing infrastructure and services. The better we do our job, the more investment we will attract and the more revenue it will generate for investment, creating a self-sustaining cycle.

*-Adopted by City Council
January 27, 2010*

Governance Principles, The Ontario Plan

Vision Statement

Founded as a model colony, based on innovation, planned development, community services and family values, the City of Ontario has become the economic heart of the region. The City Council is committed to maintain Ontario's leadership role in the Inland Empire, by continuing to invest in the growth and evolution of the area's economy while providing a balance of jobs, housing, and educational and recreational opportunities for the residents in a safe, well-maintained community.

*-Adopted by City Council
January 20, 1998*

Approach to Public Service

Choose public service to make a positive impact on the community.

Be Committed to the Community.

Whatever job you do, do it well!

Achieve Excellence Through Teamwork.

Take ownership of your job and support other team members.

Do the Right Thing the Right Way.

Focus on what is important and never compromise integrity.

Elected Officials

Elected Officials

Mayor/Council/City Clerk/City Treasurer/Commissioners

On December 10, 1891, Ontario was incorporated as a City of the sixth class under the California Constitution. It adopted a City Council-City Manager form of government. The Mayor was at first called the "President of the Board," and was chosen by the Council, or the Board of Trustees as it was then called, from among their number. Subsequently, the law was changed to allow the People to elect the Mayor directly. Today, the Mayor and two of the four Council Members are elected on one 2-year cycle with the remaining two Council Members, the City Clerk and the City Treasurer being elected also on a 2-year, but alternating cycle. All elected officials serve four-year terms.

Ontario, which means "the City on the side of a mountain," was founded in September of 1881 by George Chaffey Jr. and his brother William. The brothers purchased the "San Antonio lands", 6,218 acres with water rights. This purchase would become the center of the "Model Colony". The Chaffey brothers also expanded their holdings to include the land south of the Southern Pacific Railroad and north to the San Antonio Canyon, an important source of water.

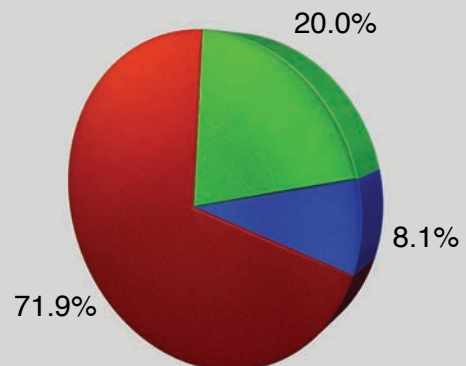
In 1903 Ontario was proclaimed a "Model Irrigation Colony" by an act of Congress. The Ontario planned community had many modern innovations, which still show merit today. Euclid Avenue, which is included on the National Register List of Historic Places, was the stately back-bone of the colony with provisions for an electric railway, water rights for each landowner, a local educational institution, electric lights, and one of the first long distance telephone lines. The location near water and transportation ensured the success of the Model Colony and it set new standards for rural communities and irrigation practices that were followed for many years.

Ontario first developed as an agricultural community, largely, but not exclusively devoted to the citrus industry. The Sunkist water tower remains to this day, a reminder of the heydays. In addition to oranges, the production of peaches, walnuts, lemons, olives and grapes were also important to the growth of Ontario.

In 1887, Ontario's unique "gravity mule car" made its first run on Euclid Avenue. Charles Frankish and Godfrey Stamm established the Ontario and San Antonio Heights R.R. Co. Engineer John Tays of Upland added the pull-out trailer that allowed the mules to coast downhill after each laborious pull from Holt to

ANNUAL OPERATING BUDGET

	<u>FY15-16</u>	<u>FY16-17</u>
Total Funds:	\$ 526,194	\$ 542,151
General Fund:	\$ 526,194	\$ 542,151
Full Time Employees:	7	7



● Mayor and City Council ● City Treasurer/City Clerk ● Planning Commissioners

Elected Officials

Twenty-Fourth Street. The mule car served until 1895, when it was replaced by an electric streetcar and returned temporarily when a flood damaged the electrical generator in the powerhouse.

Chaffey College, which was located where the Chaffey brothers put it until 1960, originally emphasized agricultural subjects. It was there that Professor George Weldon developed the Babcock peach, an adaptation to California's mild winters. The College has since moved to Rancho Cucamonga, but Chaffey High School is still on what was originally a joint campus.

In 1923, Judge Archie Mitchell, Waldo Waterman, and other airplane enthusiasts established Latimer Field. From that time on, the town became increasingly aviation conscious. Urban growth pushed the fliers progressively east, until they took up their present location, the Ontario International Airport. During World War II, this was a busy training center for pilots of the hot Lockheed P-38 "Lightening" twin-boom fighter.

Since World War II, Ontario has become a much more diversified community. The City has expanded from the 0.38 square mile area incorporated back in 1891, up to almost 50 square miles. The economy now reflects an industrial and manufacturing base. Ten thousand acres are zoned for industrial use. With three major railroads, the San Bernardino, Pomona, and Interstate Freeways (10, 60, and 15), and the Ontario International Airport, Ontario is well provided with major transportation resources. Its proximity to Los Angeles ensures that Ontario will continue to grow in the years ahead.

Ontario's official song is "Beautiful Ontario," written by Paul Coronel in 1960. The official flower is the Charlotte Armstrong rose, developed by local nurseryman John Armstrong and named for his first wife. At different times, Ontario has adopted as its slogan or motto as each of the following: The Model Colony; The Model City; The City That Charms; Ontario Offers Opportunity; Pulse of the Inland Empire; Stop and Grow with Ontario; Gateway to the Inland Empire; A Balanced Community; The Gateway to Southern California; The Next Urban Center; and Complete Community.



Agency Overviews



Agency Overviews



POLICE DEPARTMENT

Brad Kaylor, Police Chief

Office of the Police Chief, Field Operations, Investigations, Special Operations, Police Administrative Services, Airport Operations

The Ontario Police Department's mission is to protect life and property, solve neighborhood problems, and enhance the quality of life in our community. The Police Department's law enforcement strategy is built upon supporting the diverse and dynamic nature of our balanced community, while creating growth and building economic value. In support, the Ontario Police Department successfully served as host agency for the annual statewide conference for California Police Chiefs Association.

The Special Operations Bureau continues to leverage regional partnerships and inter-agency cooperation to address high-impact criminal activities. The Community Oriented Policing (COPS) Unit, including Bike Patrol, continues to ensure our neighborhoods are safe, secure and enjoyable by leveraging partnerships and forging relationships with businesses, residents and various state and local agencies. The Department's Multi-Enforcement Team (MET) continues to operate in partnership with the U.S. Marshal's Office and other regional teams to apprehend dangerous fugitives and respond to critical incidents.

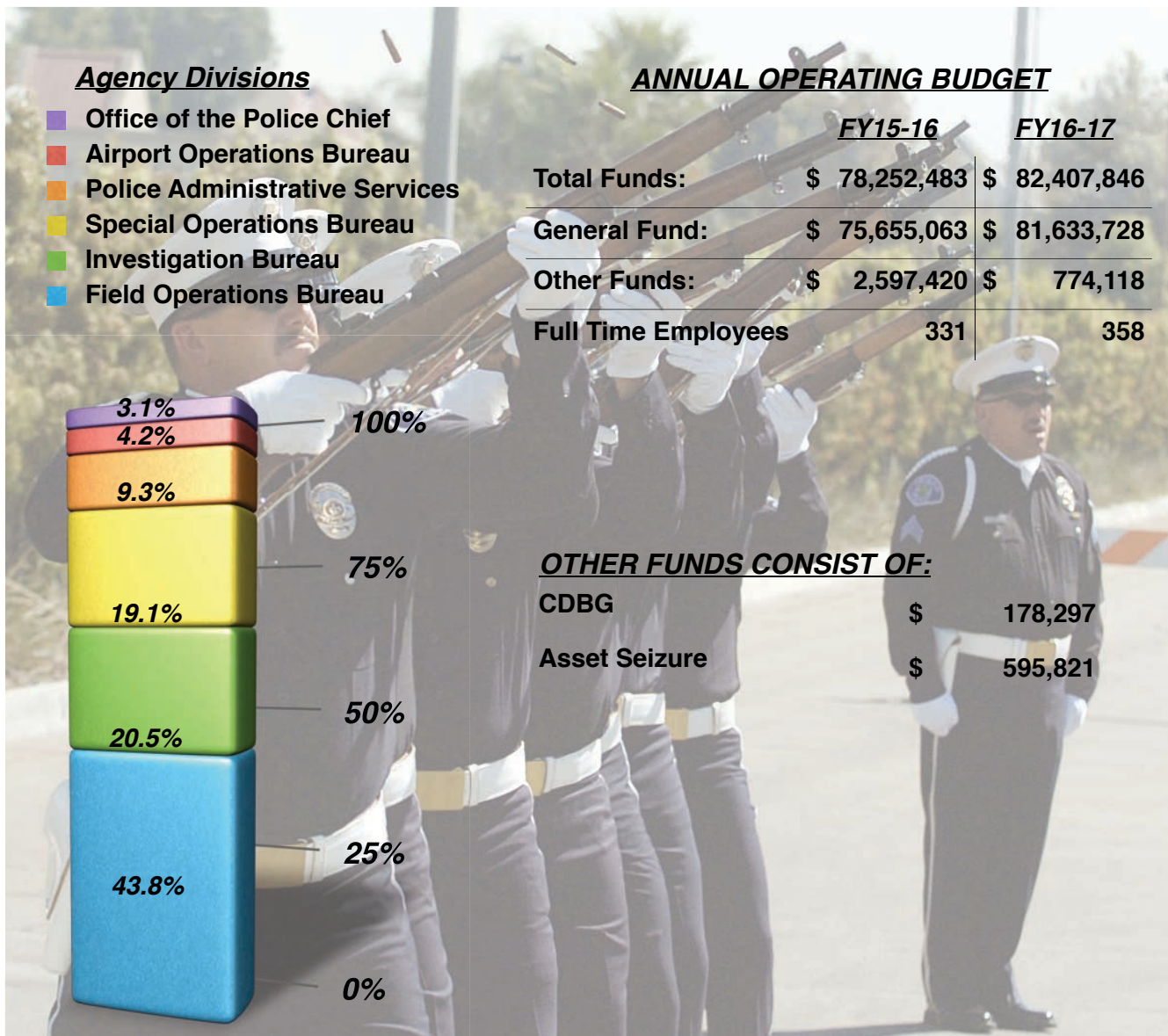
Additionally, the Traffic Division continues proactive efforts to reduce traffic related injuries and deaths through public education and enhanced enforcement of impaired and distracted driving.

The Traffic Division continues to partner with the California Office of Traffic Safety and California Highway Patrol. The Traffic Division also partners with the Chaffey Joint Union High School District to bring the "Every 15 Minutes" program to Ontario High Schools, providing a life-changing and sobering message to teenage drivers on the real impacts of distracted and drunk driving.

The Investigations Bureau continues to lead the region in solving complex cases and taking high risk offenders off the streets through solid case work. The Investigations Bureau maintains an exceptionally high rate of clearance for current major crimes and continues to pursue cold cases, bringing resolution to significant crimes from years past.

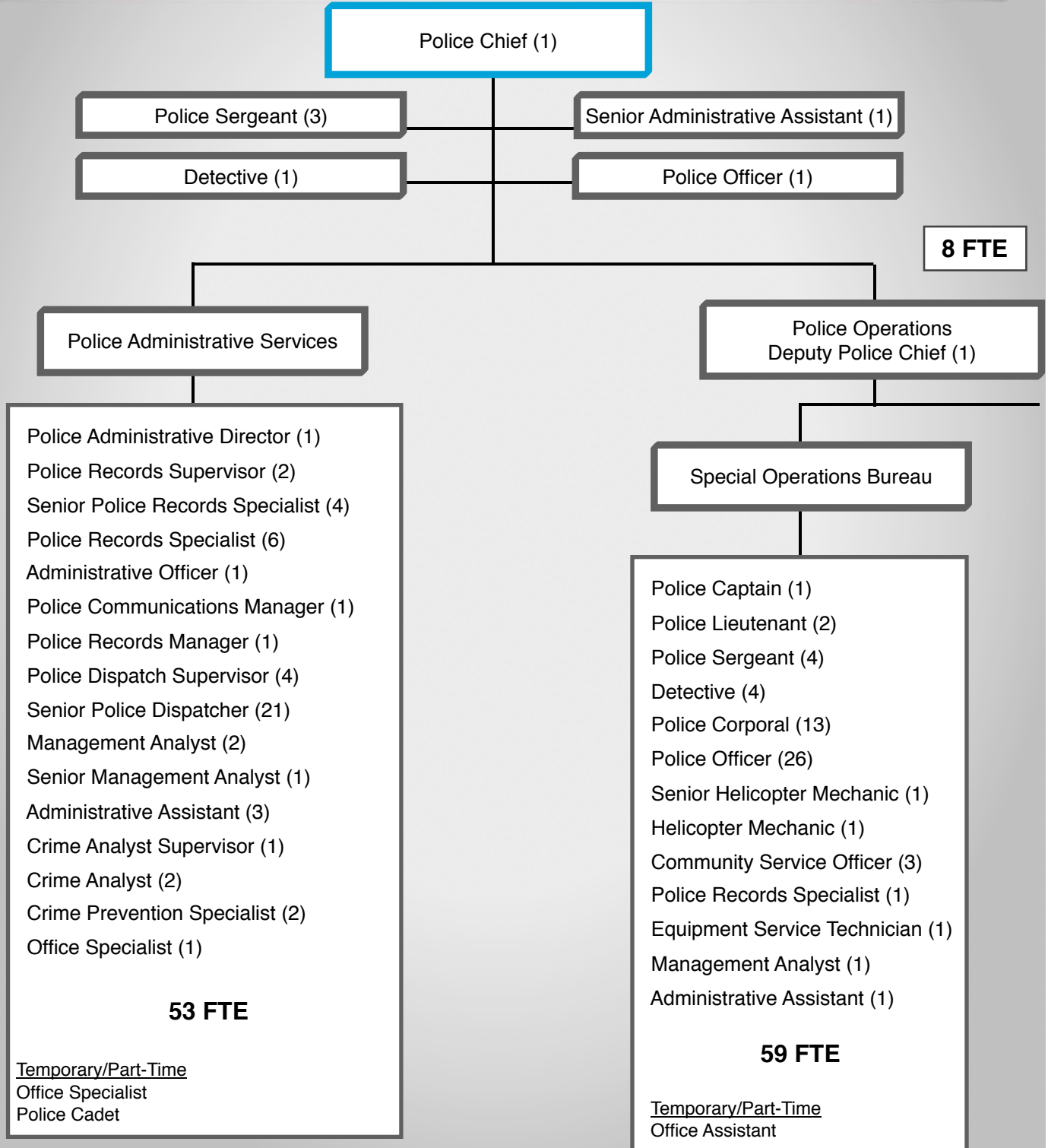
The Field Operations Bureau continues to adapt to state and federal actions regarding law enforcement and the managed release of convicted offenders. Patrol is also adjusting and increasing resources in response to the growth and geographic development of the community. The hiring, training and deployment of additional officers to provide increased presence in Ontario Ranch is under way.

The Police Department continues to maximize use of grant funding and other resources to ensure the most advanced facilities, equipment, technology and training in the region. In 2015 the State Office of Emergency Services provided funding for the successful implementation of text-to-911 technology in Ontario. Additionally, with support of grant funding, the Police Department began renovation of the Police Headquarters. When complete, this facility will include a state-of-the-art communications center with the most advanced 911 technology available.



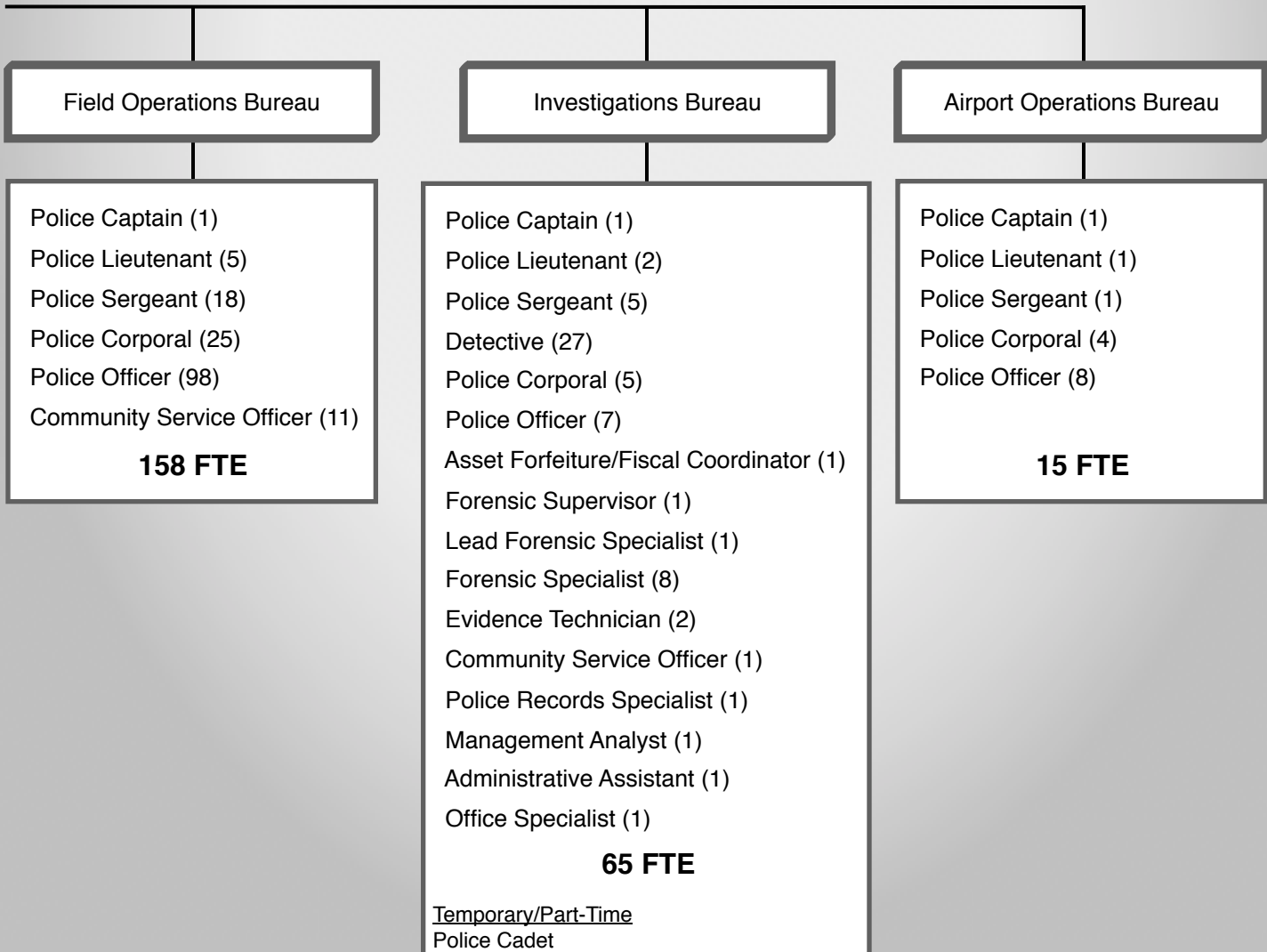


2016-17 Organizational Chart
Police Department
(358 Full-time Employees)
Effective July 1, 2016





2016-17 Organizational Chart
Police Department
(358 Full-time Employees)
Effective July 1, 2016





FIRE DEPARTMENT

Robert B. Elwell Jr., Fire Chief

*Office of the Fire Chief, Bureau of Operations, Fire Prevention, Emergency Medical Services (EMS),
Fire Administrative Services*

The Ontario Fire Department provides numerous fire suppression, rescue and medical response services to the City's residents, businesses and visitors of our community. All uniformed department members possess basic firefighting and basic life support skills; while many possess additional specialized training including Paramedicine, Hazardous Materials, Bomb Squad, Heavy Rescue, Active Shooter, Tactical Medicine and Fire Investigation.

The Ontario Fire Department is a team committed to professional and compassionate public service. It is comprised of the Office of the Fire Chief and four Bureaus: Operations (includes Training), Fire Prevention, Emergency Medical Services, and Administrative Services. Each Bureau supports the Fire Department mission with specialized services and activities.

The Operations Bureau oversees the majority of uniformed Fire Department personnel, including all shift assigned Firefighters, Engineers, Captains, and Battalion Chiefs. The Department strives to maintain a 10-minute or less response time, while continually providing quality emergency services. Supporting this effort, the Training Division provides a high standard of training while meeting mandates and recommendations set by various regulatory agencies.

The Fire Prevention Bureau actively seeks opportunities to reduce community risk and the negative impacts resulting from emergency incidents. Active public education outreach programs in conjunction with regular life safety inspections of businesses within Ontario minimize preventable loss resulting from fire and natural disasters. Coordinating efforts through application of adopted fire codes during the development process combined with an active inspection program ensure we maintain the highest level of public safety to the citizens of Ontario.

The Emergency Medical Services Bureau supports internal Department Bureaus as well as other City Departments. EMS evaluates new medical technologies, provides continuing medical education, maintains medical qualification records and provides quality improvement reviews of medical operations. The EMS Bureau supports the countywide ST-Elevation Myocardial Infarction (STEMI) and Stroke programs and offers on-line CPR training via the City's website, while providing assistance to other City Departments in managing infection control and employee exposure incidents.

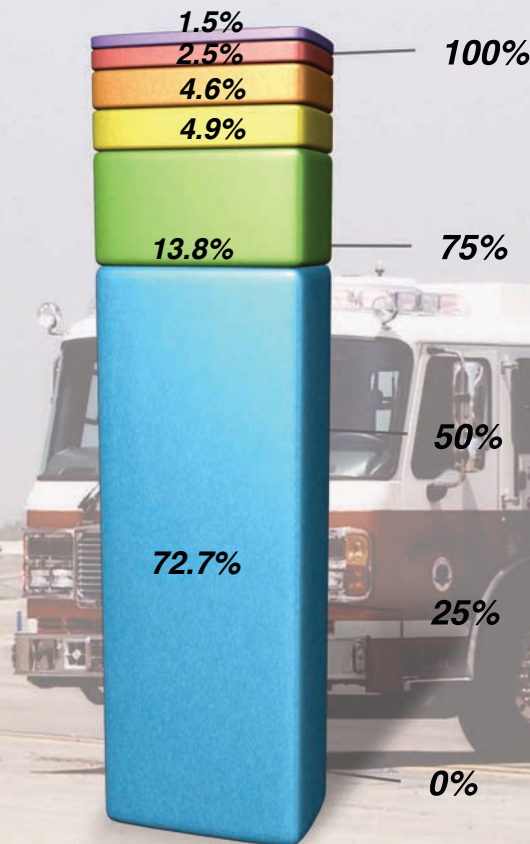
The newly created Fire Administrative Services Bureau and Fire Administrative Director position provides support services to the Fire Chief and its three Bureaus while overseeing Ontario Fire Communications and City Emergency Management. The Fire Administrative Director will be coordinating the functions of emergency mapping, radio communications, emergency alerting, and fire records management, along with interfacing with the City's Information Technology Department and numerous internal and outside agencies.

ANNUAL OPERATING BUDGET

Agency Divisions

- Office of the Fire Chief
- E.M.S.
- Fire Prevention
- Fire Administration
- Fire Projects
- Operations

	<u>FY15-16</u>	<u>FY16-17</u>
Total Funds:	\$ 45,093,335	\$ 52,594,668
General Fund:	\$ 43,243,335	\$ 45,343,308
Other Funds:	\$ 1,850,000	\$ 7,251,360
Full Time Employees:	168	170

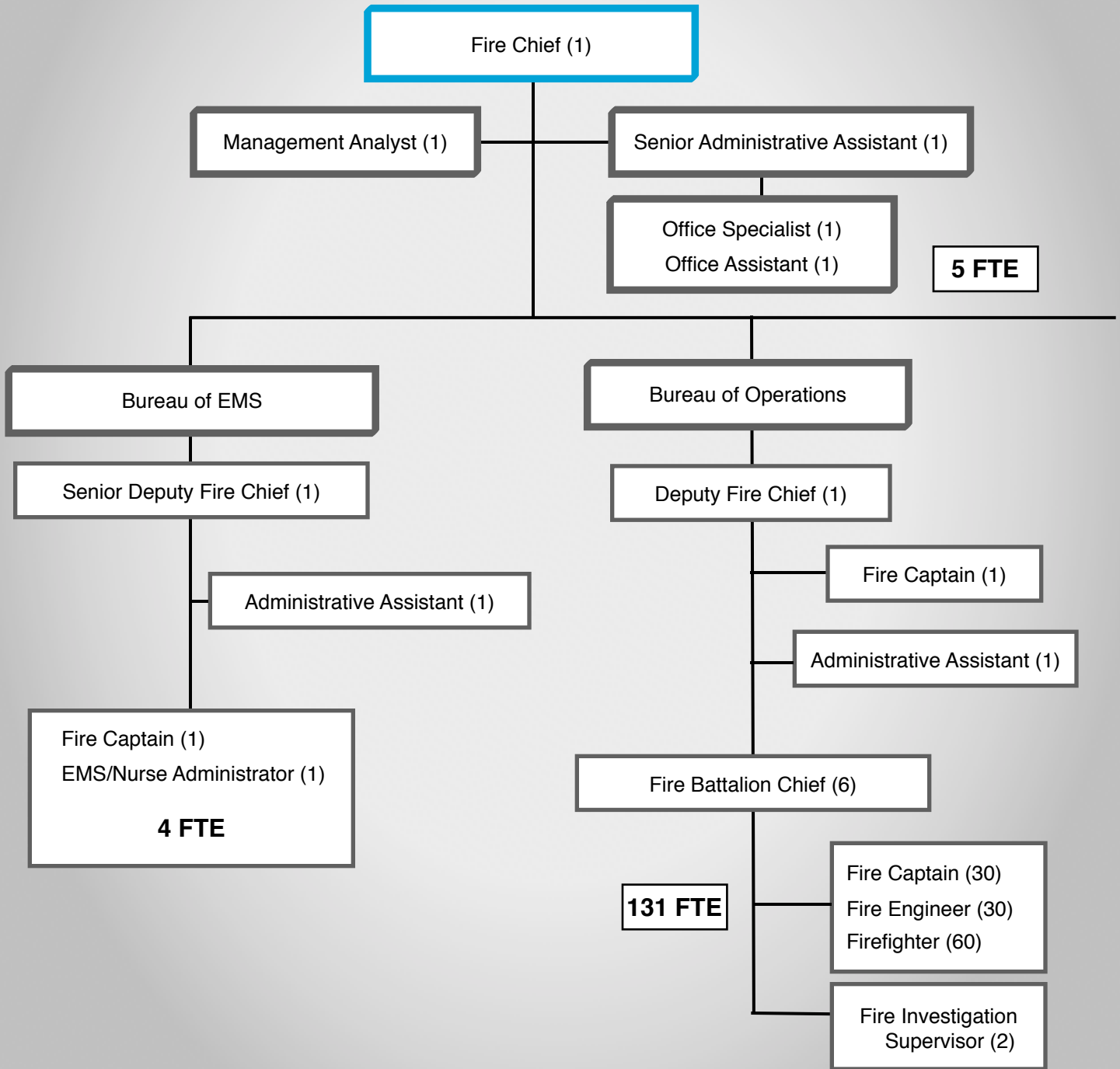
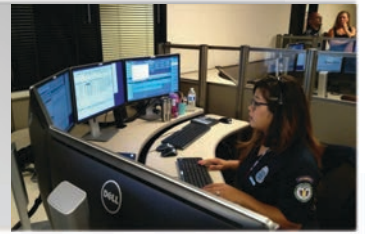


OTHER FUNDS CONSIST OF:

Capital Projects	\$ 200,000
NMC - Fire Impact	\$ 7,051,360

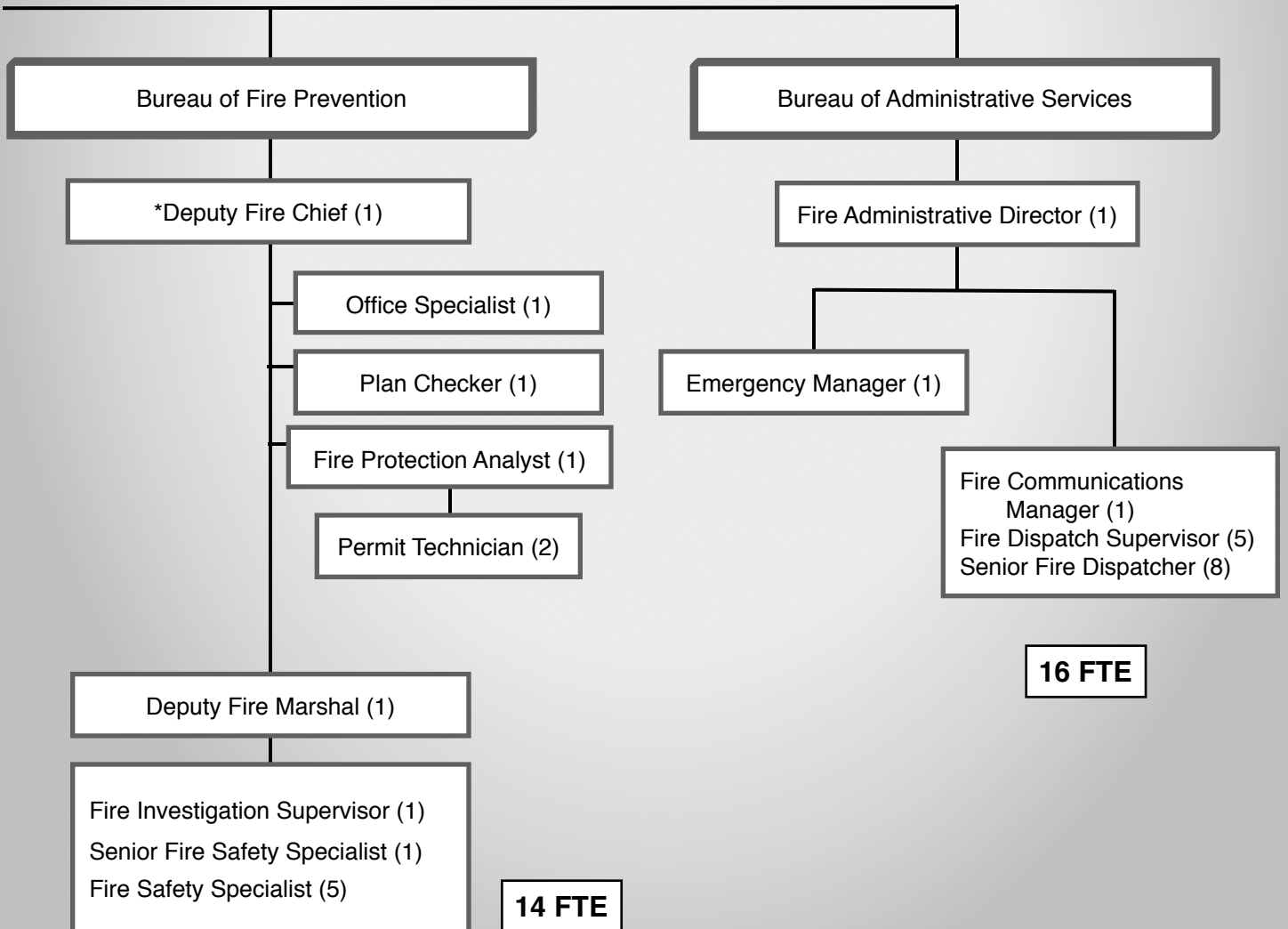


**2016-17 Organizational Chart
Fire Department
(170 Full-time Employees)
Effective July 1, 2016**





2016-17 Organizational Chart
Fire Department
(170 Full-time Employees)
Effective July 1, 2016



*Deputy Fire Chief perform duties associated with Fire Marshal, respectively.



COMMUNITY & PUBLIC SERVICES

Mark Chase, Director

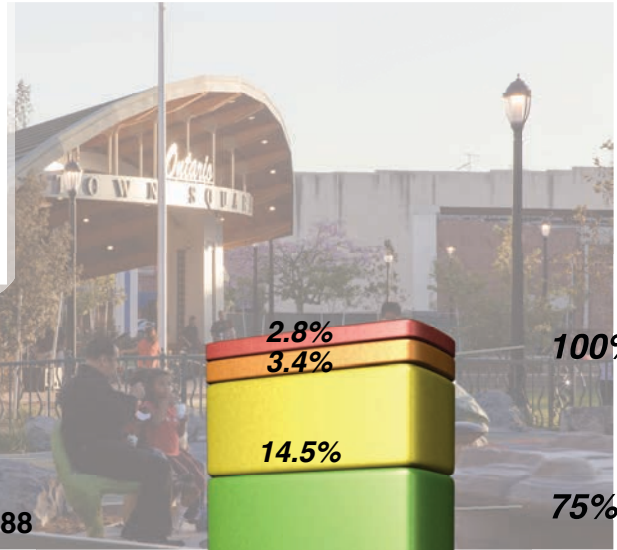
Recreation & Community Services, Library, Museum of History and Art, Parks & Maintenance

The departments of the Community and Public Services Agency have worked diligently throughout Fiscal Year 2015-16 to provide exemplary services, programming, activities and facilities for the community. Grant funding facilitated many programs and projects this year, such as the Civic Center Community Conservation Park which has provided much needed park space in the heart of downtown. In addition, grant funds helped implement KinderGO, a program created to increase library use amongst kindergarten patrons. KinderGO included visits to 86 kindergarten classrooms, created a kindergarten wide KinderREAD program, and executed a community kindergarten resource fair, to enhance awareness and promote the importance of literacy to children and parents. In January 2016, a collaboration with the California Department of Veterans Affairs and funding from Library Services and Technology Act (LSTA) created the Veteran's Connect program which provides a resource center for veterans.

Notable projects and events this year include the Teens College Preparedness Program (TCaP) which offered programs and panels, for students and parents, regarding financial aid, trade schools, college essay writing, and college safety. In May 2016, the City's Dog Park, located at John Galvin Park, was completed and will provide a place for residents and their dogs to socialize and exercise. Last summer, Concerts in the Park was moved to Ontario Town Square. The Wednesday night series achieved record attendance that peaked at 3,100 people on the final night. The new venue and great live music has moved this event to a regional attraction.

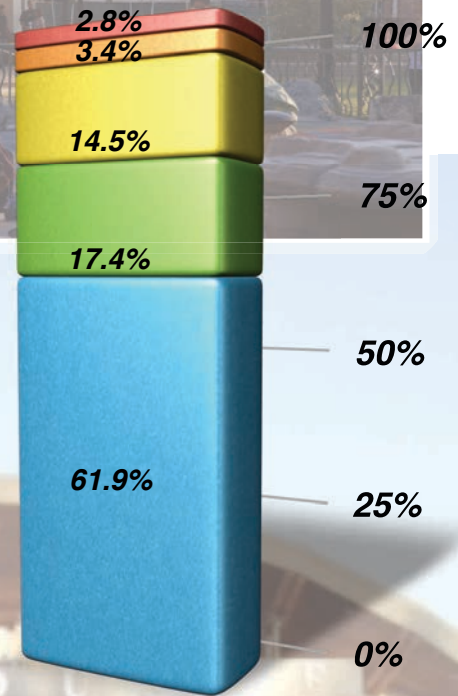
Fiscal Year 2015-16 was a year of growth for many of the departments, the Museum has added exhibits and public programs, which has increased community participation at the Museum. Recreation continues to see growth in the Teen Action Committee (TAC) that provides opportunities for over 80 teens to participate in enriching activities and strive to be a positive asset to their community. In addition, the Youth Empowerment Scholarship (Y.E.S.) Fund grew with a \$10,000 grant from San Manuel and proceeds for the 5K Reindeer Run. The program should provide approximately 200 scholarships to children from low-income families the opportunity to participate in any of our recreation activities.





ANNUAL OPERATING BUDGET

	<u>FY15-16</u>	<u>FY16-17</u>
Total Funds:	\$ 27,170,372	\$ 28,341,588
General Fund:	\$ 22,633,774	\$ 23,521,388
Other Funds:	\$ 4,536,598	\$ 4,820,200
Full Time Employees:	122	122

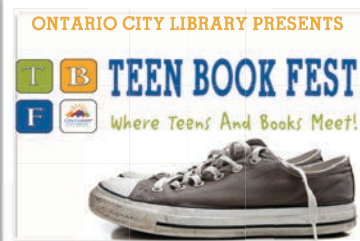


OTHER FUNDS CONSIST OF:

Gas Tax	\$	1,050,925
CDBG	\$	175,000
General Fund Grants	\$	24,000
Capital Projects	\$	308,000
Parkway Maintenance	\$	673,600
Solid Waste	\$	2,010,835
Facility Maintenance	\$	50,000
Storm Drain Maintenance	\$	527,840

Agency Divisions

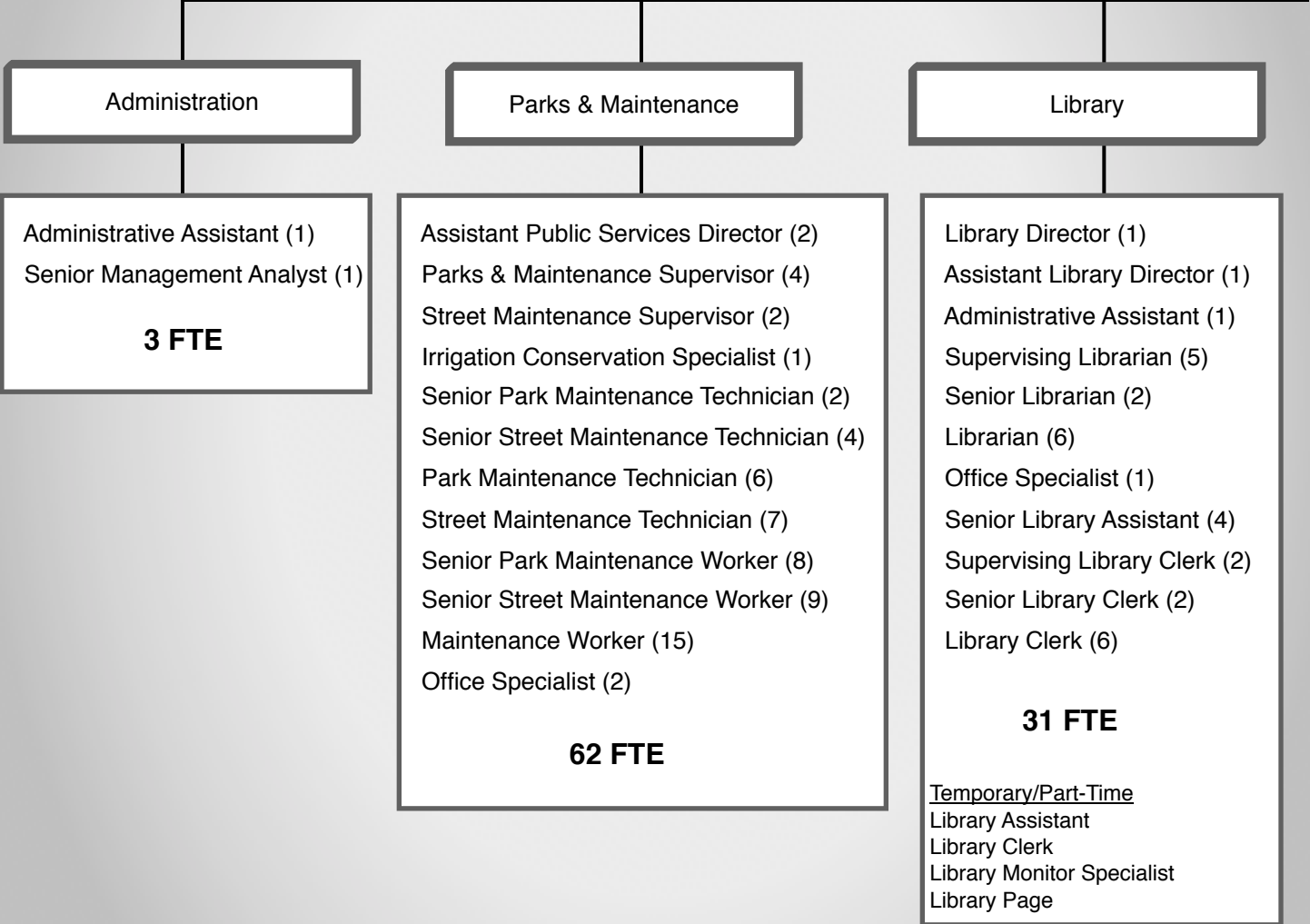
- Museum
- Community & Public Svcs Admin
- Recreation & Community Services
- Library
- Parks & Maintenance



**2016-17 Organizational Chart
Community & Public
Services**
*(122 Full-time Employees)
Effective July 1, 2016*

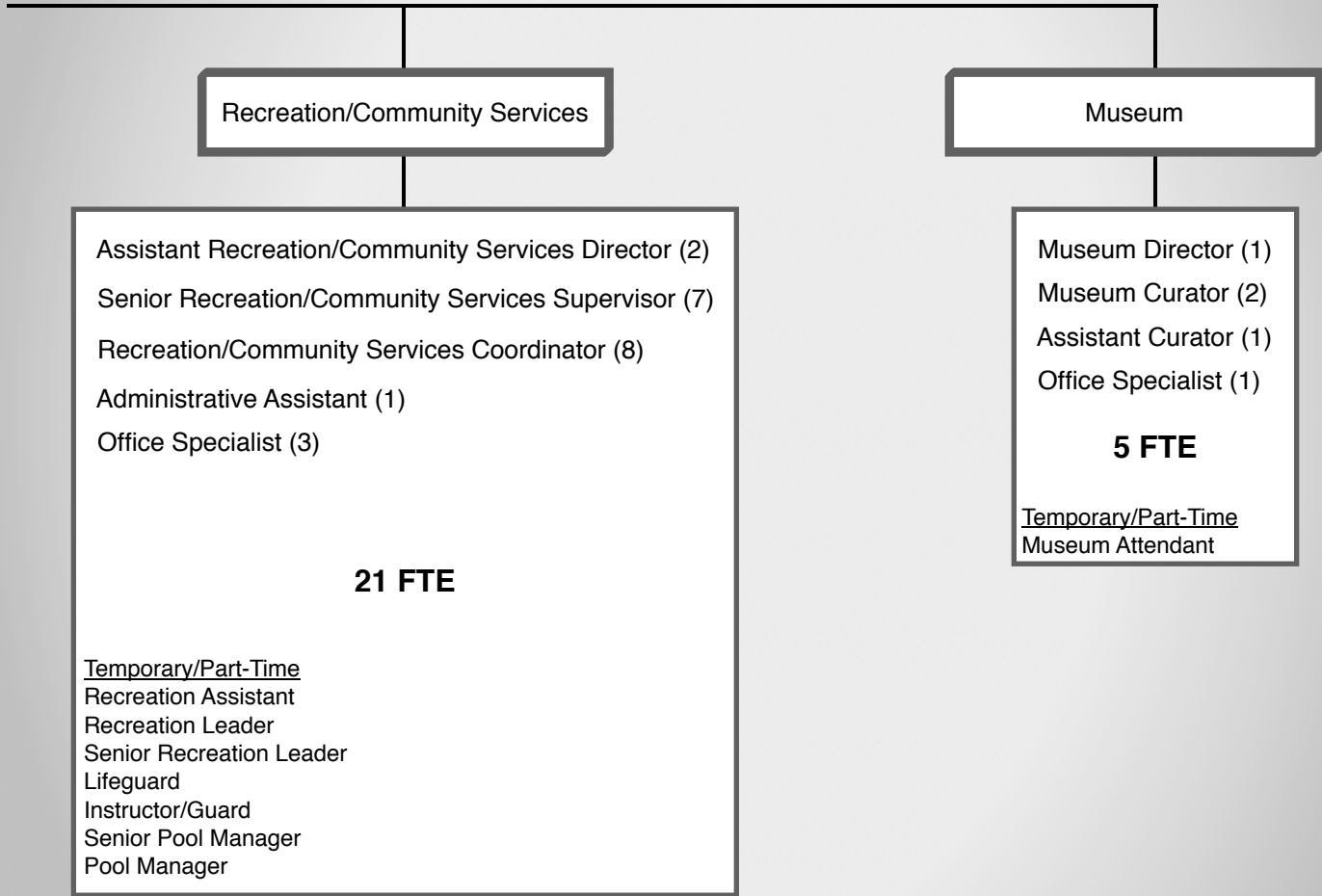


Community & Public Services Director (1)





2016-17 Organizational Chart
Community & Public Services
(122 Full-time Employees)
Effective July 1, 2016





MUNICIPAL UTILITIES COMPANY

Scott Burton, Utilities General Manager

Utilities Engineering, Utilities Operations, Solid Waste Operations, Water Resources

The Ontario Municipal Utilities Company provides water, recycled water, sewer, trash collection and recycling services to the citizens and businesses of Ontario. Resource conservation continues to be a major focal point for existing service as well as planned expansion under the Ontario Plan. The Utilities Company is committed to protecting the health and welfare of the community by providing cost effective, safe and reliable services.

As historic drought conditions continue in California, Ontario residents and businesses have responded by conserving water in many ways. The much anticipated “El Nino” has helped by bringing nearly “normal” winter snow and rainfall totals to California, which has brought the statewide average water storage in reservoirs to about 90% of normal. As a result, the State Water Resources Control Board extended the emergency regulations under the Governor’s declaration of a Drought State of Emergency.

Both conservation and expansion of local water supplies, like recycled water and the procurement of groundwater rights, are critical in helping meet Ontario’s long term water supply and the legal requirements of the State’s 20x2020 Water Conservation Plan (Senate Bill 7X 7). For example, more than \$20 million was approved in Fiscal Year 2015-16 for expansion of recycled water pipeline infrastructure in order to supply

street landscaping, parks and other recycled water uses along Euclid Avenue and Riverside Drive.

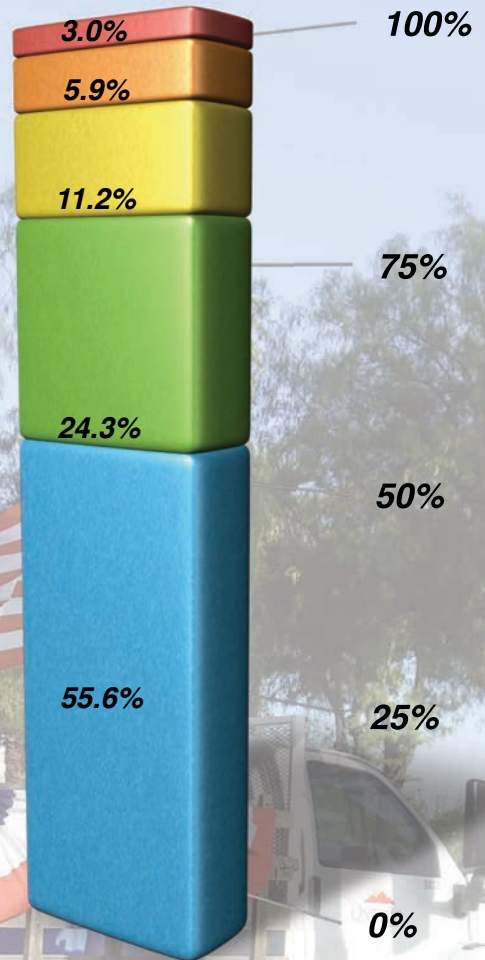
In response to the passage of the California Global Warming Solutions Act in 2006 (AB 32), recent state requirements have focused on mandatory commercial recycling and mandatory recycling of food waste. These new requirements have produced a variety of opportunities for Ontario residents and businesses to recycle items like mattresses, electronic waste, and food waste in order to help reduce the amount of material going to landfills. As a result, the City has reduced trash going to landfill by 30%, or 60,000 tons a year, resulting in an annual reduction of about 42,000 equivalent tons of greenhouse gas emissions annually.

In these ways, Ontario is doing everything it can to conserve and protect our precious resources.



ANNUAL OPERATING BUDGET

	<i>FY15-16</i>	<i>FY16-17</i>
Total Funds:	\$ 128,954,544	\$ 106,402,580
General Fund:	\$ 0	\$ 0
Other Funds:	\$ 128,954,544	\$ 106,402,580
Full Time Employees:	167	174



OTHER FUNDS CONSIST OF:

Capital Projects	\$ 190,000
Water Operating	\$ 41,941,978
Water Capital	\$ 15,463,834
Sewer Operating	\$ 16,682,916
Sewer Capital	\$ 3,889,344
Solid Waste	\$ 27,944,508
Equipment Services	\$ 190,000
Solid Waste Impact	\$ 100,000

Agency Divisions

- Municipal Utilities Projects
- Utilities Engineering
- Municipal Utilities Programs
- Solid Waste Operations
- Utilities Operations



2016-17 Organizational Chart
Municipal Utilities
Company
(174 Full-time Employees)
Effective July 1, 2016



Utilities General Manager (1)

Senior Administrative Assistant (1)

2 FTE

Administrative Services &
Solid Waste Operations

Utilities Operations

Utilities Administrative Services & Solid Waste Director (1)
Solid Waste Division Manager (2)
Senior Environmental Technician (1)
Senior Management Analyst (1)
Administrative Assistant (2)
Office Specialist (6)
Solid Waste Supervisor (5)
Senior Solid Waste Collector (59)
Solid Waste Collector (17)
Solid Waste Maintenance Worker (6)
Welder (2)

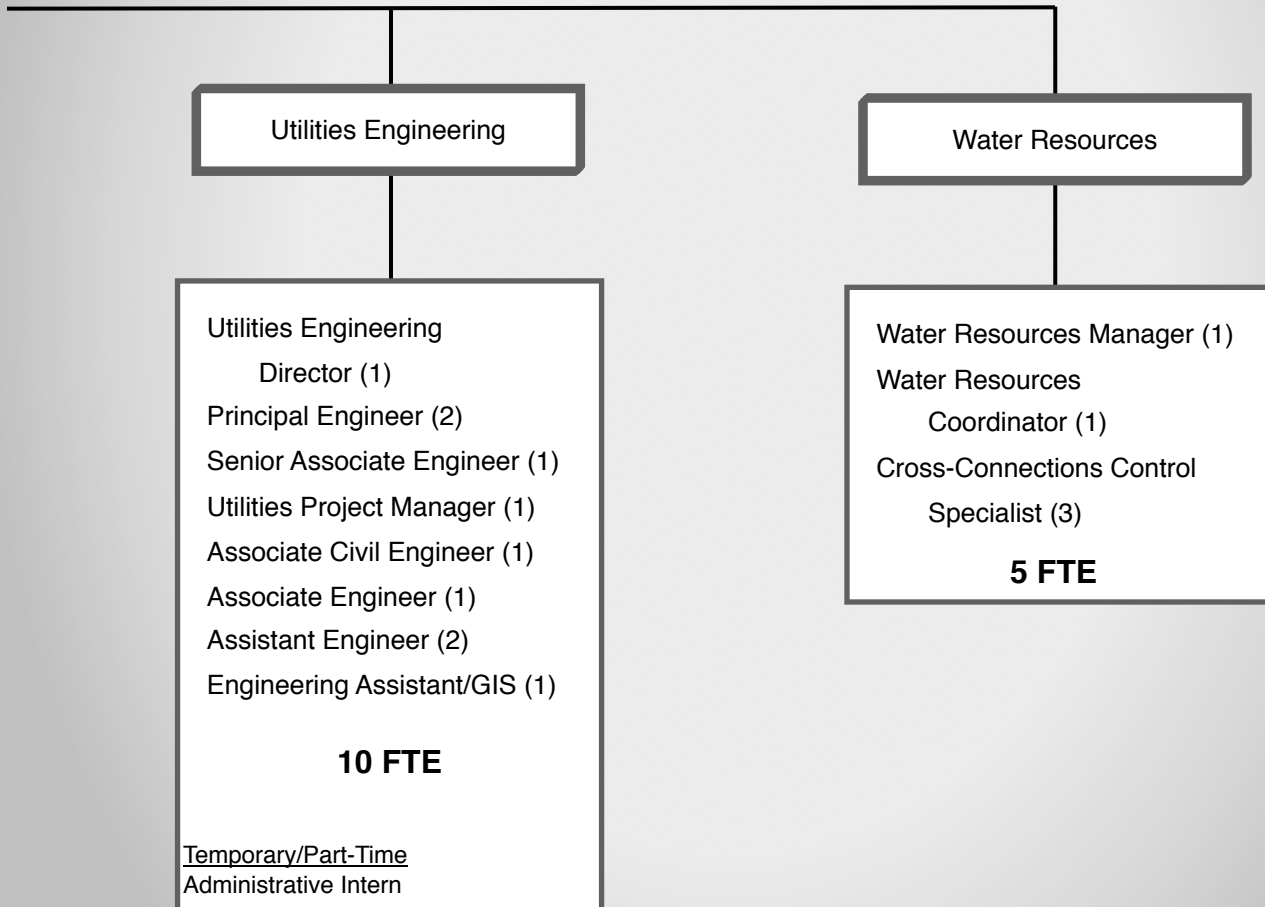
102 FTE

Utilities Operations Director (1)
Water/Sewer Maintenance Manager (1)
Water Production Supervisor (2)
Utilities Supervisor (4)
Water Production Operator (5)
Senior Utilities Technician (7)
Utilities Technician (15)
Utilities Service Representative (4)
Utilities Maintenance Worker (11)
Environmental Programs Manager (1)
Water Quality Specialist (1)
Water/Wastewater Technician (1)
Environmental Technician (1)
Management Analyst (1)

55 FTE



2016-17 Organizational Chart
**Municipal Utilities
Company**
(174 Full-time Employees)
Effective July 1, 2016





HOUSING & MUNICIPAL SERVICES

Brent D. Schultz, Director

Housing Development/Grants Administration/Neighborhood Revitalization, Quiet Home, Municipal Services

The Housing and Municipal Services Agency is a dynamic agency with a myriad of functions that are designed to develop and maintain value for the City. The housing functions are focused on improving neighborhoods by removing blighted conditions, rehabilitating the current housing stock, and creating new housing types with a range of affordability. Municipal services focuses on the maintenance of City-owned buildings, street lights, vehicles and equipment. The following programs are implemented by this Agency with the core focus of smart investment strategies: 1) Housing Development; 2) Facilities and Vehicle Maintenance; 3) Quiet Home; 4) Grants Management; and 5) Homeless Services Continuum of Care.

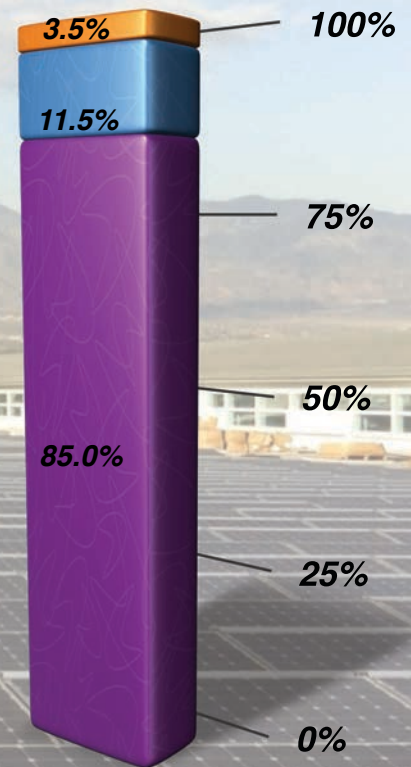
Agency staff actively pursues all funding sources that leverage local resources to implement programs that strengthen our local economy and protect our tax base. Staff was successful in receiving financial grant awards and implementing projects funded through the following programs: Community Block Grant, HOME, Emergency Solutions, Los Angeles World Airports (LAWA)/Federal Aviation Agency (FAA), Catalyst Project for California Sustainable Strategies Pilot Program, and CalHome Program. We continue to focus efforts on funding capital improvements and new housing development citywide.

During Fiscal Year 2015-16, the Agency completed the residential sound insulation rehabilitation of 99 residences, and managed a comprehensive homeless services program that includes homeless outreach, transitional housing, tenant based rental assistance, supportive housing services, and 76 permanent housing units. The Agency is responsible for monitoring 1,751 rental housing units. Also, the Agency completed the installation of an electric charging station at City Hall, replaced 24 heating ventilating and air conditioning (HVAC) units in various City owned buildings, replaced the roof at City Hall Annex and installed automatic sliding doors at De Anza, Dorothy Quesada and Westwind Community Centers.

The Agency is responsible for maintaining 11,000 street lights and 40 city-owned buildings equaling over 925,000 square feet, including police, fire, community centers, and general government facilities housing city staff and serving the public. The Fleet Services Department performs preventive maintenance on over 600 vehicles, while continuing to adapt to the latest enhanced computer technology utilized on recently purchased vehicles. The City's fleet estimated worth is \$60 million and the warehouse/inventory value is \$2 million. During the 2015-16 fiscal year, the Facilities Maintenance Department completed over 2,650 work orders and Fleet Services completed 6,000 requests for service.

ANNUAL OPERATING BUDGET

	<i>FY15-16</i>	<i>FY16-17</i>
Total Funds:	\$ 29,534,182	\$ 30,147,977
General Fund:	\$ 5,534,746	\$ 5,481,621
Other Funds:	\$ 23,999,436	\$ 24,666,356
Full Time Employees:	59	57



OTHER FUNDS CONSIST OF:

Quiet Home Program	\$ 1,052,902
CDBG	\$ 1,911,469
HOME Grants	\$ 1,765,597
Capital Projects	\$ 400,000
Equipment Services*	\$ 18,585,154
Street Light Maintenance	\$ 251,234
Facility Maintenance	\$ 700,000

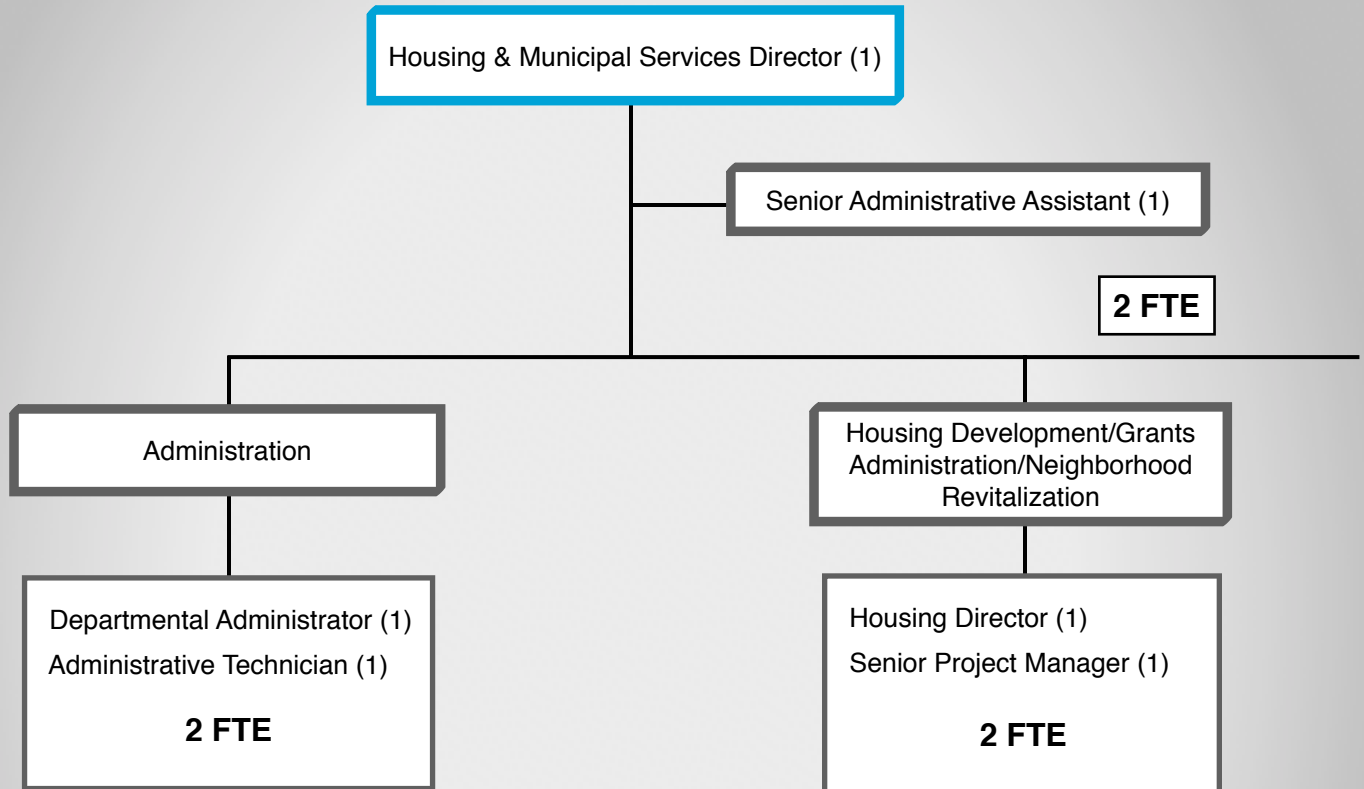
Agency Divisions

- Quiet Home
- Hsng Dev/Grnt Adm/Neighb Rev
- Municipal Services

* \$4,587,798 of this fund impacts General Fund indirectly

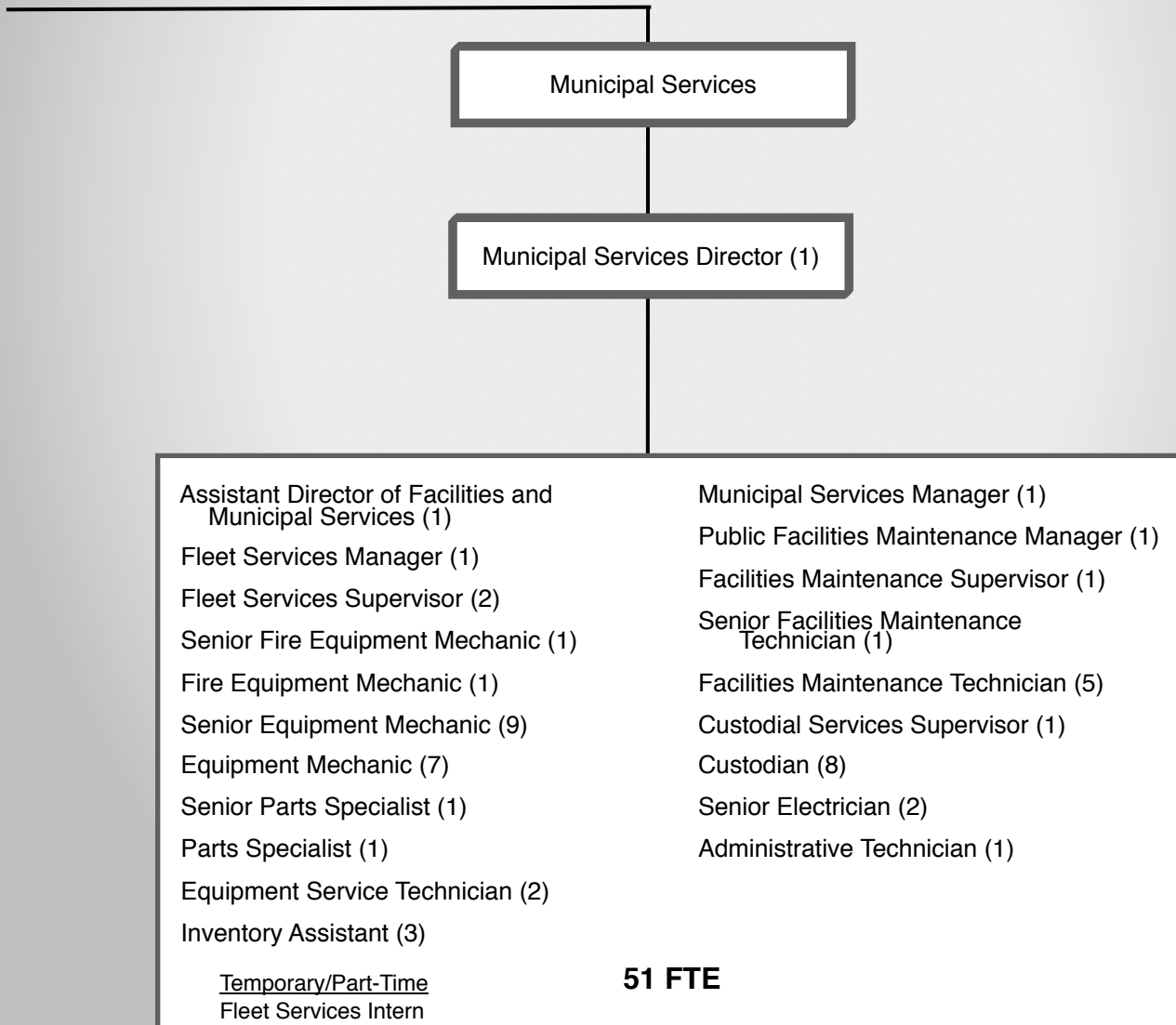


2016-17 Organizational Chart
**Housing & Municipal Services
Agency**
(57 Full-time Employees)
Effective July 1, 2016





2016-17 Organizational Chart
Housing & Municipal Services
Agency
(57 Full-time Employees)
Effective July 1, 2016





ECONOMIC DEVELOPMENT

John P. Andrews, Director

Economic Development, Redevelopment Successor Agency

The primary goal of the Ontario Economic Development Agency is to create, maintain and grow the economic value of the City. The Agency's goal is implemented through programs in Business Attraction, Business Retention & Expansion, and Corporate Branding & Marketing.

Much of the Agency's Business Attraction efforts center on developing and maintaining relationships with real estate executives, site selectors, investors, and business owners through business visits, attendance at conferences, trade shows and professional associations. Land development opportunities are promoted to corporate real estate executives to attract investment into the City. Staff continues to proactively reach out to Fortune 500 and other large corporations across the nation. Results from these efforts included:

- **QVC, Inc.:** QVC's first West Coast Distribution Center and Warehouse will encompass approximately 1,053,234 square feet of the 258 acres of land between Vineyard Avenue and Archibald Avenue, south of Fourth Street and north of Interstate-10. The new facility, set to open in Summer 2016, will result in nearly 1,000 team members by 2020 as the distribution center expands fulfillment.
- **Walter's Audi Dealership:** This 50,000 square-foot dealership will employ about 60-70 people on the south side of the Meredith International Centre near the I-10 freeway and Archibald Avenue.
- **Henry Schein, Inc.:** A global retail vendor of health care products and services to office-based dental, animal health and medical practitioners with worldwide distribution. Henry Schein established their Regional Sales Office in the City to expand their operations in the state of California.
- **Hino Trucks:** The establishment of the new California Parts Distribution Center and Training Center increases the effectiveness of the parts distribution process and is part of a growing nationwide foot print for Hino Trucks.

At the heart of the City's Business Retention and Expansion efforts is the Business Retention Committee, a collaboration between the City of Ontario and the Ontario Chamber of Commerce. Other Agency efforts included one-on-one visits with businesses, quarterly business workshops, and partnerships with community organizations on workforce development trainings. More than 600 businesses were visited.

Agency staff manages the *Historic Euclid Avenue Revitalization Team*, a group of City staff that promotes and fosters healthy community initiatives in attracting, retaining, and growing businesses in the Euclid Avenue Downtown District. Staff has worked with the following new restaurants to grow their business in the downtown area:

- **Yeast N’ Flour Pizzeria:** This newly added restaurant offers made to order pizzas made from the freshest, high quality ingredients. Location: 231 North Euclid Avenue
- **Naturally Delicious:** A juice bar that specializes in 100% all natural juices, shakes and fruit salads to the community. Location: 200 South Euclid Avenue
- **Aria Kabob and Bar:** This location brings Moroccan cuisine to the Inland Empire. Location: 112 West B Street

The Agency continues to highlight City of Ontario as a leader in the region through special events, print publications, press releases, website and social media. The State of the City, which attracted nearly 1,000 people and generated positive publicity for the City of Ontario across the nation, is one of the major events managed and coordinated by Agency staff.

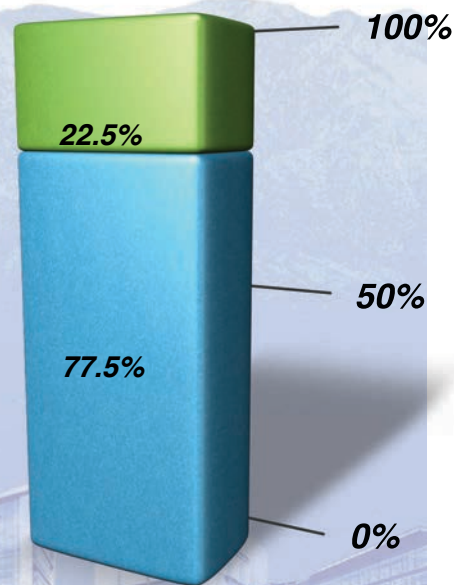
The Agency is also responsible for the City’s communications and marketing efforts. With 15 various social media accounts, the Ontario Living Magazine, and other marketing and promotional materials, the Agency continues to enhance the City’s efforts in connecting with both the business and residential community.

ANNUAL OPERATING BUDGET

	<u>FY15-16</u>	<u>FY16-17</u>
Total Funds:	\$ 22,690,869	\$ 21,191,130
General Fund:	\$ 5,035,687	\$ 5,365,916
Other Funds:	\$ 17,655,182	\$ 15,825,214
Full Time Employees:	7	7

OTHER FUNDS CONSIST OF:

Capital Projects	\$	600,000
Successor Agency for RDA-Admin	\$	500,000
Guasti Successor/Debt Service	\$	250,000
Center City Successor/Debt Service	\$	707,363
Project Area #1 Successor/Debt Service	\$	12,726,015
Low-Mod Income Successor Agency	\$	1,041,836

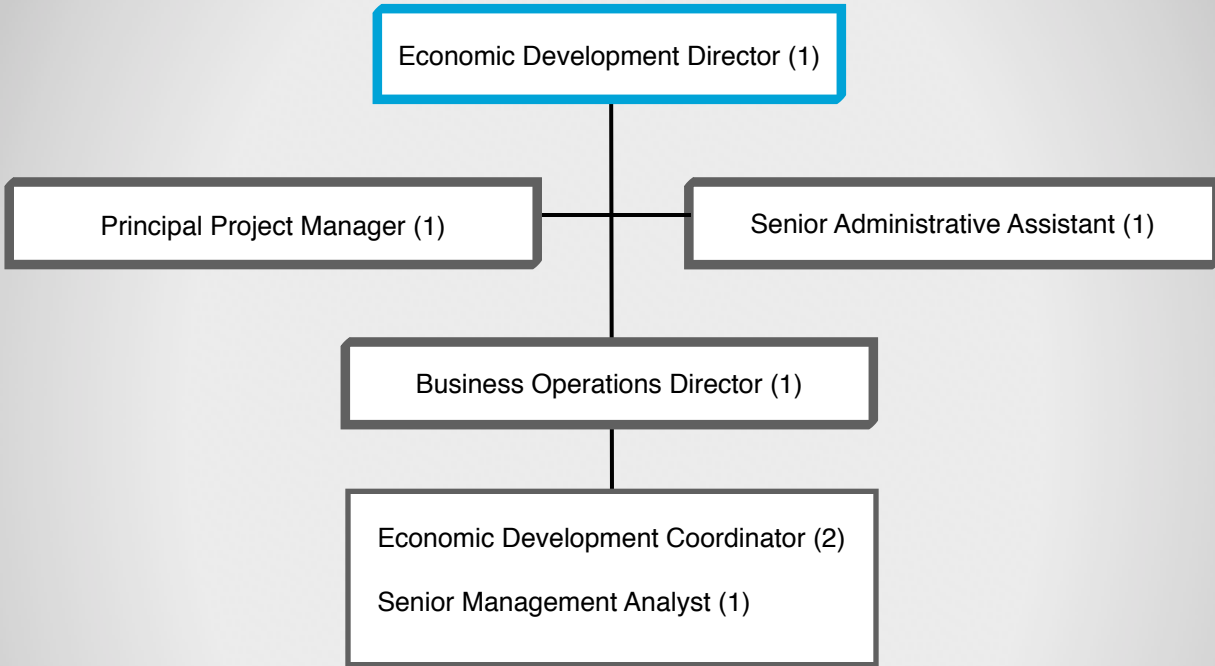


Agency Divisions

- Economic Development
- Successor Agency



2016-17 Organizational Chart Economic Development (7 Full-time Employees) Effective July 1, 2016



Temporary/Part-Time
Administrative Intern

7 FTE

REACHING NEW HEIGHTS





DEVELOPMENT

Otto Kroutil, Director

Building, Engineering, Planning

Development Agency Departments (Building, Engineering and Planning) are continuing to experience a resurgence of activity. Building permit valuation for private development projects alone is anticipated to reach about \$400 million in Fiscal Year 2015-16, with over 4,000 building permits issued.

Fiscal Year 2015-16 saw continued strength in the industrial market with new applications submitted for over 2.75 million square feet. Included in the applications is a 150,000 square foot expansion of the UPS hub adjacent to the Ontario International Airport. The Meredith Specific Plan construction is well underway with the 1.03 million square foot QVC distribution center anticipated to be operational in July. An additional 1.9 million square feet is under construction and 419,000 square feet in plan check. The infrastructure associated with the project includes the realignment of Inland Empire Blvd and the construction of over a mile of storm drain, sewer, water and recycled water lines.

In Ontario Ranch, two major backbone corridors were constructed, opening up circulation to the new developments in the Park Place, West Haven and The Avenue neighborhoods. Two lanes of pavement and a raised landscaped median were constructed in each direction along Archibald Avenue from Chino Avenue to the south City limit

and along Ontario Ranch Road from Cucamonga Creek Channel to Hamner Avenue. In conjunction with the construction of new roads, miles of domestic water, recycled water, sewer, storm drain and fiber were also constructed to serve the new development. In addition, construction of the Mill Creek Wetlands was also completed. The wetlands is a unique, award winning project that not only provides water quality benefits to the Ontario Ranch area, but also provides habitat restoration and recreational and educational benefits to the region. The cost to complete these improvements, totaled over \$90 million.

Planning for Ontario Ranch continues with applications submitted for four new specific plans. These specific plans encompass over 545 acres of land and propose the development of 8 million square feet of business park and industrial, and 994 residential units. Additionally, residential applications have been submitted for 650 units. The latest community to open is New Haven with three of the five model complexes open and production units under construction. The development is anchored by a six-acre park and 8,300 square foot community clubhouse.

Construction on the Vineyard Avenue/Holt Boulevard highway-railroad grade separation project was completed under budget and reopened to traffic on March 18, 2016. Construction work

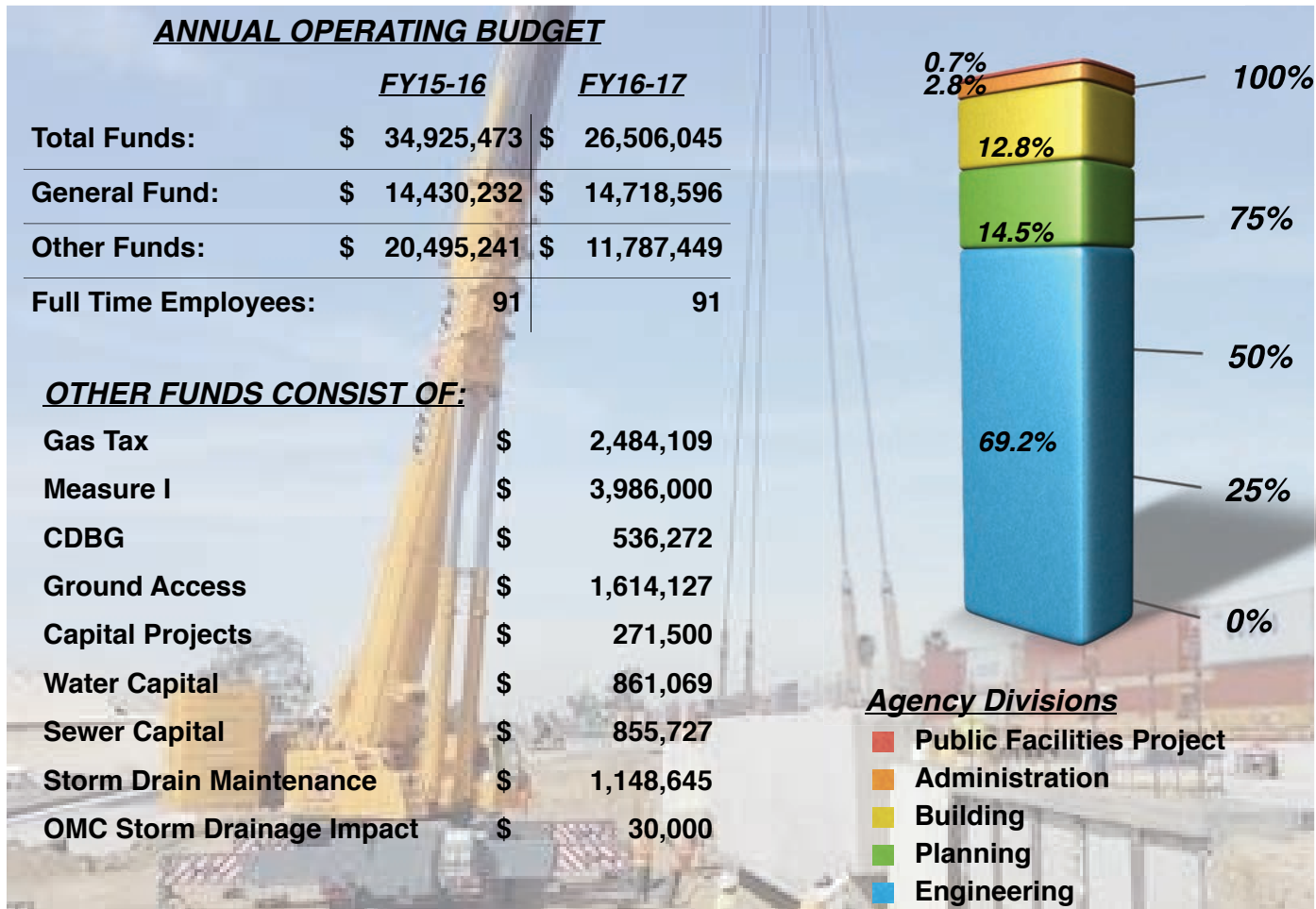
on the Milliken Avenue/Mission Boulevard highway-railroad grade separation project continues and is expected to be completed and open to traffic March 2017. The total cost for both projects is approximately \$130 million.

Construction on Phase 1A of the Municipal Fiber Optic Network began and is expected to be completed by this summer. This \$2 million phase will extend service along 4th Street from Vineyard to Milliken Avenues and on Milliken Avenue between 4th Street and Philadelphia Avenue, a distance of 6 miles.

Design work began on the Holt Boulevard/Grove Avenue and Holt/Mountain Avenue intersection widening projects to meet current and future traffic demand. The approximate cost for both projects is \$12 million.

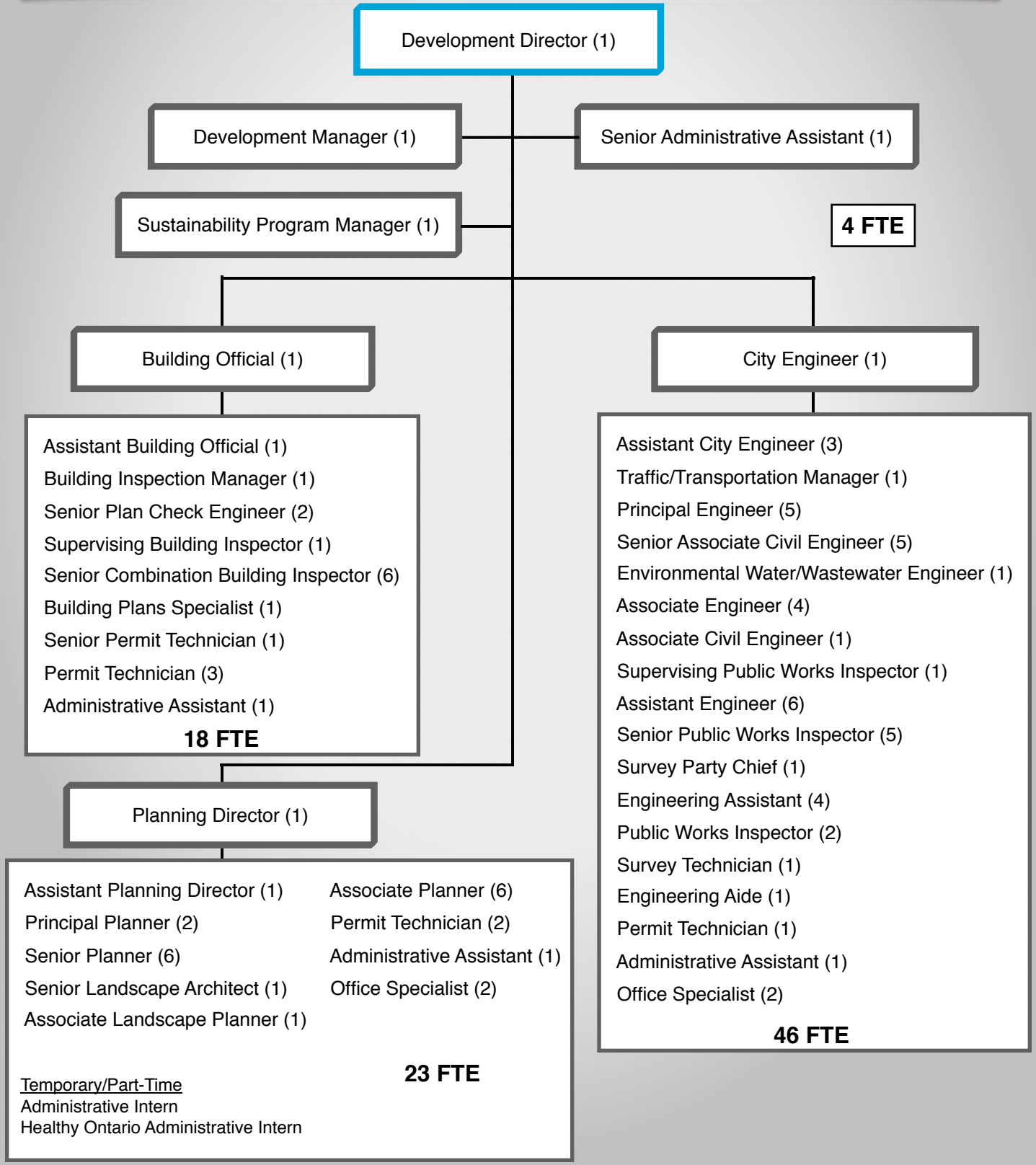
As part of the City’s General Plan/Zoning consistency program, zone changes were completed on over 2,000 parcels to bring them into conformance with The Ontario Plan and support ongoing development in the City.

The City’s Healthy Ontario Initiative, funded in part by a \$1 million grant from Kaiser “Healthy Eating, Active Living” (HEAL) campaign, was brought into the City’s HEAL Zone to make park improvements, purchase exercise equipment, develop a community garden, introduce fresh produce into local stores, add recreational programs, support health programs for children and educate the community of the benefits of healthy eating and active living. Because of these successes, Kaiser has awarded the City of Ontario an additional \$1 million over the next three years. The Healthy Ontario Initiative was also recognized by the Kresge Foundation with the \$250,000 Build Health Challenge grant, which is given to only seven communities nationwide. The Healthy Ontario website, “BeHealthyOntario.com”, was launched in 2015 to promote Healthy Ontario initiatives and programs.





2016-17 Organizational Chart
Development
(91 Full-time Employees)
Effective July 1, 2016





Online Utility Payment



My Ontario Phone App



**STAY INFORMED.
GET CONNECTED.**

Like Us on Facebook

INFORMATION TECHNOLOGY

*Elliott Ellsworth, Director
Information Technology*

The City of Ontario has an amazing collection of information systems that have become ubiquitous to normal City operations. It has been impressive to watch the City embrace consumer devices and incorporate those into harmonious business uses, for example, integrations with email, MyOntario and other applications. Further, the City is able to leverage sophisticated business focused solutions, like municipal cameras and Police Officer body worn cameras which add a higher level of accountability, safety and trust. Newly emerging capabilities like 3D Printing, drones, virtual reality and advanced communications are emerging and soon to be ready to add business value. The City continues to explore and deploy state of the art technologies while maintaining a stable and reliable array of proven technology solutions.

Mission critical operations are occurring over the City's applications and networks. With literally millions of nefarious attacks each year over the Internet, significant efforts are made to ensure that the City's network and Internet based services are protected, safe, secure and available. In addition to traditional firewall techniques, the City has multiple layers of protection and other mitigation measures in place and under constant observation and monitoring. While no entity can stop a cyber-attack, the City is well prepared to defend against these threats, maintain business continuity and recover quickly if necessary.

As a department, we strive to exhibit integrity, professionalism and teamwork. Highlights for the Information Technology Department during Fiscal Year 2015-16 include: support for the SetONTarioFree campaign and airport transition, completion of a Next Gen Fire Dispatch relocation, High Definition Video in the City Council Chambers, improved security and stabilized customer payment solutions through OntPay, improved cyber security, significant updates to City websites, 10 Gigabit wavelength connection to Los Angeles, fiber to the Park Place community, Phase 1a of the backbone, surveillance and WiFi at Conservation Park, and ongoing maintenance and upgrades of IT infrastructure and inventory. The Ontario Ranch is a true Gigabit community with 1 Gbps symmetrical services at around \$60 per month serviced by INYO Networks. Demand for commercial services is high and is being met through interim techniques and ultimately via the OntarioNet backbone network. Commercial Internet services are being offered at speeds between 100 Mbps to 10 Gbps matching various business requirements in the community.

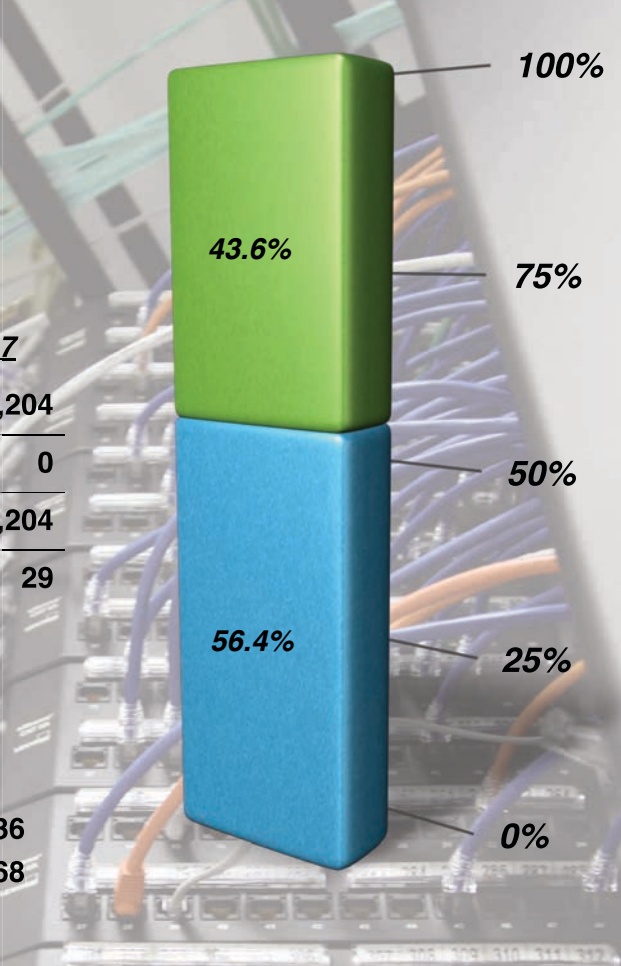
ANNUAL OPERATING BUDGET

	<i>FY15-16</i>	<i>FY16-17</i>
Total Funds:	\$ 14,063,848	\$ 21,004,204
General Fund:	\$ 0	\$ 0
Other Funds:	\$ 14,063,848	\$ 21,004,204
Full Time Employees:	27	29

OTHER FUNDS CONSIST OF:

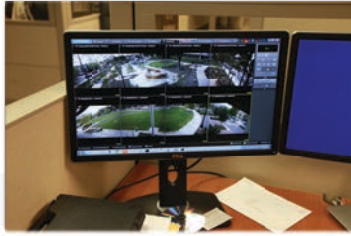
Information Technology*	\$ 10,986,036
Information Technology Fiber	\$ 10,018,168

* \$6,898,624 of this fund impacts General Fund indirectly

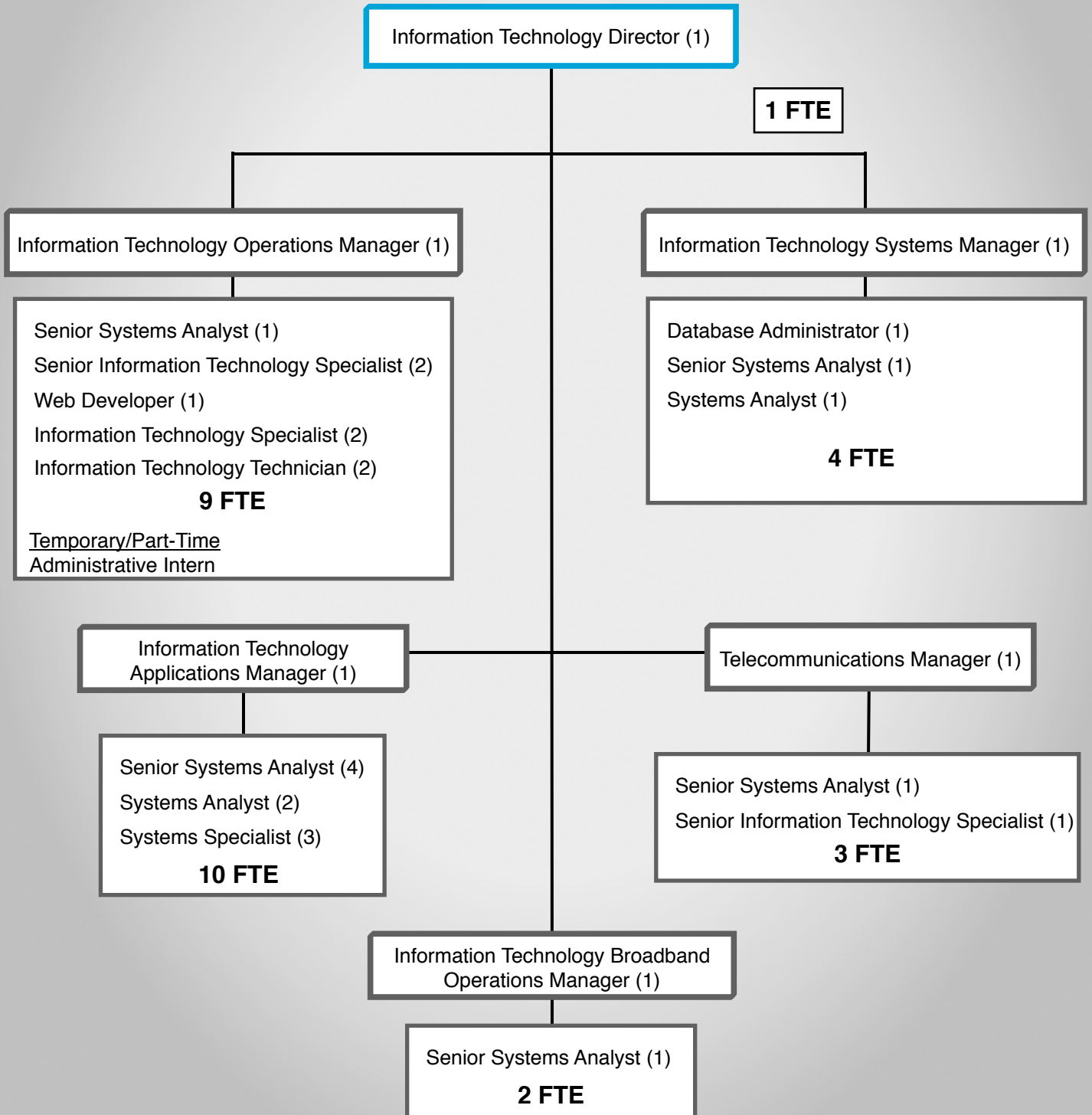


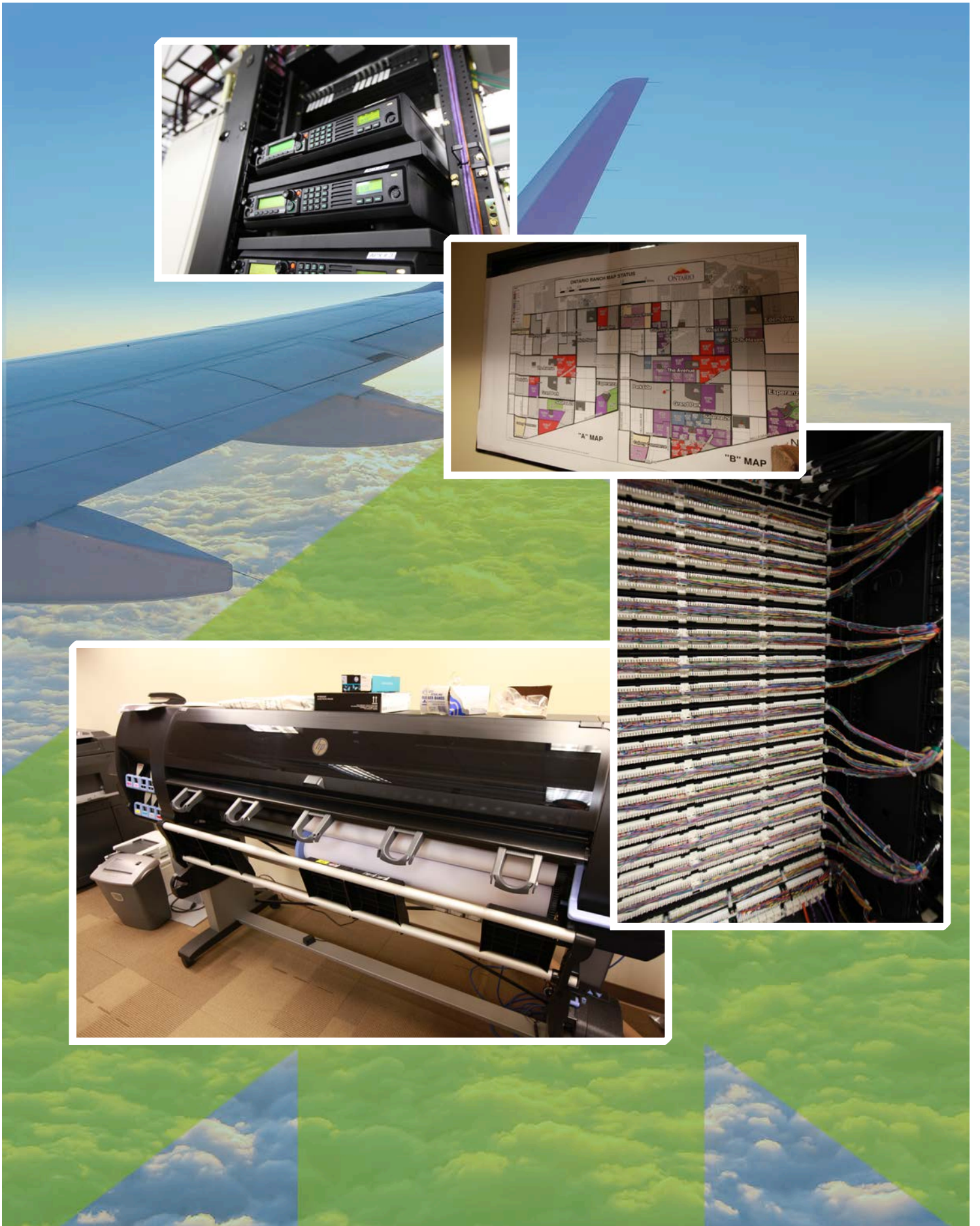
Agency Divisions

- Information Technology Projects
- Information Technology



2016-17 Organizational Chart
**Information Technology
 Department**
(29 Full-time Employees)
Effective July 1, 2016







CITY ADMINISTRATION

Al C. Boling, City Manager

Office of the City Manager, Human Resources, Risk Management, Records Management, Code Enforcement, City Attorney

City Administration includes the Office of the City Manager, Human Resources, Risk Management, Records Management, Code Enforcement, and City Attorney.

The Office of the City Manager implements the goals and policy direction of the City Council through professional administration and leadership of the City's executive team and staff.

Human Resources assists departments citywide with the recruitment, development and retention of a highly-qualified workforce committed to serving the community. Key functions include performance coaching and management, organizational development and training, classification and compensation reviews, employment laws, employee and labor relations, leave and disability coordination, and administration of employee benefit programs.

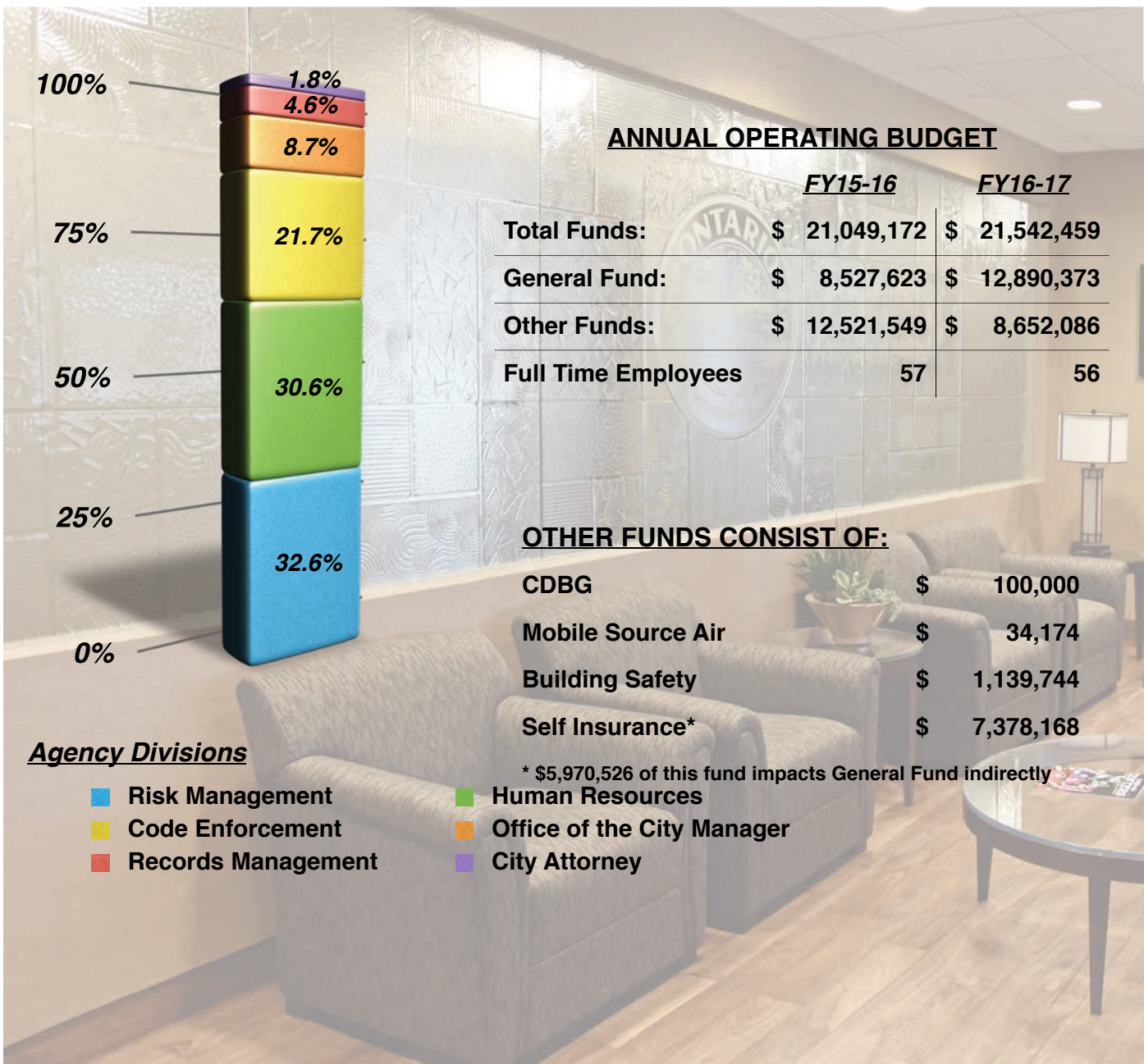
Risk Management identifies and minimizes exposures that could result in physical and financial loss to the City. Key functions include general liability and insurance administration, public loss prevention, and administration of the City's workers' compensation program.

Records Management supports the elected City Clerk, the Oversight Board of the Ontario Redevelopment Successor Agency, the Ontario International Airport Authority, and provides a comprehensive records management program for the City. Key functions include keeping accurate records of City Council proceedings; coordinating City elections; administering the Conflict of Interest Code, Fair Political Practices Commission filings, retention and destruction of official records in accordance with applicable laws and regulations; and receiving and processing public records requests, claims, subpoenas and special event applications.

The Code Enforcement Department focuses on the public's health, safety and welfare working with property owners to enhance neighborhoods. Code Enforcement staff operate the Abandoned and Distressed Properties Program, which involves the identification and improvement of vacant or foreclosed properties as well as the Systematic Health and Safety Inspection Program, which conducts periodic inspection of all rental properties. Code Enforcement works proactively to enforce ordinances that enhance community

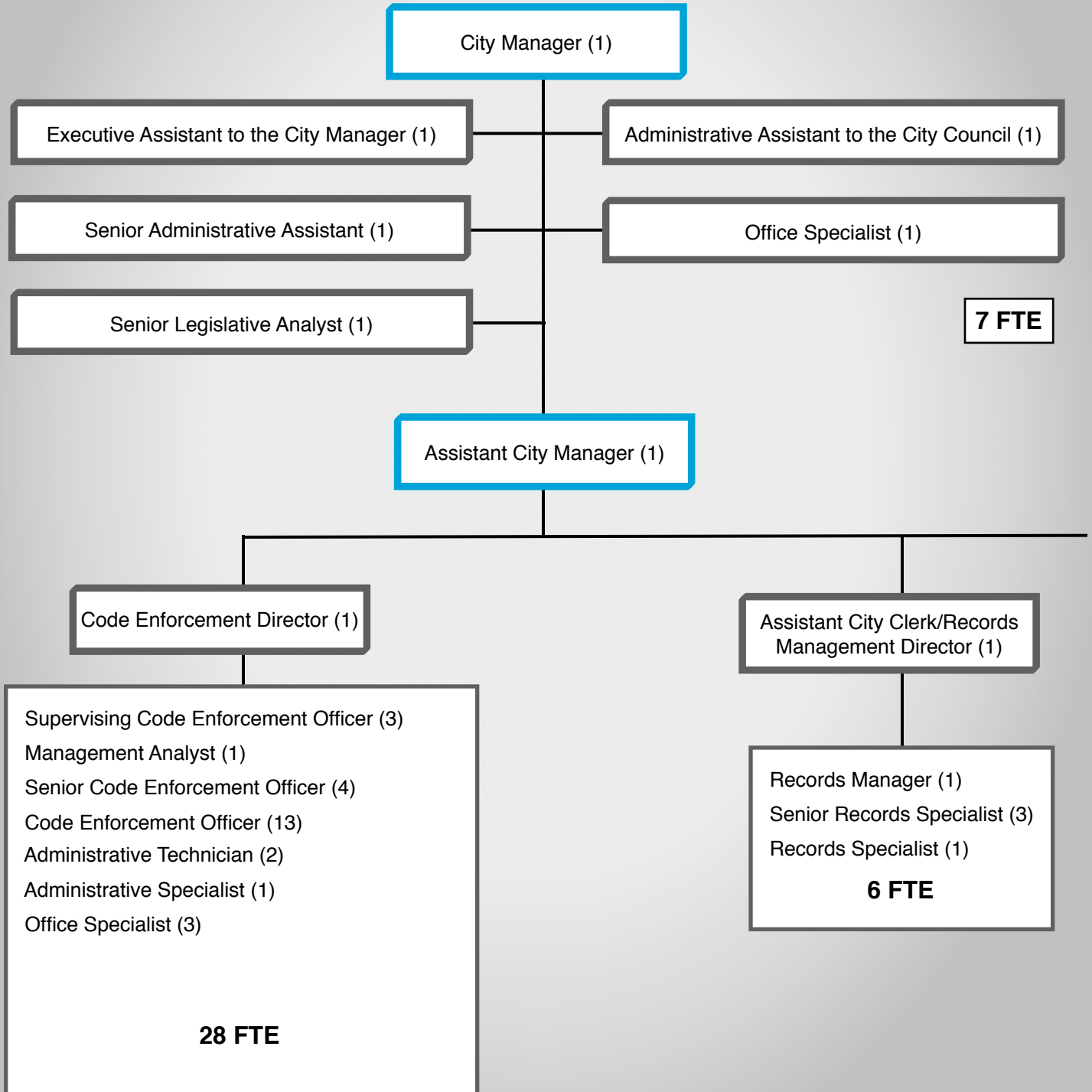
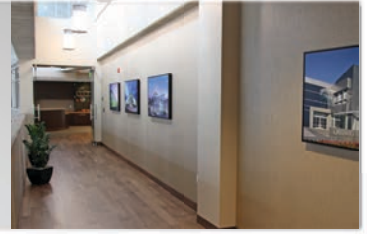
aesthetics and public safety. Staff continues to operate the City’s Weed Abatement and Refuse Removal Services Program and works with the Fire Department to address issues that may pose a fire hazard.

The City Attorney’s office provides legal guidance to the City Council and staff to ensure the City operates in compliance with Federal, state and local laws and regulations. City Attorney functions are contracted through the law firm of Best Best & Krieger LLP.



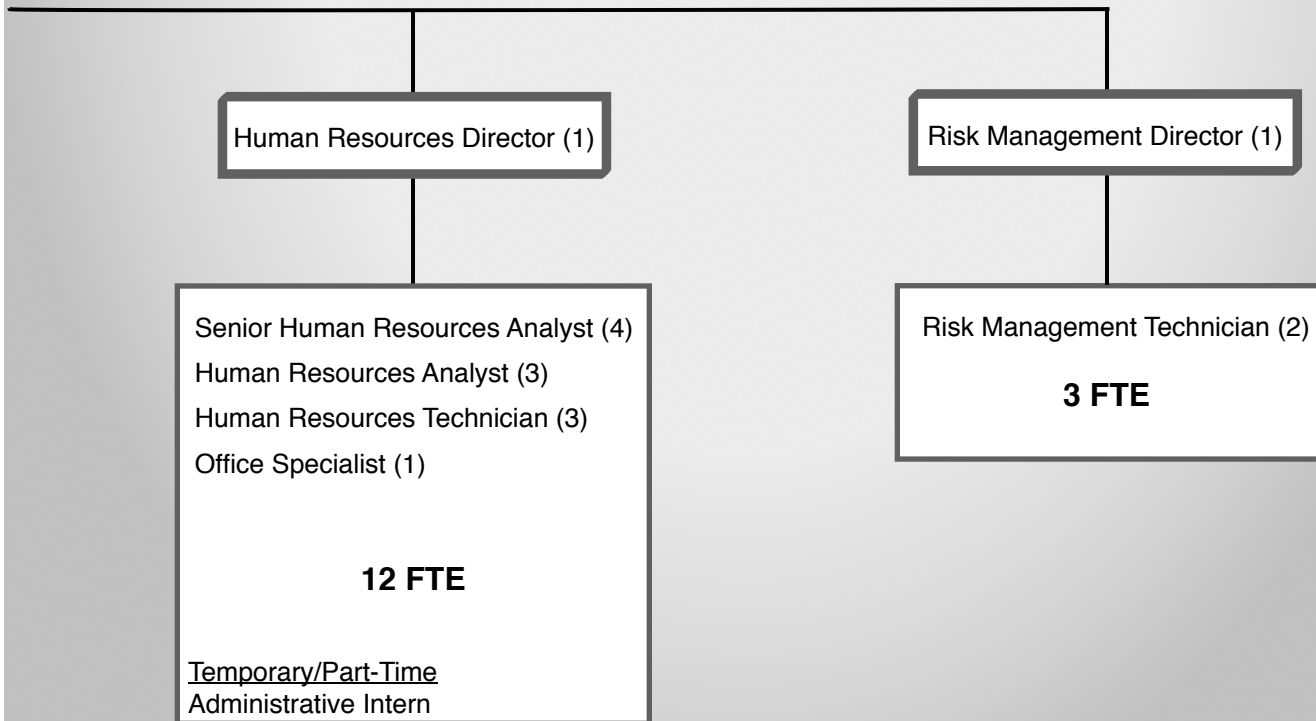


2016-17 Organizational Chart
CITY ADMINISTRATION
(56 Full-time Employees)
Effective July 1, 2016





2016-17 Organizational Chart
CITY ADMINISTRATION
(56 Full-time Employees)
Effective July 1, 2016





ADMINISTRATIVE SERVICES

Grant D. Yee, Director

Management Services, Fiscal Services, Revenue Services

The Administrative Services Agency provides support services to the citizens and businesses of Ontario, as well as to City Departments, with financial, budget development, procurement, accounting, internal audit, and revenue services. The Agency's service objective is to direct the financial affairs of the City of Ontario, under the direction provided by the Mayor and City Council through their goals and objectives, in a timely, accurate, cost effective and efficient manner. In doing so, the Agency safeguards the City's assets by establishing, implementing and following sound financial practices and procedures. In addition, the Agency manages the City's investment portfolio of approximately \$600 million. Administrative Services is comprised of three departments: Management Services, Fiscal Services, and Revenue Services.

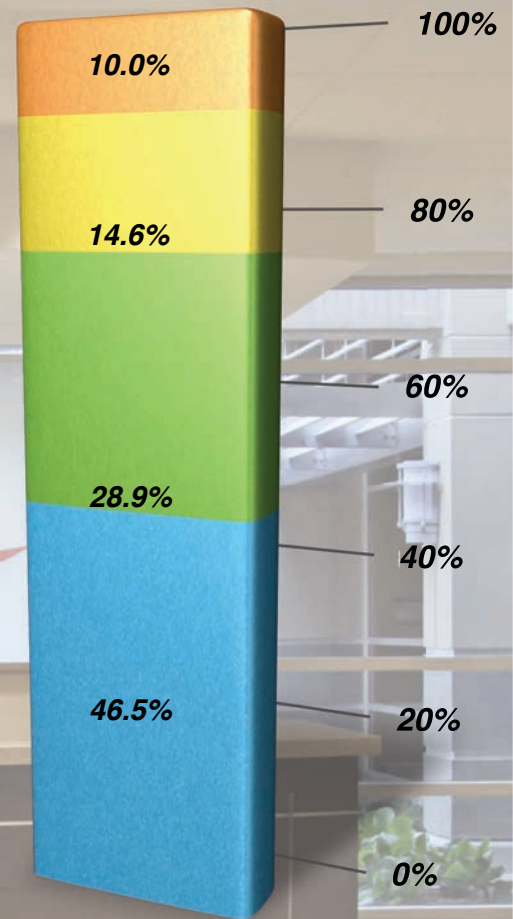
Management Services includes Internal Audit, Purchasing, and Debt Management/Special Districts. The Internal Audit division coordinates audits of internal controls citywide. The Purchasing area provides the supply management and services needs for all City Agencies. The Debt Management/Special Districts section is responsible for the financial administration of the City's Assessment Districts, Community Facilities Districts, Parkway Maintenance Districts, and Street Light Maintenance Districts, as well as the development of the New Model Colony.

The City's Fiscal Services Department is responsible for four key areas: Budget, Accounting, Accounts Payable, and Payroll. The Budget Office coordinates and develops the City's annual operating and capital budget, and provides analysis support to other City departments. Accounting monitors, records and reports all financial transactions, safeguards the City's assets, and coordinates and prepares the City's annual financial statements. The Accounts Payable division provides professional and courteous customer service while facilitating timely and accurate payment of the City's financial obligations. Payroll generates timely and accurate payments to City employees utilizing an automated timekeeping system, while maintaining compliance with City policies and procedures, labor agreements, and State and Federal laws.

The Revenue Services Department provides customer service, billing, and collection services for over 33,000 customers of the Ontario Municipal Utilities at the Utility and Customer Services Center. They also manage the Business Licenses Program for over 11,000 businesses in the City, handle the accounts receivable function, collect and deposit all City receipts and through the Central Services area supplies all mailing and printing services citywide.

ANNUAL OPERATING BUDGET

	<u>FY15-16</u>	<u>FY16-17</u>
Total Funds:	\$ 13,801,916	\$ 14,276,091
General Fund:	\$ 13,392,936	\$ 13,761,026
Other Funds:	\$ 408,980	\$ 515,065
Full Time Employees:	53	54



OTHER FUNDS CONSIST OF:

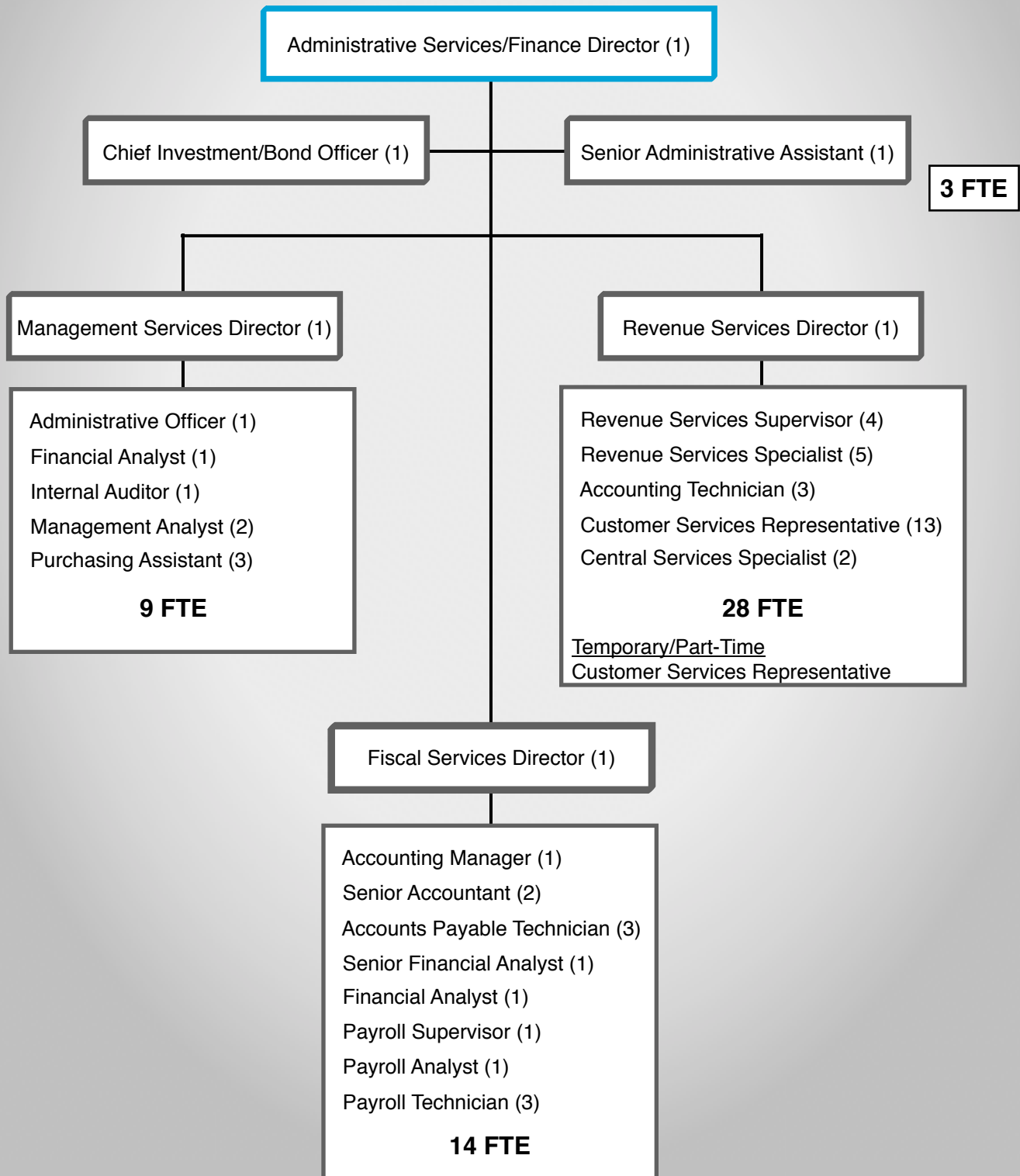
A.D. Administration	\$	274,088
Parkway Maintenance	\$	64,975
OMC CFD #21 - Parkside Services	\$	27,500
NMC CFD #31 - Lennar Services	\$	6,900
NMC CFD #23 - Park Place Svcs	\$	5,000
OMC CFD #20 - Walmart Services	\$	21,000
Street Light Maintenance	\$	103,202
NMC CFD #9 - Edenglen Services	\$	12,400

Agency Divisions

- Administration
- Fiscal Services
- Revenue Services
- Management Services



2016-17 Organizational Chart
Administrative Services
Department
(54 Full-time Employees)
Effective July 1, 2016



***Redevelopment
Successor
Agency***

Redevelopment Successor Agency

The Redevelopment Successor Agency was established after California State actions eliminated all redevelopment agencies in California. The former Ontario Redevelopment Agency (ORA) was established on November 16, 1971, to provide affordable housing, revitalize communities, eliminate blight, and fuel economic growth through focused reinvestment of local funds back into local projects and programs that supported job growth and private investment. There were five project areas throughout the City, including Project Area No. 1, Project Area No. 2, Center City Project Area, Cimarron Project Area, and Guasti Project Area. Over the years, ORA was active in implementing housing programs, business incentive programs, commercial improvement programs, planning and development of projects, capital improvement projects, and property acquisition in the Project Areas.

Pursuant to California Assembly Bill 1X 26 and subsequent Assembly Bill 1484, all California Redevelopment Agencies were dissolved, effective February 1, 2012.

The City of Ontario is the Successor Agency to its former Redevelopment Agency pursuant to action taken on January 10, 2012. The Successor Agency has certain powers and duties, including but

not limited to, making payments and performing responsibilities required by enforceable redevelopment obligations, administer the dissolution, and wind down the affairs of the former Redevelopment Agency.

AB 1X 26 requires that each successor agency have an oversight board, composed of seven members appointed by specific governmental agencies. Each member of the Oversight Board serves at the pleasure of the entity that appointed such member. The Oversight Board is generally intended to supervise the activities of the successor agency and ensure the former Redevelopment Agency's assets are distributed to the taxing entities expeditiously and in a manner that maximizes value. The Oversight Board has a fiduciary responsibility to holders of enforceable obligations of the former Redevelopment Agency and to the taxing entities that would benefit from the distribution of revenues generated by the liquidation of redevelopment assets.

Every six months the Oversight Board approves a Recognized Obligation Payment Schedule (ROPS), which then is forwarded to the County and the State of California Department of Finance for their review and approval. Based on the total enforceable obligation payable submitted and approved, the



Redevelopment Successor Agency

County distributes property tax revenues to the Successor Agency so funds are available to make payments toward these approved enforceable obligations. Property tax is distributed to the Successor Agency twice: June 1st and January 15th.

Since 1971, the Ontario Redevelopment has worked diligently to improve the quality of life for all people that live, work and play in Ontario. On February 1, 2012, the tools in the “Redevelopment Toolbox” were eliminated. Redevelopment was one of the most effective ways to breathe new life into deteriorated areas plagued by social, physical, environmental or economic conditions which act as a barrier to new investment by private enterprise. Through California Community Redevelopment Law communities had the ability to focus their attention on reversing trends of physical and economic deterioration through financial investment, in turn, revitalizing the overall climate of the community. By partnering with the private sector to acquire property, build public improvements and infrastructure, clean-up contaminated soil and do other things necessary to improve the conditions of the property it created a chain reaction where the ultimate economic output was larger than the original public investment.

Over the last decade the Ontario Redevelopment Agency invested over \$16 million in public facilities and vital infrastructure, generated thousands of jobs, and helped create over 4,000 affordable and senior housing units. Like the accomplishments above, the former Ontario Redevelopment Agency has many success stories to tell and is very proud of the positive impact the tremendous work program had on the community. The Agency is hopeful a new era of economic development tools will emerge allowing its passionate and committed staff to continue to improve the quality of life for City of Ontario residents and businesses.

Pursuant to Assembly Bill 1X 26 and Assembly Bill 1484 the City Council, as Successor Agency to the former Ontario Redevelopment Agency, and the Oversight Board to the Successor Agency are responsible for winding down the Agency’s existing obligations and liquidation of assets. Policies and procedures continue to be adopted to ensure the dissolution of the former Ontario Redevelopment Agency is accomplished in a transparent, pragmatic,



***Ontario
Housing
Authority***

Ontario Housing Authority

Fiscal Year 2016-17 Budget Overview

I. Introduction

The Ontario Housing Authority (OHA) is a separate legal entity governed by California State Housing Authority law. OHA was formed on December 2, 1997, by City of Ontario Resolution No. 97-098, declaring that there is a “need” for a Housing Authority within the City of Ontario and declaring City Council Members to be Commissioners of the Ontario Housing Authority. Adoption of Resolution No. OHA-1 by the Ontario Housing Authority on December 2, 1997, established the time and place of its regular meetings and established organization bylaws.

As the Ontario Housing Authority implements various programs and projects, certain funding sources are also identified to finance these activities. The primary funding sources are the residual balance from the former Ontario Redevelopment Agency’s Low and Moderate Income Housing Fund, CDBG funds and HOME funds.

It is the mission of the Ontario Housing Authority to acquire selective properties for the implementation of affordable housing.

II. Staffing

The Ontario Housing Authority activities are administered by the City’s Housing Agency. Housing Agency employees are assigned as needed to pro-actively administering and managing various Housing Authority programs, projects and activities.

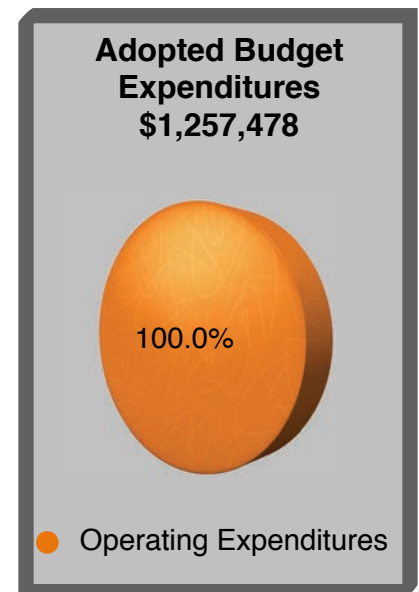
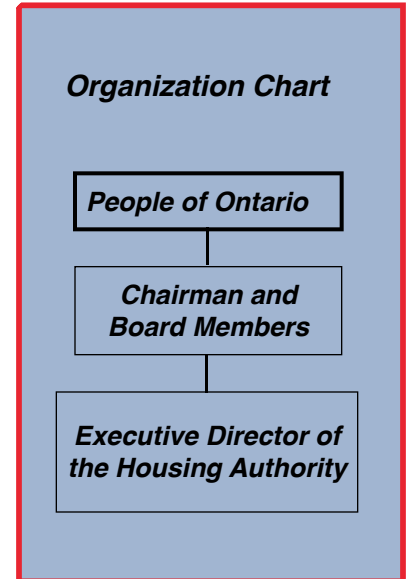
III. Financial Overview

The Ontario Housing Authority’s established source of funds for Fiscal Year 2016-17 principally consists of the residual balance from the former Ontario Redevelopment Agency’s low and moderate housing set aside funds. Total estimated revenues in Fiscal Year 2016-17 are \$525,803. Total Fiscal Year 2016-17 recommended appropriations are \$1,257,478.

IV. Housing Authority Programs

The Adopted Fiscal Year 2016-17 Budget provides funds to finance selected projects for the Housing Authority as follows:

- ◆ Acquisition of selective buildings and providing relocation assistance
- ◆ Use of Housing Authority powers to implement affordable housing projects through developer loans, reimbursement agreements and other covenants



RESOLUTION NO. OHA-087

A RESOLUTION OF THE ONTARIO HOUSING AUTHORITY OF THE CITY OF ONTARIO, CALIFORNIA, ADOPTING A BUDGET FOR SAID AUTHORITY FOR THE FISCAL YEAR 2016-17.

WHEREAS, Ontario Housing Authority is comprised of the Housing Authority Fund and the Housing Asset Fund with a total appropriation of \$1,257,478 for departmental activities, shall be as set forth in the budget summaries; and

WHEREAS, the Authority hereby determines, in accordance with Section 33334.3(d) of the California Redevelopment Law, that the planning and administrative expenses provided in the Budget to be made from the Low and Moderate Income Housing Fund are necessary for the production, improvement, or preservation of low-and-moderate income housing.

NOW, THEREFORE, be it resolved, determined, and ordered by the Housing Authority of the City of Ontario that the Housing Authority's Operating Budget for the Fiscal Year 2016-17, submitted by the Executive Director to the Housing Authority, is herewith adopted for the Housing Authority of the City of Ontario for the Fiscal Year 2016-17.

NOW, THEREFORE, be it also resolved, that the 2016-17 Operating Budget Appropriation is \$1,257,478

The Secretary of the Ontario Housing Authority shall certify as to the adoption of this Resolution.

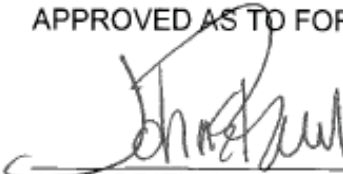
PASSED, APPROVED, AND ADOPTED this 15th day of June 2016.


PAUL S. LEON, CHAIRMAN

ATTEST:


SHEILA MAUTZ, AUTHORITY SECRETARY

APPROVED AS TO FORM:



AUTHORITY COUNSEL

STATE OF CALIFORNIA)
COUNTY OF SAN BERNARDINO)
CITY OF ONTARIO)

I, SHEILA MAUTZ, Secretary of the Ontario Housing Authority, DO HEREBY CERTIFY that the foregoing Resolution No. OHA-087 was duly passed and adopted by the Board Members of the Ontario Housing Authority at a special meeting held June 15, 2016, by the following roll call vote, to wit:

AYES:	CHAIRMAN/BOARD MEMBERS:	LEON, DORST-PORADA, WAPNER, BOWMAN AND AVILA
NOES:	BOARD MEMBERS:	NONE
ABSENT:	BOARD MEMBERS:	NONE



SHEILA MAUTZ, AUTHORITY SECRETARY

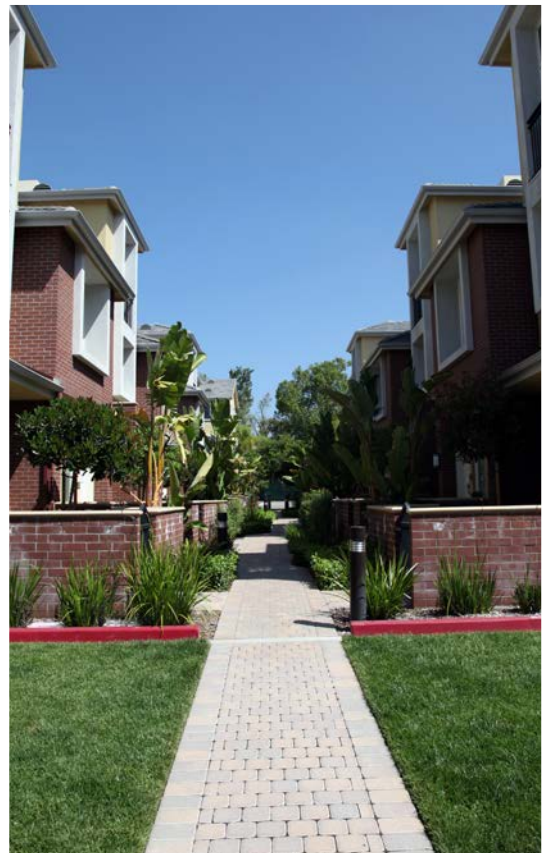
(SEAL)

The foregoing is the original of Resolution No. OHA-087 duly passed and adopted by the Ontario Housing Authority at a special meeting held June 15, 2016.



SHEILA MAUTZ, AUTHORITY SECRETARY

(SEAL)



***Capital
Improvement
Program***

Capital Improvement Program (CIP)

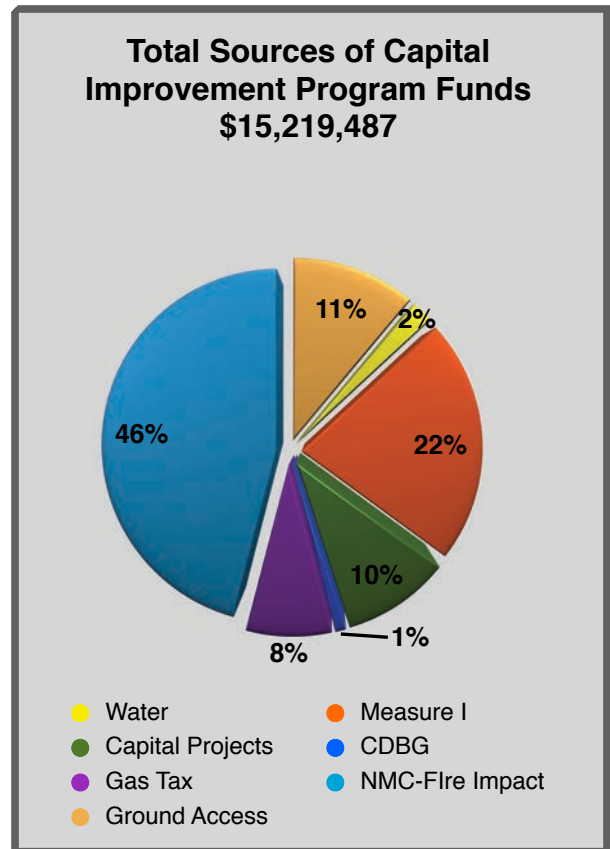
The City of Ontario develops its Five-Year Capital Improvement Program (CIP) consistent with the goals and objectives established by the Mayor and City Council. The Adopted Five-Year Plan is subject to change during the budget year to reflect fluctuations in City needs and priorities. Projects are included in the CIP based on an assessment of needs and available funding. Projects with limitations on the use of funds are considered on an individual basis, while those without such funding limitations are considered relative to the overall needs of the City. The CIP is used as a planning tool by the City to: (1) identify capital improvement needs and (2) coordinate the financing and timing of those needs in a manner that ensures the most responsible and efficient use of the City's limited resources.

The Five-Year CIP is reviewed annually to allow the Mayor and City Council the opportunity to reassess projects in the program and for effective implementation of the City's immediate *Goals and Objectives*. The current year of the CIP is the funded portion and is referred to as the Capital Budget, consisting of the planned expenditures for the fiscal year for adopted projects. Projects and expenditures identified in future fiscal years are adopted on a planning basis only and do not receive expenditure authority until they are included in the Adopted Capital Budget for the subject fiscal year.

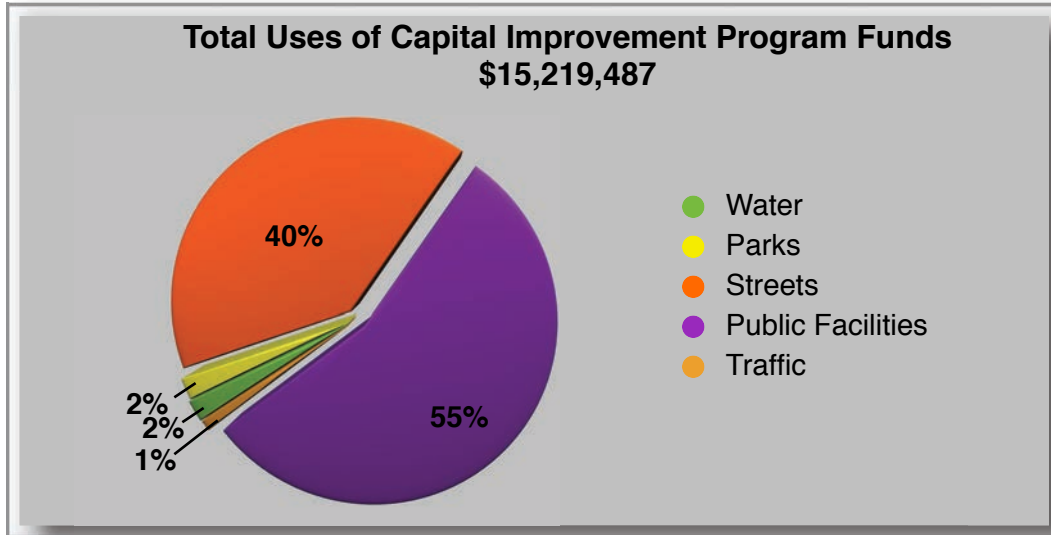
As presented in the Adopted Operating Budget for Fiscal Year 2016-17, the Capital Budget totals \$15,219,487 for all categories of capital improvement projects across all funds. The amount of the projects, \$15,219,487, reflects a 63.6% decrease over the previous fiscal year's Capital Budget of \$41,796,200. Major projects included in the Fiscal Year 2016-17 Capital Improvement Program consist of: Construction of Fire Station No. 9 of \$7,051,360 and Bridge Preventative Maintenance Project (consisting of 14 locations over several years) of \$1,864,127. In addition, the capital budget includes \$250,000 for the Automated Metering Infrastructure Antenna Tower.

Where applicable, the annual operating cost for each capital project has been incorporated into each project, representing the preliminary estimate for operating and maintenance (O&M) costs. The cost estimates are determined by the department responsible for the project. Actual O&M costs to be budgeted in future years may vary from these initial estimates. Annual operating and maintenance costs for the Fiscal Year 2016-17 Capital Budget are already factored into the Adopted Operating Budget for Fiscal Year 2016-17. The following components are included in the calculation of annual operating and maintenance costs:

- ♦ Operating – The operating costs directly associated with the project/facility upon completion.
- ♦ Maintenance – The funding required to maintain the project/facility upon completion.
- ♦ Cost Offset – Revenues associated with the project/facility or cost reductions due to increased operating efficiencies upon completion.



Capital Improvement Program

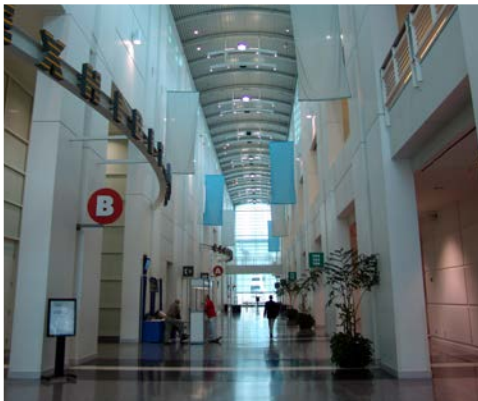


Capital Budget Summary

Fund/Description	Project Category						Total
	Parks	Public Facilities	Storm Drains	Streets/Traffic	Water	Misc	
Gas Tax	\$ 0	\$ 0	\$ 0	\$ 1,176,000	\$ 0	\$ 0	\$ 1,176,000
Measure I	0	0	0	3,326,000	0	0	3,326,000
CDBG	137,500	65,000	0	0	0	0	202,500
Ground Access	0	0	0	1,614,127	0	0	1,614,127
Capital Projects	200,000	1,308,000	0	91,500	0	0	1,599,500
Water Capital	0	0	0	0	250,000	0	250,000
NMC - Fire Impact	0	7,051,360	0	0	0	0	7,051,360
Total	\$ 337,500	\$ 8,424,360	\$ 0	\$ 6,207,627	\$ 250,000	\$ 0	\$ 15,219,487

***Ontario
Convention
Center***

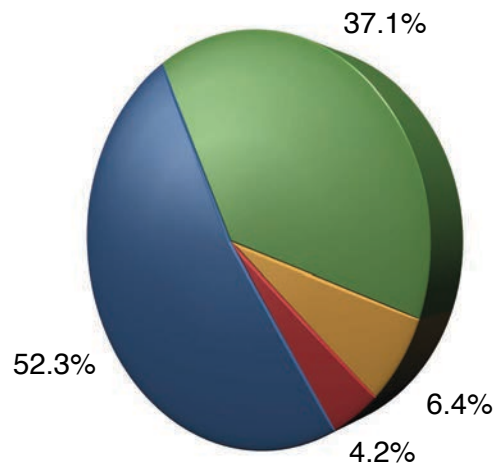
Ontario Convention Center



The goal of the Ontario Convention Center is to attract events that will provide substantial economic impact to the Community, while maintaining its cost so that its operations will minimize City subsidies.

The marketing strategy of the Ontario Convention Center is to establish Ontario as a quality and affordable destination alternative in Southern California due to its strategic location between Los Angeles and Palm Springs, targeting the Regional, State, and West markets.

Adopted Budget Expenditures \$7,833,695



- Personnel Costs
- Operating Expenditures
- Capital Outlay
- Contractual Services

Revenue Detail

	2015-16 Adopted Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
Rental Income	\$ 2,116,100	\$ 2,238,105	5.8%
Services Revenue	275,400	326,900	18.7%
Concessions & Catering	1,823,010	1,934,980	6.1%
Parking	703,000	804,500	14.4%
Telecommunications	31,500	9,480	-69.9%
Electrical	415,500	435,625	4.8%
Audio/Visual	225,200	257,630	14.4%
Internet Revenue	88,000	60,695	-31.0%
Equipment Rental	256,000	303,745	18.7%
Miscellaneous	24,600	25,000	1.6%
Other Rental Income	99,110	111,155	12.2%
	<u>\$ 6,057,420</u>	<u>\$ 6,507,815</u>	7.4%

Expenditure Summary

	Detail Book Page Number	2015-16 Adopted Budget	2015-16 Current Budget	2016-17 Adopted Budget	% Change to Adopted Budget 2015-16
Ontario Convention Center	296	\$ 7,314,150	\$ 7,314,150	\$ 7,833,695	7.1%
Total Ontario Convention Center		<u>\$ 7,314,150</u>	<u>\$ 7,314,150</u>	<u>\$ 7,833,695</u>	7.1%





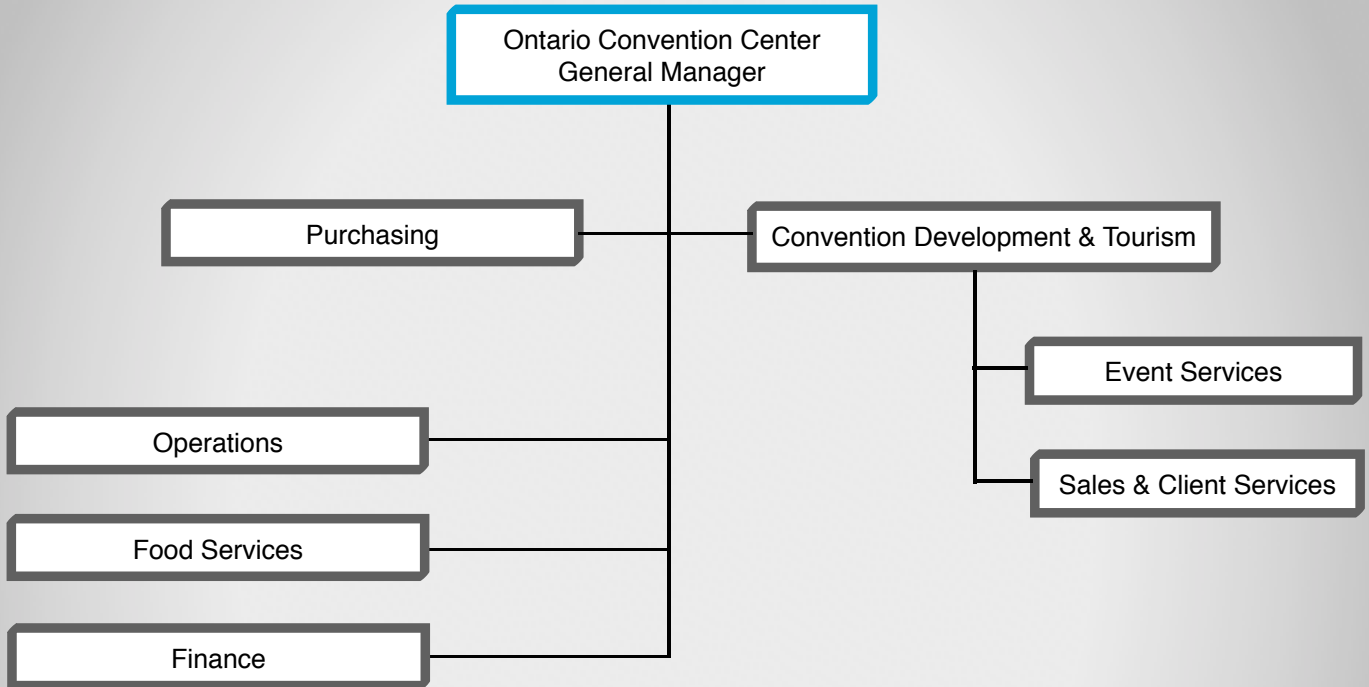
Capital Outlay

Capital Description	Fiscal Year 2016-17
Interior Painting	\$ 120,000
Electronic Access Control	92,000
Exhibit Hall B Bathroom Remodel	90,000
Silver, China, Glassware	77,000
Wireless Access Points	36,000
Chairs	35,000
Housekeeping Equipment	30,000
Security Cameras	20,000
Total Capital	\$ 500,000



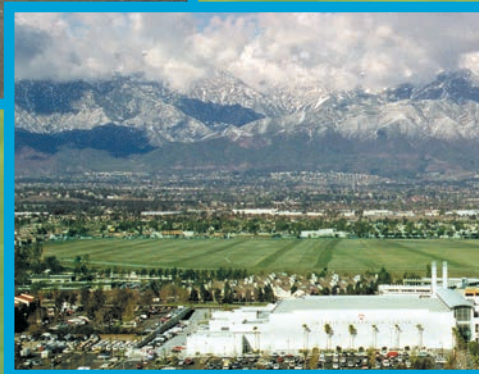


2016-17 Organizational Chart
Ontario Convention Center
Effective July 1, 2016



Appendices

Appendices



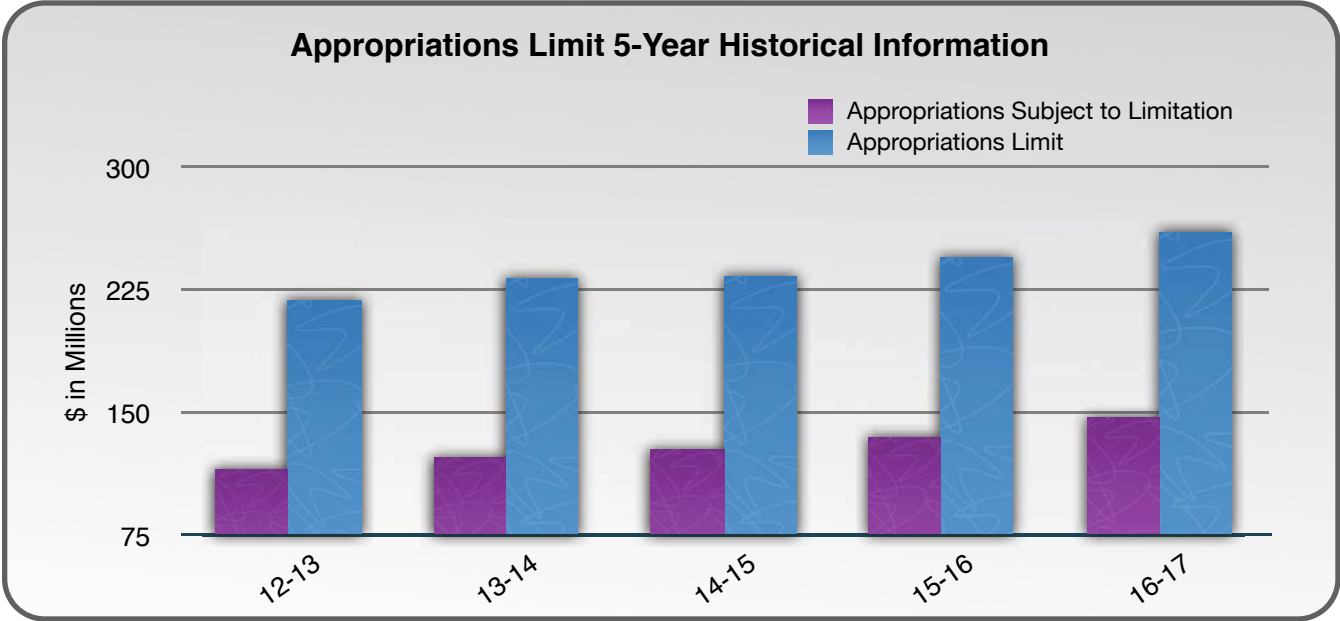
Constitutional Spending Limit

Article XIII(B) of the California Constitution provides that the City's annual appropriations be subject to certain state limitations. This appropriations limit is often referred to as the GANN Limitation. The City's limitation is calculated each year and is established by a resolution of the City Council as a part of the Annual Operating Budget process.

Using the population and per capita personal income data provided by the California Department of Finance, the City's appropriation limit for Fiscal Year 2016-17 is \$259,929,914. Appropriations subject to the limitation in the 2016-17 Adopted Budget total \$146,712,118 which is \$113,217,796 or 43.56 percent less than the computed allowable limit.

The Article XIII(B) limitation is not a restricting factor for the City of Ontario, but will be monitored annually, and budget adjustments will be recommended if they are required in future years.

APPROPRIATIONS LIMIT COMPUTATION FOR FY 2016-17			
<u>Appropriations Limits</u>			
<i>2015-16 Appropriations Limits</i>			\$244,409,886
<i>2016-17 Adjustment Factors</i>			
<i>Population</i>		1.0093	
<i>Per Capita Income Change</i>		1.0537	
<i>Total Adjustment (1.0093 x 1.0537)</i>	X	1.0635	
<i>2016-17 Appropriations Limits</i>			\$259,929,914
<u>Appropriations Subject to Limitation</u>			
<i>Proceeds of Taxes</i>			\$148,681,618
<i>Less: Qualified Capital Outlay</i>			1,969,500
<i>Appropriations Subject to Limit</i>			\$146,712,118
<i>Percentage of Appropriations Limit Used</i>			56.44%



RESOLUTION NO. 2016-044

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF ONTARIO, CALIFORNIA, ESTABLISHING AN APPROPRIATIONS LIMIT FOR THE CITY OF ONTARIO FOR FISCAL YEAR 2016-17.

WHEREAS, Section 1.5 of Article XIII B of the Constitution of the State of California imposes upon units of State and Local Government the obligation to limit each fiscal year's appropriations of the proceeds of taxes to the amount of such appropriations in Fiscal Year 1986-87 as adjusted for changes in cost of living and population; and

WHEREAS, Section 7910 of the Government Code of the State of California directs the governing body of each local jurisdiction to establish its appropriation limit by resolution each year; and

WHEREAS, said section of the Government Code allows the governing body to choose between various factors to be used in the calculation of said appropriation limit; and

WHEREAS, the Administrative Services/Finance Director of the City of Ontario has determined the City's appropriations limit for Fiscal Year 2016-17 in accordance with the said provisions of the Constitution and laws of the State of California and the documentation used in said determination has been available to the public since June 3, 2016, in the office of the Administrative Services/Finance Director.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Ontario, as follows: (1) calculation of said limit for the City shall be determined by using the California Per Capita Income and the population growth of the County of San Bernardino, both as determined by the California Department of Finance; and (2) based upon the factors, the appropriations limit of the City of Ontario for the Fiscal Year 2016-17 is hereby found and determined to be \$259,929,914.

The City Clerk of the City of Ontario shall certify as to the adoption of this Resolution.

PASSED, APPROVED, AND ADOPTED this 15th day of June 2016.



PAUL S. LEON, MAYOR

Constitutional Spending Limit

ATTEST:


SHEILA MAUTZ, CITY CLERK

APPROVED AS TO LEGAL FORM:


BEST BEST & KRIEGER LLP
CITY ATTORNEY

Constitutional Spending Limit

STATE OF CALIFORNIA)
COUNTY OF SAN BERNARDINO)
CITY OF ONTARIO)

I, SHEILA MAUTZ, City Clerk of the City of Ontario, DO HEREBY CERTIFY that foregoing Resolution No. 2016-044 was duly passed and adopted by the City Council of the City of Ontario at a special meeting held June 15, 2016 by the following roll call vote, to wit:

AYES:	MAYOR/COUNCIL MEMBERS:	LEON, DORST-PORADA, WAPNER, BOWMAN AND AVILA
NOES:	COUNCIL MEMBERS:	NONE
ABSENT:	COUNCIL MEMBERS:	NONE


SHEILA MAUTZ, CITY CLERK

(SEAL)

The foregoing is the original of Resolution No. 2016-044 duly passed and adopted by the Ontario City Council at a special meeting held June 15, 2016.


SHEILA MAUTZ, CITY CLERK

(SEAL)

City's Fiscal Year 2016-17 Operating Budget

RESOLUTION NO. 2016-045

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF ONTARIO, CALIFORNIA, ADOPTING THE OPERATING BUDGET OF SAID CITY FOR THE FISCAL YEAR 2016-17.

WHEREAS, the General Fund group is comprised of the General Fund and General Fund Trust; and

WHEREAS, the Special Revenue Funds group is comprised of the following funds: Quiet Home Program, Gas Tax, Measure I, Measure I Valley Major Project, Park Impact/Quimby, Community Development Block Grant, HOME Grants, Asset Seizure, Neighborhood Stabilization Program, Assessment District Administration, Mobile Source Air, General Fund Grants, Building Safety, Parkway Maintenance, Storm Drain District, Old Model Colony Community Facilities District No. 21-Parkside Services, New Model Colony Community Facilities District No. 31-Lennar Services, New Model Colony Community Facilities District No. 23-Park Place Services, New Model Colony Community Facilities District No. 24-Park Place Facilities Phase 1, New Model Colony Community Facilities District No. 27-New Haven Services, New Model Colony Community Facilities District No. 28-New Haven Facilities Area A, Old Model Colony Community Facilities District No. 20-Walmart Services, Street Light Maintenance, Old Model Colony Community Facilities District No. 10-Airport Tower Services, New Model Colony Community Facilities District No. 9-Edenglen Services, Facility Maintenance, Storm Drain Maintenance, Historic Preservation, and New Model Colony Public Services; and

WHEREAS, the Capital Project Funds group is comprised of the following funds: Ground Access, Capital Projects, Law Enforcement Impact, Fire Impact, Old Model Colony Street Impact, Old Model Colony Water Impact, Old Model Colony Sewer Impact, Solid Waste Impact, General Facility Impact, Library Impact, Public Meeting Impact, Aquatic Impact, Old Model Colony Storm Drainage Impact, Species Habitat Impact, Fiber Impact, New Model Colony Street Impact, New Model Colony Water Impact, New Model Colony Sewer Impact, New Model Colony Storm Drainage Impact, Affordability In-Lieu, Old Model Colony-Regional Streets, Old Model Colony-Local Adjacent Streets, Old Model Colony-Regional Storm Drains, Old Model Colony-Local Adjacent Storm Drains, Old Model Colony-Regional Water, Old Model Colony-Local Adjacent Water, Old Model Colony-Regional Sewer, Old Model Colony-Local Adjacent Sewer, Old Model Colony Fire Impact, New Model Colony-Regional Streets, New Model Colony-Local Adjacent Streets, New Model Colony-Regional Storm Drains, New Model Colony-Local Adjacent Storm Drains, New Model Colony-Regional Water, New Model Colony-Local Adjacent Water, New Model Colony-Regional Sewer, New Model Colony-Local Adjacent Sewer, New Model Colony-Regional Fiber, New Model Colony-Local Adjacent Fiber, New Model Colony Fire Impact, New Model Colony Community Facilities District No. 9-Edenglen Services, Old Model Colony Community Facilities District No. 10-Airport Tower Services and Facilities, New Model Colony Community Facilities District No. 11-Armada Services and Facilities, Old Model Colony Community Facilities District No. 21-Parkside Services, Old Model Colony Community Facilities

City's Fiscal Year 2016-17 Operating Budget

District No. 13-Commerce Center Facilities, Old Model Colony Community Facilities District No. 20-Walmart Services, New Model Colony Community Facilities District No. 23 and No. 24-Park Place Services and Facilities, New Model Colony Community Facilities District No. 27-New Haven Services, New Model Colony Community Facilities District No. 36-Eucalyptus 190, New Model Colony Community Facilities District No. 19-Countryside Phase I Services, New Model Colony Community Facilities District No. 31-Carriage/Amberly Lane Services, New Model Colony Community Facilities District No. 32-Archibald/Schaefer Services, and New Model Colony Community Facilities District No. 37-Distinguished Grand; and

WHEREAS, the Enterprise Funds group is comprised of the following funds: Water Operating, Water Capital, Sewer Operating, Sewer Capital, Solid Waste, and Solid Waste Facilities, and Information Technology Fiber; and

WHEREAS, the Internal Service Funds group is comprised of the following funds: Equipment Services, Self Insurance; Information Technology; and

WHEREAS, the Fiduciary Fund group is comprised of the following fund: Other Post Employment Benefits; and


NOW THEREFORE, be it resolved, that the City's Operating Budget for the Fiscal Year 2016-17, submitted by the City Manager to the City Council, is herewith adopted for the City of Ontario for the Fiscal Year 2016-17.

NOW, THEREFORE, be it also resolved, that the 2016-17 Operating Budget Appropriations are as follows:

General Fund	\$205,288,040
Special Revenue Funds	22,926,608
Capital Project Funds	10,764,987
Enterprise Funds	171,931,135
Internal Service Funds	37,979,358
Fiduciary Fund	<u>4,000,000</u>
Total Operating Budget	<u>\$452,890,128</u>

The City Clerk of the City of Ontario shall certify as to the adoption of this Resolution.

PASSED, APPROVED, AND ADOPTED this 15th day of June 2016.



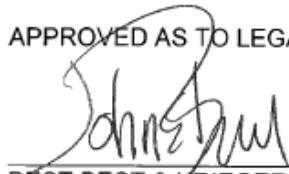
PAUL S. LEON, MAYOR

City's Fiscal Year 2016-17 Operating Budget

ATTEST:


SHEILA MAUTZ, CITY CLERK

APPROVED AS TO LEGAL FORM:


BEST BEST & KRIEGER LLP
CITY ATTORNEY

STATE OF CALIFORNIA)
COUNTY OF SAN BERNARDINO)
CITY OF ONTARIO)

I, SHEILA MAUTZ, City Clerk of the City of Ontario, DO HEREBY CERTIFY that foregoing Resolution No. 2016-045 was duly passed and adopted by the City Council of the City of Ontario at a special meeting held June 15, 2016 by the following roll call vote, to wit:

AYES: MAYOR/COUNCIL MEMBERS: LEON, DORST-PORADA, WAPNER,
BOWMAN AND AVILA

NOES: COUNCIL MEMBERS: NONE

ABSENT: COUNCIL MEMBERS: NONE


SHEILA MAUTZ, CITY CLERK

(SEAL)

The foregoing is the original of Resolution No. 2016-045 duly passed and adopted by the Ontario City Council at a special meeting held June 15, 2016.


SHEILA MAUTZ, CITY CLERK

(SEAL)

List of Acronyms

ABC	Alcohol Beverage Commission	CalPERS	California Public Employee Retirement System	FEMA	Federal Emergency Management Agency
ADA	American Disabilities Act				
AFSCME	American Federation of State, County, and Municipal Employees	CNG	Compressed Natural Gas	FTE	Full-Time Equivalent
		COLA	Cost of Living Allowance	FY	Fiscal Year
		COP	Certificate of Participation	G&A	General and Administrative
AQMD	Air Quality Management District	COPS	Community Oriented Problem Solving	GAAP	Generally Accepted Accounting Principles
ARRA	American Recovery and Reinvestment Act	CPI	Consumer Price Index	GASB	Governmental Accounting Standards Board
CAFR	Comprehensive Annual Financial Report	CSMFO	California Society of Municipal Finance Officers	GDP	Gross Domestic Product
CALTRANS	California Department of Transportation	DIF	Developer Impact Fee	GFOA	Government Finance Officers Association
CAP	Cost Allocation Plan	DMA	Distribution Management Association	GIS	Geographic Information System
CARES	Code Enforcement Arterial Street Improvement Releaf Program; Exterior Improvement Program; Sidewalk Program	DMV	Department of Motor Vehicles	HazMat	Hazardous Material
		DOJ	Department of Justice	HERA	Housing and Economic Recovery Act of 2008
		EMS	Emergency Medical Services		
		EOC	Emergency Operations Center	HPRP	Homelessness Prevention and Rapid Re-Housing Program
CDBG	Community Development Block Grant	ERAF	Educational Revenue Augmentation Fund	HOME	Home Investment Partnership Program
CIP	Capital Improvement Program	FAA	Federal Aviation Administration	HUD	Housing and Urban Development
CIT	Community Improvement Team	FBI	Federal Bureau of Investigation		

List of Acronyms

IAMC	Industrial Asset Management Council	OHA	Ontario Housing Authority	SB	Senate Bill
ICSC	International Council of Shopping Centers	OMC	Old Model Colony	SBPEA	San Bernardino Public Employees Association
IEUA	Inland Empire Utilities Agency	ONT	Ontario International Airport	SCADA	Supervisory Control and Data Acquisition
IT	Information Technology	OPEB	Other Post-Employment Benefits	SCAG	Southern California Association of Governments
LAIF	Local Agency Investment Fund	ORFA	Ontario Redevelopment Finance Authority	STEMI	ST-Segment-Elevation Myocardial Infarction
LAWA	Los Angeles World Airport	OSHA	Occupational Safety and Health Administration	TAC	Teen Action Committee
LED	Light Emitting Diode	PCI	Pavement Condition Index	TCRP	Transit Cooperative Research Program
LEED	Leadership in Energy and Environmental Design	PEPRA	Public Employee Pension Reform Act	TOT	Transient Occupancy Tax
M/F	Multi-Family	PMI	Purchasing Managers Index	UASI	Urban Area Security Initiative
MAC	Moves, Adds, and Changes	PUD	Plan Unit Development	UCR	Uniform Crime Reporting
MDC	Mobile Data Computer	RMS	Records Management System	VLF	Vehicle License Fee
NAIOP	National Association of Industrial and Office Properties	ROPS	Recognized Obligation Payment Schedule		
NMC	New Model Colony	ROW	Right-Of-Way		
NPDES	National Pollutant Discharge Elimination System	RPTTF	Redevelopment Property Tax Trust Fund		
NSP	Neighborhood Stabilization Program	S/F	Single Family		
O&M	Operating and Maintenance	SANBAG	The San Bernardino Associated Governments		

Glossary

A-87 Cost Allocation Plan: Circular published by the Federal Government's Office of Management and Budget (OMB), establishing principles and standards for determining costs applicable to Federal grants, contracts, and other agreements. These principles and standards recognize "Total Cost" as allowable direct costs plus allowable indirect costs, less applicable credits. The significant difference between this plan and a "Full Cost Allocation Plan" is that "Legislative" costs are not allowable under the A-87 Plan.

Account Number: A numeric identification of an account, typically a unique number or series of numbers. Ontario's number structure is comprised of five fields of characters. The first field is five characters and identifies the Expenditure/Revenue Account within the accounting system. The next field contains three characters and identifies the Funds. The third field contains three characters and identifies the Department number. The fourth field contains six characters and identifies a specific Project, or Grant if, needed. The last field contains five characters and identifies a specific task, program, or function, if needed.

Accrual Basis or Accrual Method: Accounting method whereby income and expense items are recognized as they are earned or incurred, even though they may not yet have been received or actually paid in cash. The alternative is the Cash Basis. The City of Ontario uses the widely recognized method of "Modified Accrual."

Actual Cost: The amount paid for an asset, which is not its market value, insurable value or retail value. It generally includes freight-in and installation costs but not interest on the debt to acquire it.

Administrative Expense: Often grouped with General Expenses, expenses that are not as easily associated with a specific function as are the direct costs of providing services.

Adopted Budget: A budget which typically has been available for review by the public and "Adopted" (approved) by the City Council prior to the start of the fiscal year. It serves legal authority to expend money for specified purposes in the stated fiscal year.

Allocation: A distribution of funds or an expenditure limit established for an organizational unit.

Allocable Costs: Costs of a particular cost objective to the extent that there are benefits received by such objective.

Appropriation: An authorization by the Mayor and City Council to make expenditures and to incur obligations for specific amounts and purposes. For most local governments, the Adopted Budget document is the source for all or most appropriations. All annual appropriations lapse at fiscal year end.

Appropriations Limit: As defined by Section 8, Article XIII B of the California Constitution, the growth in the level of certain appropriations from tax proceeds generally limited to the level of the prior year's appropriation limit as adjusted for changes in the cost of living and population. Other adjustments may be made for such reasons as the transfer of services from one government entity to another.

Appropriation Resolution: The official enactment by the Mayor and City Council to establish the legal authority to obligate and expend City resources.

Assessed Valuation: An official value established for real estate or other property as a basis for levying property taxes.

Assessment: A charge made for actual services or benefits received.

Audit (Financial): A review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations.

Glossary

Authorized Position: A position which is approved in the final budget adopted by the Mayor and City Council.

Balance Available: Funds available for appropriation or encumbrance. It is the excess of cash and near-cash assets of a fund over its liabilities and reserves; or commonly called surplus available for appropriation. It is also the unobligated balance of an appropriation which may be encumbered for the purposes of the specific appropriation.

Balanced Budget: The total of adopted expenditures shall not exceed the total of estimated income and fund balances.

Baseline Budget: A Baseline Budget reflects the anticipated costs of carrying out the current level of service or activities as authorized by the Mayor and City Council in the current budget. It may include an adjustment for cost increases, but does not include changes in service levels or authorized positions over that authorized by the Mayor and City Council.

Bond (Municipal): A written promise from a local government to repay a sum of money on a specific date at a specified interest rate. Bonds are frequently used to finance capital improvement projects such as buildings and streets.

Budget: A plan of financial operation, for a set time period, which identifies specific types and levels of services to be provided; adopted appropriations or expenses; and the recommended means of financing them.

Budget Amendment: The Mayor and City Council has the sole authority for adopting the City's budget and may amend or supplement the budget at any time after adoption by a majority vote. The City Manager has the authority to approve line item budgetary transfers between expenditure objects of the budget as long as it is in the same fund.

Budget Calendar: The schedule of key dates which City departments follow in the preparation, revision, adoption, and administration of the budget.

Budget Detail: A support document to the published budget that details the line item approved expenditures.

Budget Transmittal: The opening section of the budget providing the Mayor and City Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and presents recommendations made by the City Manager.

Budget Year: This is the fiscal year for which the budget is being considered; the fiscal year following the current year.

Budgetary Unit: An organizational component budgeted separately, usually an agency, a department or further subdivision.

Cafeteria Benefit Plan: Qualified benefit package as defined by Section 125 of the Internal Revenue Code. This includes Ontario employee benefits for deferred compensation, disability, health, dental, life and vision insurance.

CalPERS: California Public Employees Retirement System, which provides retirement and health benefit services for full time City employees and retirees.

Capital Expenditure: An acquisition or an improvement (as distinguished from a repair) that will generally have a life of five years or more. The City of Ontario's Operating Budget defines "Capital" as acquisitions costing \$5,000 or more.

Capital Improvement Budget: A financial plan of authorized expenditures for tangible, long-term construction of, or improvements to, public facilities and infrastructure.

Capital Improvement Program (CIP): A long-term plan (usually of five years) for significant projects such as street or park improvements, building construction, and various major facility repairs. The projects set out in the plan usually require funding beyond a one-year period; and the plan details funding sources and expenditure amounts.

Capital Outlay: Expenditures which result in the acquisition of, or addition to, fixed assets. A capital item is tangible, durable, non-consumable, costs \$5,000 or more, and generally has a useful life of five years or more.

Capital Project Fund: A governmental fund used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

Carryover or Carryforward: Process of carrying a budgeted and encumbered item from the current fiscal year to the next fiscal year.

Certificate of Participation (COP): Obligations of a public entity based on a lease or installment sale agreement.

Comprehensive Annual Financial Report (CAFR): The official annual financial report of a government presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with auditing standards generally accepted in the United States of America by a firm of licensed certified public accountants.

Contractual Services: A series of expenditure accounts, including legal, professional services, and other services procured independently by contract or agreement with persons, firms, corporations or other governmental units.

Consumer Price Index (CPI): A measure of the change in prices paid by consumers as determined by a monthly survey of the U. S. Bureau of Labor Statistics. Many pension and employment contracts are tied to changes in consumer prices as protection against inflation and reduced purchasing power. Among the CPI components are the costs of housing, food, transportation and electricity. It is also known as the Cost-of-Living Index.

Cost Accounting: The continuous process of analyzing, classifying, recording and summarizing cost data within the confines and controls of a formal cost accounting system and reporting them to users on a regular basis.

Cost Allocation: Method for identifying and distributing indirect costs to agencies and departments.

Cost Basis: Original price of an asset, used in determining depreciation and capital gains or losses.

Cost of Living Allowance (COLA): Adjustment of wages designed to offset changes in the cost of living, usually as measured by the Consumer Price Index. COLAs are key bargaining tools used in labor contracts and are politically sensitive elements of social security payments and federal pensions because they affect millions of people.

Debt Service: The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

Debt Service Fund: A governmental fund used to account for the accumulation of resources and payment of bond principal and interest from governmental resources.

Deficit: (1) Insufficiency in an account, whether as the result of increased costs, insufficient revenues, or shrinkage in value; (2) excess of the government's spending over its revenues.

Department: A basic organizational unit of government which is functionally unique in its delivery of services.

Glossary

Departmental Overhead: Cost of a Department's Indirect Labor and Material/Supplies divided by the Department's Direct Salary and Wages cost. The result is expressed as a percentage to be applied to direct salary and wages.

Depreciation: Loss in value of an asset, whether due to physical changes, obsolescence, or factors outside of the asset.

Development: The process of placing improvements on or to a parcel of land or projects where such improvements are made, such as drainage, utilities, subdividing, access, buildings, or any combination of these elements.

Division: An organizational component of an agency or department.

Economic Growth Rate: Rate of change in the Gross Domestic Product (GDP) as expressed in an annual percentage. If adjusted for inflation, it is called the *Real Economic Growth Rate*.

Encumbrance: Commitment of appropriated funds to purchase goods or services. An encumbrance is not an expenditure but reserves funds to be expended.

Enterprise Fund: A proprietary fund used to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the legislative body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures.

Expenditure/Expense: The outflow of governmental funds paid or to be paid for goods or services obtained regardless of when the expenditure is actually paid (an encumbrance is not an expenditure).

Expenditure Account Number: Unique identification number and title for a minor expenditure category; represents the most detailed level of budgeting and recording of expenditures and is referred to as a "line item".

Fiduciary Fund: To account for resources held for the benefit of parties outside the City.

Fiscal Year (FY): A 12-month period for recording financial transactions; specified by the City of Ontario as beginning on July 1st and ending on the following June 30th.

Fixed Asset: Asset of long-term character such as land, buildings, machinery, equipment, and furniture.

Fixed Asset Management: Tagging and preparing asset ledgers for plant, facilities, and equipment; recording changes in asset status; and conducting periodic inventories of assets.

Forecast: Estimate of the future impact of current revenue and expenditure policies based on specific assumptions about future conditions such as inflation or population growth. Forecasts are neither predictions about the future nor a statement of policy intentions.

Franchise Fee: A fee charged for the privilege of using public rights-of-way and property within the City for public or private purposes. The City currently assesses franchise fees on cable television and utilities.

Fringe Benefit: Compensation an employer contributes to its employees such as retirement or life/health insurance.

Full-time Equivalent (FTE): Positions or fractions thereof based on a full-time definition of forty hours of work per week.

Fund: A separate accounting entity with a self-balancing set of accounts to record all financial transactions (revenues and expenditures) for specific activities or government functions.

Fund Accounting: System used by nonprofit organizations, particularly governments, for financial reporting. As there is no profit motive, accountability is measured instead of profitability, with the main purpose being stewardship of financial resources received and expended in compliance with legal requirements and on behalf of the general public.

Fund Balance: Excess of assets over liabilities and reserves, also known as surplus funds (governmental funds only).

General Fund: A governmental fund used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

Generally Accepted Accounting Principles (GAAP): Conventions, rules and procedures that define accepted accounting practice, including broad guidelines as well as detailed procedures.

General Obligation Bond: Bonds that are limited by State law as to the amount as well as the length of indebtedness that a government can have. These “Full Faith and Credit” bonds are secured by all of the financial assets of the local government, including property taxes.

Grant: Contributions or gifts of cash or other assets from another governmental entity to be used or expended for a specific purpose or activity, such as Community Development Block Grants awarded by the federal government.

Gross Domestic Product (GDP): Total value of goods and services produced within a country’s economy over a particular period of time, usually one year. GDP measures a country’s economic activity regardless of who owns the productive assets in that country and is the primary indicator of the status of the economy.

Historical Cost: Actual expenses incurred during the previous fiscal year and the basis for how trends are determined. Accounting principles require that all financial statement items be based on original or acquisition costs.

Indirect Cost: Costs which are not easily seen in the product or service. Utility, hazard insurance on a building, and data processing costs are examples of this.

Indirect Labor: Wages and related costs of support for administrative employees whose time is not charged directly to a project or service; the efforts of such personnel benefit the products or services and direct charging to the project is not feasible.

Infrastructure: The physical assets of the City (i.e., streets, water, sewer, public buildings, and parks) and the support structures within a development.

Inflation: A rise in the prices of goods and services, as what may happen when spending increases relative to the supply of goods on the market.

Interest Revenues: Revenues received as interest from the investment of funds not immediately required to meet cash disbursement obligations.

Internal Services Fund: A proprietary fund used to account for the financing of goods and services provided by one department to another department, on a cost-reimbursement basis; examples include Information Technology or Equipment Services.

Jurisdiction: Geographic or political entity governed by a particular legal system or body of laws.

Line Item Budget: A budget listing detailed expenditure categories (personnel, operating, contractual) separately, along with the amount budgeted for each specific category. The City uses line item budgeting.

Glossary

Modified Accrual Basis or Modified Accrual Method: An accounting method whereby income and expense items are recognized as they are available and measurable.

Objective: Measurable statement of the intended beneficial and tangible effects of a program's activities; a specific target toward which a manager can plan, schedule work activities, and make staff assignments; is stated in quantifiable terms such that it is possible to know when it has been achieved, i.e., to increase an activity by a specific amount by a certain date; all of which the emphasis is on performance and its measurability.

Operating Expense: A series of account numbers which include expenditures for items which primarily benefit the current period and are not defined as personnel services; contractual services; or capital outlays.

Organizational Chart: A chart showing the interrelationships of positions within an organization in terms of authority and responsibilities.

Overtime: Time worked in excess of an agreed upon time for normal working hours by an employee. Hourly or non-exempt employees must be compensated at one and one-half their normal hourly rate for overtime work beyond 40 hours in a work week (based on a traditional work schedule).

Performance Measure: Specific quantitative measure of work performed within a program (i.e., miles of streets cleaned); specific quantitative measures of results obtained through a program (i.e., percent reduction in response time compared to a previous period).

Personnel Year: The actual or estimated portion of a position expended for the performance of work. For example, a full-time position which was filled by an employee for half of a year would result in an expenditure of 0.5 personnel years. Generally, one personnel year equals 2,080 hours of compensated work and leave time.

Program: An accounting and reporting level related to a specific activity or function.

Project: An accounting, reporting, and/or budgeting level related to a specific activity, program, and/or grant.

Proprietary Fund: A fund to account for operations similar to those found in a business, such as an Enterprise or Internal Services fund.

Purchase Order: A requisition issued authorizing the acquisition of specific goods or services, and the incurrence of a debt for them. A purchase order typically encumbers budgeted funds.

Reserve: The portion of a fund's balance legally restricted for a specific purpose, therefore, not available for general appropriation.

Resolution: Legal order by a government entity.

Retained Earnings: The accumulated earnings of an Enterprise or Internal Service fund which have been retained in the fund and are not reserved for any specific purpose.

Revenue: Funds received from various sources and treated as income to the City and used to finance expenditures. Examples are tax payments, fees for services, fines, grants, licenses, permits, and interest income.

Revenue Source: Specific area from which revenue is derived, i.e. ad valorem taxes.

Salary and Wages: An employee's monetary compensation for employment. Examples are compensation paid by the City for full-time employees, part-time employees, overtime, special duty pay, uniform allowance and annual leave payoff.

Salary Savings: Personnel cost savings resulting from position vacancies resulting from employee turnover.

Special Assessment Fund: Funds used to account for monies received from special charges levied on property owners who benefit from a particular capital improvement or service.

Special District: A designated geographic area established to provide a specialized service (e.g., Landscape Maintenance District).

Special Revenue Fund: A governmental fund type used to account for specific revenues that are legally restricted to expenditures for particular purposes.

Subvention: That portion of revenue collected by other government agencies on the City's behalf.

Transient Occupancy Tax: A tax, collected from the operators of hotels and motels located within the City, charged to those individuals staying at hotels and motels located within the City. The tax is authorized and established in accordance with the Ontario Municipal Code.

Trust and Agency Fund: Also known as Fiduciary Fund Types, these funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies.





CITY OF
ONTARIO

SOUTHERN CALIFORNIA

MAYOR
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MAYOR PRO TEM
Debra Dorst-Porada

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CITY TREASURER
James R. Milhiser

CITY CLERK
Sheila Mautz

CITY MANAGER
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**ADMINISTRATIVE SERVICES/
FINANCE DIRECTOR**
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