

*Made in*



# Ontario

**2015-2016 Adopted Annual Operating Budget  
SUMMARY**





Paul S. Leon  
Mayor



Debra Dorst-Porada  
Mayor pro Tem



Alan D. Wapner  
Council Member



Jim W. Bowman  
Council Member



Paul Vincent Avila  
Council Member



*City of Ontario*  
*List of Principal Officials*

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*Elected Officials*

Paul S. Leon .....	Mayor
Debra Dorst-Porada.....	Mayor pro Tem
Alan D. Wapner .....	Council Member
Jim W. Bowman.....	Council Member
Paul Vincent Avila.....	Council Member
James R. Milhiser.....	City Treasurer
Mary E. Wirtes .....	City Clerk

*Administrative Staff*

Al C. Boling .....	City Manager
	Executive Director of the Housing Authority
Jacob Green.....	Assistant City Manager
John E. Brown.....	City Attorney
Brad Kaylor.....	Police Chief
Floyd E. Clark.....	Fire Chief
Mark Chase.....	Community & Public Services Director
Scott Burton .....	Utilities General Manager
Brent D. Schultz.....	Housing & Municipal Services Director
John P. Andrews.....	Economic Development Director
Otto Kroutil.....	Development Director
Elliott Ellsworth.....	Information Technology Director
Grant D. Yee.....	Administrative Services/Finance Director

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# ***Introduction***





## *Adopted Fiscal Year 2015-16 Annual Operating Budget*

### **To The Honorable Mayor and City Council:**

It is my pleasure to present to you the Adopted Operating Budget for the City of Ontario and the Ontario Housing Authority for Fiscal Year 2015-16. This Document implements the policy direction provided by the Mayor and City Council through their adopted goals and objectives and serves as a financial plan for the continued improvement of the quality of life for Ontario's residents and commercial climate of its businesses. Most importantly, this document implements the City's primary goal to *Regain Local Control of the Ontario International Airport*.

### **Citywide Budget**

The Operating Budget document is comprised of three separate volumes: Operating Budget Summary; Operating Budget Detail; and Five-Year Capital Improvement Program. The Operating Budget Summary provides a high-level overview of each operational unit's activities and programs included in the budget for the upcoming year. The Operating Budget Detail includes detailed information at the revenue and expenditure account levels. The City's comprehensive capital spending plan for the forthcoming years is presented in the Five-Year Capital Improvement Program.

The Fiscal Year 2015-16 Adopted Operating Budget is structurally balanced, and consistent with the Mayor and City Council's goals and objectives – to continue to preserve public safety levels, meet community and cultural needs, and delivering on critical capital projects. The City of Ontario's Adopted Operating Budget, including transfers, for Fiscal Year 2015-16 is **\$456,045,850** (this includes **\$192,375,232** in the General Fund and **\$263,670,618** in other funds that includes Special Revenue, Capital Projects, Enterprise Operations, Internal Services, and Fiduciary). The Adopted Operating Budget for Fiscal Year 2015-16 for the Ontario Housing Authority is **\$18,250,196**, and for the Redevelopment Successor Agency it is **\$17,655,182**. The total overall budget is **\$491,951,228**.

## Balanced Budget

I am pleased to report that the Adopted Fiscal Year 2015-16 General Fund Budget is structurally balanced without the use of reserves or one-time monies. As a result of the City Council's conservative fiscal policies and early preparation to weather global economic downturn, the City has maintained its fiscal health while minimizing any impacts on the delivery of services, programs, and capital projects to the community.

## Economy Improving

The City of Ontario's future continues to be promising. Recovery of the economy is currently on track with a growing jobs market, strong retail and motor vehicle sales, rising home prices and increased home sales, and

the expansion of manufacturing output. The unemployment rate for the City continues to decline with a rate of 6.1 percent as of April 2015; a decrease from a rate of 8.9 percent a year ago. Sales tax revenues for the 4th quarter of 2014 grew approximately 10 percent compared to a year ago. This growth is primarily attributed to higher consumer spending in retail and new auto sales. In April 2015, the median home price for the San Bernardino County area increased to \$219,150 from \$199,420 a year earlier. This major gain of approximately 10 percent is attributable to lower mortgage rates and inventory levels. Home sales saw an increase of 17.4 percent as a result of home buyers being pushed out of the Los Angeles and Orange County markets due to the higher home prices in those regions.

<i>Funding Sources</i>	<i>Total Revenues &amp; Transfers-In</i>			<i>Total Expenditures &amp; Transfers-Out</i>		
	Adopted 2014-15	Adopted 2015-16	Change	Adopted 2014-15	Adopted 2015-16	Change
General Fund <sup>a</sup>	\$ 179,512,586	\$ 192,375,232	\$ 12,862,646	\$ 179,512,586	\$ 192,375,232	\$ 12,862,646
Special Revenues Fund	24,474,332	27,197,064	2,722,732	27,499,996	30,604,919	3,104,923
Capital Project Funds	1,650,600	3,166,790	1,516,190	14,272,705	8,082,200	(6,190,505)
Enterprise Funds	137,448,500	122,512,900	(14,935,600)	163,975,955	181,137,700	17,161,745
Internal Service Funds	29,049,737	29,216,571	166,834	42,876,579	39,945,799	(2,930,780)
Fiduciary Fund	8,931,636	9,470,175	538,539	3,600,000	3,900,000	300,000
<b>Total City Ontario</b>	<b>\$ 381,067,391</b>	<b>\$ 383,938,732</b>	<b>\$ 2,871,341</b>	<b>\$ 431,737,821</b>	<b>\$ 456,045,850</b>	<b>\$ 24,308,029</b>
Redevelopment Successor Agency <sup>b</sup>	19,937,897	17,655,182	(2,282,715)	19,937,897	17,655,182	(2,282,715)
Housing Authority	\$ 949,930	\$ 701,855	(248,075)	18,493,429	18,250,196	(243,233)
<b>Total</b>	<b>\$ 401,955,218</b>	<b>\$ 402,295,769</b>	<b>\$ 340,551</b>	<b>\$ 470,169,147</b>	<b>\$ 491,951,228</b>	<b>\$ 21,782,081</b>

<sup>a</sup> Excluding General Fund Trust transfers.

<sup>b</sup> Excluding Redevelopment Successor Agency transfers.





Finally, the Purchasing Managers Index (PMI) for the San Bernardino/Riverside County area rose to 60 in April 2015; this is the seventh month in a row the PMI has been over 50. A reading of 50 or higher generally indicates that the manufacturing industry is expanding.

### **Budget Issues Ahead**

Although the economy is improving, a number of key indicators must be monitored closely during the upcoming fiscal year to test the sustainability of the economic recovery. The housing recovery will be tested as mortgage rates increase and home prices rise, and the key to sustained consumer spending will be continued job and wage growth. The economy is trending in the right direction; however, federal fiscal constraints and the debt ceiling may negatively impact the economy. It is therefore recommended that the City continue with its conservative budgeting approach as more challenges are anticipated. While proactive measures have been taken to successfully maintain the City's fiscal health, several challenges still remain, such as:

- Significant increases in the City's CalPERS retirement cost in future fiscal years
- Rising cost of medical benefits
- Continued decline in passenger traffic and lack of business development at the Ontario International Airport which seriously impacts the local economy
- Outstanding matters with the State regarding financial obligations of the Redevelopment Successor Agency
- Unfunded liabilities for retiree medical benefits

## General Fund

Consistent with the Mayor and City Council's conservative approach to prudent fiscal management, the Fiscal Year 2015-16 Adopted Operating Budget includes General Fund revenues and transfers-ins of **\$192,375,232**, and reflects an increase of 7.2 percent when compared to Fiscal Year 2014-15 Adopted Budget. This recommended amount reflects modest projected growth in Sales Tax, Property Tax, and Occupancy Tax revenues. The Adopted Fiscal Year 2015-16 General Fund expenditure budget, including transfers-out, is **\$192,375,232**.

The increase of 7.2 percent to the overall General Fund expenditures was primarily in Personnel Services as a result of contractual obligations in labor agreements, higher rates for health and retirement benefits, and the addition of 15 full-time positions. These personnel modifications, primarily in Police and Development Agency, will ensure the City stays ahead of New Model Colony growth and achieves the City Council's vision for a safe and prosperous community.

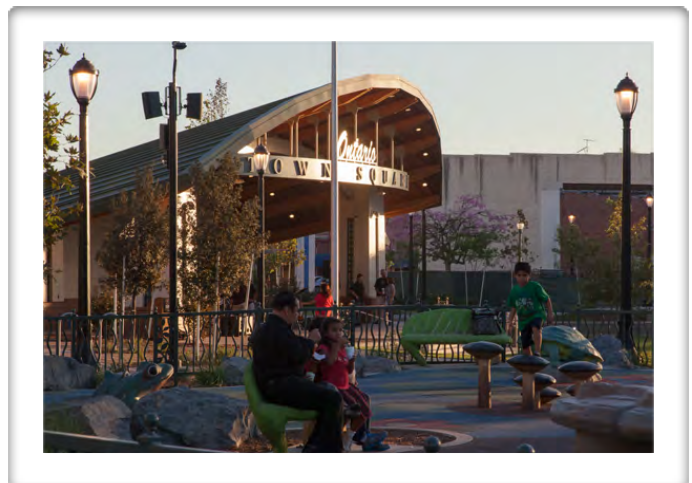
The City's projected General Fund Unreserved Ending Fund Balance as of June 30, 2016 is approximately **\$34,558,777** and is 18.3 percent of General Fund appropriations. This achieves the City's budget policy guideline of establishing a prudent General Fund balance reserve level of 18 percent of annual

appropriations. The General Fund Unreserved Fund Balance is intended to be used for specific and defined emergency events, such as an earthquake, and to address immediate needs in resources without impacting City services.

## Fiscal Year 2015-16 Budget Highlights

As the economy improves, Ontario continues its transformation as the next urban center in Southern California. As part of this transformation, and the City Council's goal to *Focus Resources in Ontario's Commercial and Residential Neighborhoods*, the Adopted Budget for Fiscal Year 2015-16 allocates \$5.1 million for street pavement rehabilitation, traffic signage, handicap access ramps and other street related improvements.

Improvements to community facilities and parks continue to be priority to the City, as directed by the City Council's goal to *Encourage, Provide or Support Enhanced Recreational, Educational, Cultural and Healthy City Programs, Policies and Activities*.





The Adopted Budget for Fiscal Year 2015-16 includes over \$500,000 for improvements and projects at City parks and community centers including the installation of energy efficient induction lighting, renovation of park restrooms, resurfacing of basketball courts, and the rehabilitation of a pool deck.



Consistent with the City Council's goal to *Maintain the Current High Level of Public Safety*, the Adopted Budget for Fiscal Year 2015-16 earmarks \$3.7 million for a new police helicopter; \$1.9 million toward facilities improvements at the Police Department headquarters; \$1.5 million for the renovation of Fire Station No. 2; and \$350,000 toward the replacement of fire safety turnout gear. The Adopted Budget also includes the scheduled replacement of 21 police vehicles, 3 fire vehicles (including a ladder truck), and a bomb squad robot.

Moreover, the Adopted Budget for Fiscal Year 2015-16 achieves the City Council's goal to *Invest in the City's Infrastructure* by allocating approximately \$42 million in several capital improvement projects throughout the City, including \$15.9 million for converting the parkway irrigation along historic Euclid Avenue to recycled water. In addition, \$5.2 million is earmarked to provide a major recycled water line along Riverside Drive to service both new and existing residential neighborhoods. Both of these investments will generate significant benefits as recycled water is a long-term sustainable water source that is not subject to the same limitations under drought conditions as potable water supplies. This is especially essential in light of the current statewide drought and Governor's Executive Order to dramatically reduce water usage. Also included in the capital improvement projects recommendation is funding for the widening of two major intersections in the City: Mountain Avenue and Holt Boulevard at \$7 million and Grove Avenue and Holt Boulevard at \$4.8 million. These projects will greatly improve traffic flow level of service and bring both intersections to their ultimate configuration set forth in the Streets Master Plan.

Finally, the Adopted Budget for Fiscal Year 2015-16 includes the advancement of funds to facilitate the City's efforts to transition the management and operation of the Ontario International Airport from Los Angeles World Airports to local control under the Ontario Airport Authority. This action is consistent with the Memorandum of Understanding between the City of Ontario and the Ontario International Airport Authority. To further this endeavor, the City has continued its innovative campaign dedicated to returning of the Ontario Airport to local control – Set ONTario Free. Since the long-term success of the Ontario International Airport is critical to Ontario's economy and future, it is in the best interest of the City and the Inland Empire to gain local control of the airport. This is aligned with the City Council's primary goal: *Regain Local Control of the Ontario International Airport*. In addition, this is consistent with the City's Council's goal to *Invest in the Growth and Evolution of the City's Economy and Pursue City's Goals and Objectives by Working with Other Governmental Agencies*.



**Conclusion**

The Adopted Operating Budget addresses City Council priorities, is fiscally balanced, and continues to support high quality municipal services, planned maintenance and expansion of the City's infrastructure and facilities, and the investment and reinvestment of City resources into the Community.

Lastly, I wish to express my sincere appreciation to the Mayor and City Council for providing clear and outstanding leadership, goals and direction which have been incorporated into the Adopted Operating Budget for Fiscal Year 2015-16, and to the staff members who have contributed in the preparation of this budget.

Due to the continued strong, responsible leadership and prudent fiscal policy direction of the Mayor and City Council, the City of Ontario is prepared to take advantage of opportunities in the next economic growth cycle.

Respectfully submitted,



Al C. Boling  
City Manager





# ***Budget Overview***

# Budget Overview

Budget guidelines are developed for use in preparing the annual budget and are evaluated each year to ensure adherence to the Mayor and City Council Goals and Objectives.

In the City Council approved Budget Development Guidelines, an ultimate goal for a General Fund reserve of 18 percent of annual appropriations was established. The Adopted Budget for Fiscal Year 2015-16 reflects a projected ending General Fund undesignated balance exceeding the Mayor and City Council's Goal.

## **Budget Policy Guidelines**

Modest revenue growth has permitted the expansion of the General Fund Base Target for Fiscal Year 2015-16. This expansion accommodates general cost increases in providing essential government services to the community. Additionally, it should be noted that the focus of the Fiscal Year 2015-16 Budget is still on existing programs and services. The target numbers were based upon the Fiscal Year 2014-15 Adopted Budget plus two percent of recurring operating and contractual expenditures. Excluded from the two percent increase are items such as personnel costs, overtime, internal services, utilities, legal services, and capital expenditures. Agencies may redistribute at their discretion between departments, division, and/or activities as long as the Agency's overall General Fund expenditure request does not exceed its base target number. In addition, Agencies have been instructed to operate within their Fiscal Year 2015-16 General Fund Operating budgeted amounts.

All appropriations lapse at fiscal year end. Outstanding encumbrance balances at fiscal year end require re-approval by the Mayor and City Council as part of the First Budget Update Report. Budget reports are presented to the City Council and the public on a quarterly basis; however the City Council may amend the budget at any time during the fiscal year. Budget reports include appropriations adjustments and revised revenue projections as needed.

The following list (in no priority order) will be used to evaluate all future funding alternatives generated from budget savings.

- ♦ **Fund Balance Reserve** - Establish a prudent General Fund balance reserve level of 18 percent of annual appropriations.
- ♦ **Equipment Replacement** - Maintain adequate reserves to replace vehicles and equipment when they become obsolete.
- ♦ **Infrastructure** - Provide the Mayor and City Council with a minimum of 10 percent of annual General Fund appropriations to be applied to discretionary infrastructure projects as defined in the Five-Year Capital Improvement Program.
- ♦ **Investment in Productivity Enhancing Equipment (Software, Tools, etc.)** - Invest in new technology to promote maximum efficiency.
- ♦ **Enhance Neighborhood and Commercial Programs** - Invest in the general appearance of Ontario's neighborhood and commercial areas.
- ♦ **Community Based Recreational and Cultural Services** - Provide increased funding for recreational and cultural services.
- ♦ **Fully Fund Liabilities** - Ensure sound fiscal health. Liabilities, such as retiree medical and accrued leave balances, must be fully funded.



# *Annual Budget Development Process*

The Ontario Municipal Code, Title 2, Chapter 3, Section 107, requires that the City Manager present the Annual Operating Budget to the Mayor and City Council for approval. The Administrative Services Agency, under the direction of the Administrative Services/Finance Director, is responsible for compiling the estimated revenues and appropriations for the City Manager. Prior to the beginning of the new fiscal year, the Mayor and City Council adopts the Annual Operating Budget at a public budget workshop.

One of the City's budget policies is that all appropriations lapse at fiscal year end. Outstanding encumbrance balances at fiscal year end require re-approval by the Mayor and City Council as part of the First Budget Update Report. The Mayor and City Council may amend the budget at any time during the fiscal year. Budget reports are presented to the Mayor and City Council and the public on a quarterly basis which include appropriations adjustments and revised revenue projections as needed.

The City Manager may authorize budget transfers between line items, programs and agencies as long as the total budget has not exceeded the amount approved by the Mayor and City Council. Budgetary changes between funds require Mayor and City Council approval. The level of budgetary controls is set at the Agency level by fund to ensure compliance with the budget as approved by the Mayor and City Council.

The development of the Annual Operating Budget begins in February with the dissemination of the budget preparation guidelines, including the policies and procedures to ensure that the preparation of the budget conforms to fiscal policies and guidelines established by the Mayor and City Council. Following the distribution of the budget development guidelines, a budget "kick-off" meeting is held with Agency Heads and other key City staff members to review the budget development guidelines.

Additionally, justifications and explanations are required for the following:

- ◆ Any staffing level changes
- ◆ Purchase of capital equipment
- ◆ Contractual professional services
- ◆ Travel and conferences

Before the Agency budget requests are submitted to the City Manager, the Administrative Services Agency reviews and analyzes all Agency budget requests. This review includes comparative analysis of historical and current expenditure levels. The City Manager and the Administrative Services staff then hold meetings with each Agency Head to discuss the budget requests and obtain additional information to assist in the assessment of the requests. Following the meetings, the Agency Head adjusts line item requests in accordance with the City Manager's direction. Finally, the Annual Operating Budget is presented to the Mayor and City Council for consideration and approval at a public budget workshop.



## Key Budget Issues Ahead

### **FY 2015-16 Operating Budget Calendar**

#### **July 2015**

- ▶ Fiscal Year Begins

#### **September 2015**

- ▶ Departments submit FY 2015-16 1st Budget Update requests

#### **November 2015**

- ▶ Council meets to consider the FY 2015-16 1st Budget Update Report

#### **January 2016**

- ▶ Departments submit FY 2015-16 2nd Budget Update requests

#### **February 2016**

- ▶ Council meets to consider the FY 2015-16 2nd Budget Update Report
- ▶ Budget Guidelines are developed
- ▶ Hold FY 2015-16 Budget Kick-off meeting and provide Budget Preparation Manual

#### **March 2016**

- ▶ Open access to the On-Line Budget System
- ▶ Departmental Budget preparation begins

#### **April 2016**

- ▶ Close access to the On-Line Budget System
- ▶ Departments submit Expenditure Budget, Capital Projects, Revenue Projections, Accomplishments, Performance Measures, and Major Goals
- ▶ Begin review of Departmental Budgets
- ▶ Departments submit 3rd Budget Update requests

#### **May 2016**

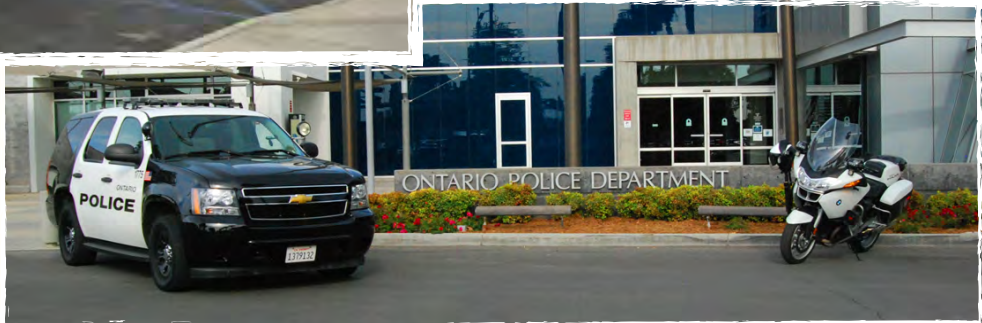
- ▶ Council meets to consider the 3rd Budget Update Report FY 2015-16 Prepare Recommended Operating and Capital Improvement Budgets
- ▶ Conduct Agency Budget meetings with the City Manager
- ▶ Revise Recommended Operating and Capital Improvement Budgets

#### **June 2016**

- ▶ Finalize Recommended Operating and Capital Improvement Budgets
- ▶ Mayor and City Council consider the recommended Operating and Capital Improvement Budgets
- ▶ Mayor and City Council adopt the Operating and Capital Improvement Budgets
- ▶ Publish Final Budget documents 60 days after Adoption







***Expenditures  
& Revenue***

# *Expenditures / Revenue Overview*

## *- General Fund*

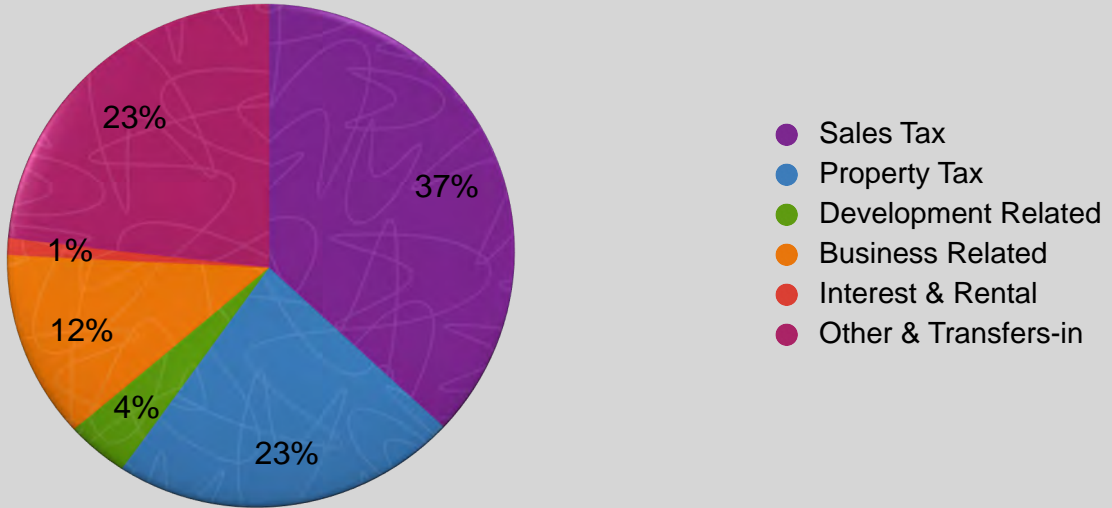
The General Fund provides most of the services commonly associated with governmental activities, such as Fire, Police, Library, Recreation and Community Services, Parks and Maintenance, and Development (Planning, Building, and Engineering). The total Adopted General Fund appropriations, including transfers-out, are \$192,375,232 for Fiscal Year 2015-16. Funding sources for the General Fund include Sales Tax, Property Tax, Transient Occupancy Tax, Business License Tax, Parking Tax, Franchise Fees, and Development related fees. For Fiscal Year 2015-16, the total Adopted General Fund revenue projections, including transfers-in, are \$192,375,232.



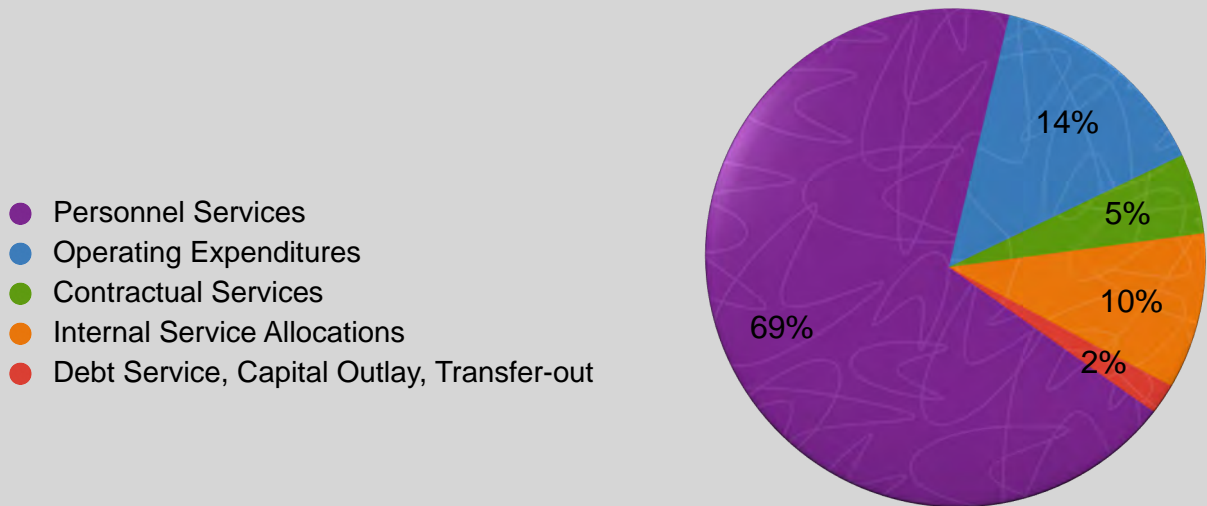


*Expenditures/Revenue Overview - General Fund*

**ADOPTED FY 2015-16 GENERAL FUND  
REVENUES & TRANSFERS-IN  
TOTAL \$192,375,232**



**ADOPTED FY 2015-16 GENERAL FUND  
EXPENDITURES & TRANSFERS-OUT  
TOTAL \$192,375,232**

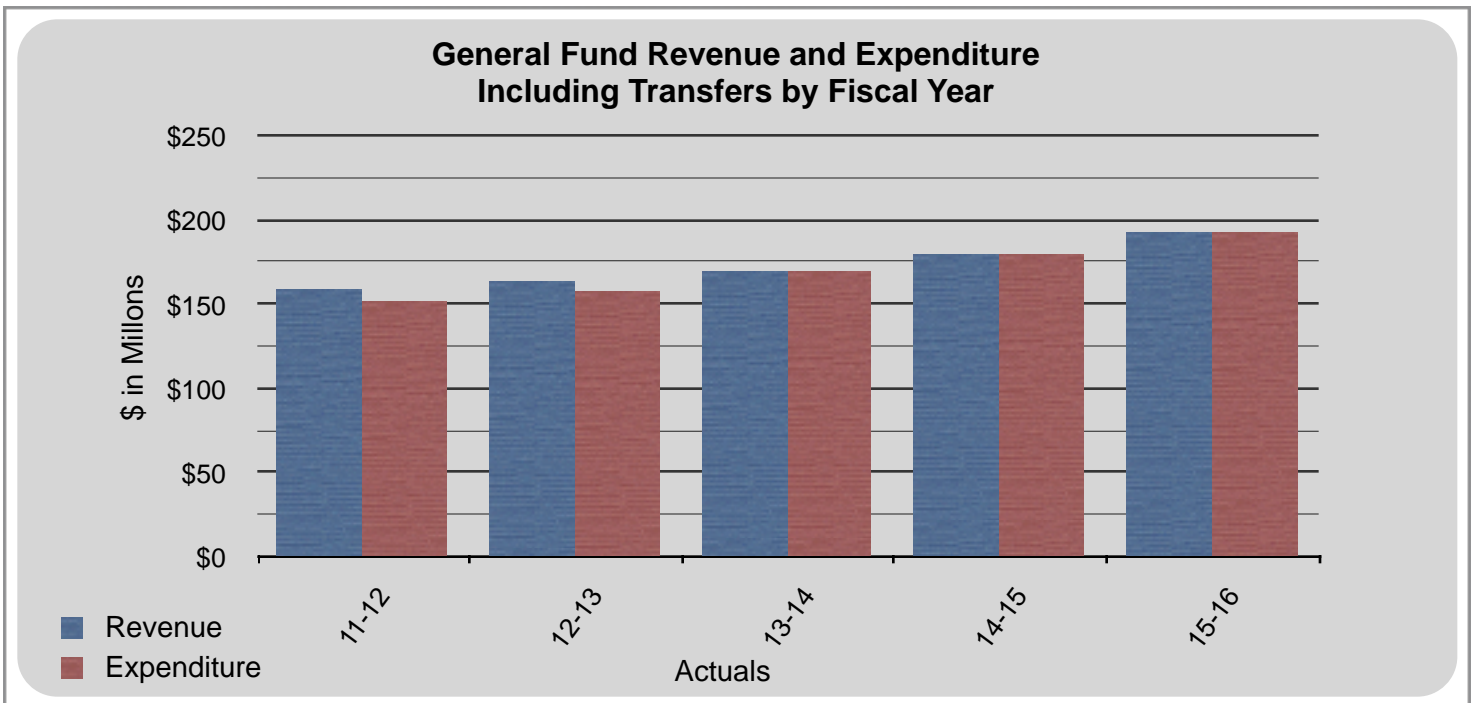




## Expenditures/Revenue Overview - General Fund

### 2015-16 General Fund Summary

	2012-13 Actuals	2013-14 Actuals	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
<b>REVENUES</b>						
Sales Tax	\$ 67,150,866	\$ 69,967,633	\$ 66,000,000	\$ 67,900,000	\$ 71,000,000	7.6%
Property Tax	44,923,402	44,294,879	42,250,000	43,250,000	44,750,000	5.9%
Development Related	4,920,422	7,799,437	8,117,905	9,439,477	6,734,988	-17.0%
Business Related:						
Business License Tax	6,078,094	6,405,595	6,000,000	6,200,000	6,400,000	6.7%
Occupancy Tax	9,731,382	10,614,157	9,900,000	9,900,000	10,900,000	10.1%
Parking Tax	3,060,315	2,988,135	2,700,000	2,700,000	2,700,000	0.0%
Franchises	3,047,369	3,251,592	3,000,000	3,000,000	3,200,000	6.7%
Interest & Rentals	486,681	1,802,996	1,660,690	1,660,690	1,777,930	7.1%
Other:						
Motor Vehicle License Fees	74,047	0	0	70,000	0	0.0%
Recreation Program	880,596	902,823	870,000	870,000	896,300	3.0%
Miscellaneous Revenues	8,006,334	5,266,069	4,953,800	4,953,800	4,814,295	-2.8%
Reimbursables	3,123,613	3,559,997	2,472,445	2,750,885	2,448,717	-1.0%
<b>Total Revenues</b>	<b>\$ 151,483,121</b>	<b>\$ 156,853,313</b>	<b>\$ 147,924,840</b>	<b>\$ 152,694,852</b>	<b>\$ 155,622,230</b>	<b>5.2%</b>
<b>Transfers-In</b>	<b>\$ 29,517,744</b>	<b>\$ 32,769,412</b>	<b>\$ 31,587,746</b>	<b>\$ 31,587,746</b>	<b>\$ 36,753,002</b>	<b>16.4%</b>
<b>TOTAL REVENUES &amp; TRANSFERS-IN</b>	<b>\$ 181,000,865</b>	<b>\$ 189,622,725</b>	<b>\$ 179,512,586</b>	<b>\$ 184,282,598</b>	<b>\$ 192,375,232</b>	<b>7.2%</b>
<b>EXPENDITURES</b>						
Personnel / Services	\$ 110,515,885	\$ 113,096,352	\$ 123,865,672	\$ 123,640,804	\$ 132,819,330	7.2%
Operating Expenditures	19,507,098	20,923,349	24,603,679	25,050,227	24,589,835	-0.1%
Contractual Services	6,713,814	7,249,558	9,194,881	10,022,894	8,127,660	-11.6%
Internal Service Allocations	18,332,570	18,405,434	18,758,474	18,746,464	19,096,475	1.8%
Debt Service & Capital Outlay	50,685	297,032	238,380	246,330	4,346,290	1,723.3%
<b>Total Expenditures</b>	<b>\$155,120,052</b>	<b>\$159,971,725</b>	<b>\$176,661,086</b>	<b>\$177,706,719</b>	<b>\$188,979,590</b>	<b>7.0</b>
<b>Transfers-out</b>	<b>\$ 19,700,072</b>	<b>\$ 10,443,004</b>	<b>\$ 2,851,500</b>	<b>\$ 6,026,628</b>	<b>\$ 3,395,642</b>	<b>19.1%</b>
<b>TOTAL EXPENDITURES &amp; TRANSFERS-OUT</b>	<b>\$ 174,820,124</b>	<b>\$ 170,414,729</b>	<b>\$ 179,512,586</b>	<b>\$ 183,733,347</b>	<b>\$ 192,375,232</b>	<b>7.2%</b>



# Expenditures Overview - General Fund

## 2015-16 Total General Fund Expenditure by Major Category

	2012-13 Actual	2013-14 Actual	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
<b>Personnel Services</b>						
51010 Salaries-Full Time	\$ 57,927,115	\$ 58,561,229	\$ 63,921,638	\$ 63,688,687	<b>\$ 68,687,699</b>	7.5%
51020 Salaries-Temporary/Part Time	1,530,732	1,607,807	1,951,050	1,942,050	<b>2,245,646</b>	15.1%
51030 Salaries-Overtime	10,773,934	11,666,787	11,019,742	11,159,742	<b>11,567,527</b>	5.0%
51100 Fringe Benefits	39,755,292	40,685,051	46,430,324	46,307,407	<b>49,768,678</b>	7.2%
51210 Auto Allowance	106,872	112,752	110,541	110,541	<b>113,551</b>	2.7%
51310 Uniform Allowance	421,940	462,726	432,377	432,377	<b>436,229</b>	0.9%
<b>Total Personnel Services</b>	<b>\$ 110,515,885</b>	<b>\$ 113,096,352</b>	<b>\$ 123,865,672</b>	<b>\$ 123,640,804</b>	<b>\$ 132,819,330</b>	7.2%
<b>Operating Expenditures</b>						
52010 Computer Supplies	\$ 56,368	\$ 35,786	\$ 29,575	\$ 29,575	<b>\$ 24,275</b>	-17.9%
52020 Office Supplies	232,550	249,513	333,909	329,909	<b>332,699</b>	-0.4%
52030 Books/Publications	26,627	43,218	40,240	39,640	<b>39,110</b>	-2.8%
52031 Library Books Adult	128,126	143,331	122,000	122,000	<b>106,000</b>	-13.1%
52032 Library Books Children	75,640	86,702	101,500	101,500	<b>131,500</b>	29.6%
52033 Magazines/Periodicals	27,631	20,613	38,025	38,025	<b>30,325</b>	-20.2%
52034 Media	72,096	75,981	61,500	61,500	<b>102,500</b>	66.7%
52050 Uniforms	125,725	215,602	196,955	196,955	<b>202,955</b>	3.0%
52110 Materials	1,082,236	1,148,194	1,476,978	1,486,680	<b>1,451,178</b>	-1.7%
52120 Fuel & Oil	300,066	302,069	194,250	194,250	<b>194,250</b>	0.0%
52140 Chemicals	31,144	20,076	28,000	28,000	<b>28,000</b>	0.0%
52160 Equipment Under \$15,000	352,052	294,035	424,865	452,011	<b>422,990</b>	-0.4%
52190 Misc Materials/Supplies	1,041,544	1,025,550	1,182,092	1,155,771	<b>1,049,222</b>	-11.2%
52210 Maintenance & Repairs	865,402	978,606	1,559,030	1,558,650	<b>1,631,154</b>	4.6%
52310 Electric Services	2,315,722	2,196,670	2,586,120	2,586,267	<b>2,414,033</b>	-6.7%
52320 Natural Gas Services	68,510	76,322	93,132	93,132	<b>93,632</b>	0.5%
52330 Telecommunication Services	273,406	279,191	400,192	400,192	<b>400,432</b>	0.1%
52341 City Utilities Service	1,354,884	1,491,841	1,669,234	1,669,234	<b>1,713,714</b>	2.7%
52410 Advertising/Promotional	538,863	760,826	831,370	932,645	<b>831,655</b>	0.0%
52510 Travel/Conference/Training	535,218	591,570	717,028	763,528	<b>751,204</b>	4.8%
52520 Dues and Memberships	162,362	163,434	194,984	196,984	<b>199,199</b>	2.2%
52530 Employee Education	5,518	5,348	10,300	6,000	<b>10,300</b>	0.0%
52610 Rental/Lease Expense	3,340,530	4,269,059	5,045,629	5,086,101	<b>5,041,200</b>	-0.1%
52710 Duplicating Expense	75,771	90,804	124,350	108,680	<b>131,645</b>	5.9%
52720 Postage Expense	353,912	417,583	457,660	457,660	<b>459,660</b>	0.4%
52740 Landfill Disposal	32,594	46,613	40,910	40,910	<b>51,510</b>	25.9%
52990 Miscellaneous Services	2,365,519	2,467,079	2,553,124	2,660,814	<b>2,785,007</b>	9.1%
52991 Maintenance Services	1,430,152	1,420,410	1,801,535	1,918,936	<b>1,918,688</b>	6.5%

## Expenditures Overview - General Fund

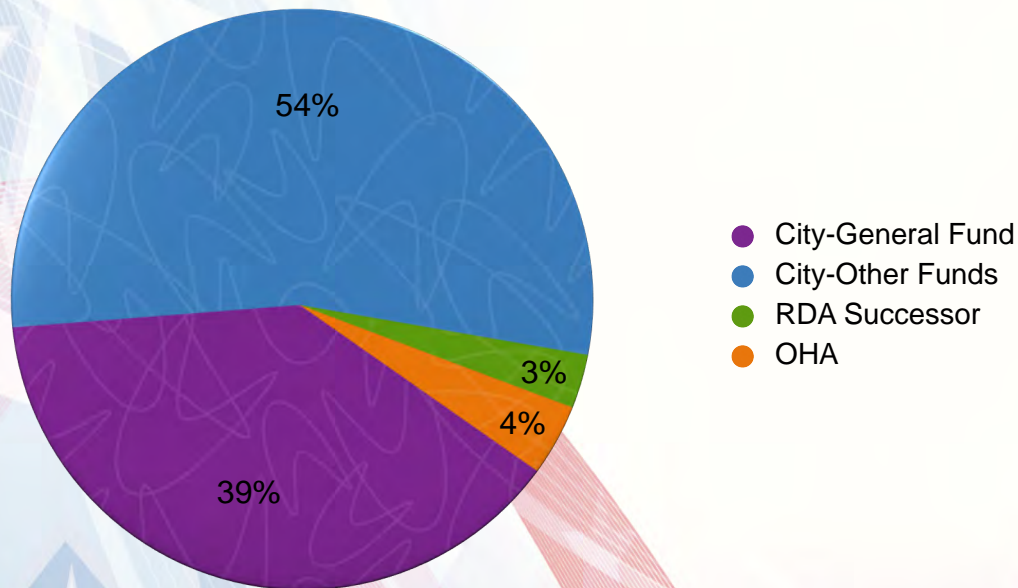
### 2015-16 Total General Fund Expenditure by Major Category

		2012-13 Actual	2013-14 Actual	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
53730 Property Tax Assessment	\$	158,662	161,185	161,800	161,800	<b>161,800</b>	0.0%
53990 Other Expense		<u>2,078,267</u>	<u>1,846,139</u>	<u>2,127,392</u>	<u>2,172,878</u>	<b>1,879,998</b>	-11.6%
<b>Total Operating Expenditures</b>	\$	<b>19,507,098</b>	<b>20,923,349</b>	<b>24,603,679</b>	<b>25,050,227</b>	<b>24,589,835</b>	-0.1%
<b>Contractual Services</b>							
55010 Legal Services	\$	1,198,961	1,396,480	2,186,995	1,656,995	<b>1,686,995</b>	-22.9%
55020 Accounting & Auditing Services		63,172	68,032	58,623	58,623	<b>77,935</b>	32.9%
55110 Architect & Engineer Services		52,125	122,697	281,165	281,165	<b>196,165</b>	-30.2%
55120 Construction Contracts		85,000	0	0	0	<b>0</b>	0.0%
55130 Improvement Costs		645,152	601,696	645,152	656,152	<b>645,152</b>	0.0%
55140 Environmental Remediation		17,210	24,236	71,475	71,875	<b>71,675</b>	0.3%
55150 Site Clearance Costs		2,478	9,784	21,218	4,098	<b>20,374</b>	-4.0%
55310 Other Professional Services		4,599,550	4,964,360	5,834,333	7,197,466	<b>5,333,444</b>	-8.6%
55330 Property Management Services		<u>50,167</u>	<u>62,273</u>	<u>95,920</u>	<u>96,520</u>	<b>95,920</b>	0.0%
<b>Total Contractual Services</b>	\$	<b>6,713,814</b>	<b>7,249,558</b>	<b>9,194,881</b>	<b>10,022,894</b>	<b>8,127,660</b>	-11.6%
<b>Internal Service Allocations</b>							
57010 Equipment Services-City	\$	4,587,798	4,587,799	4,587,799	4,587,799	<b>4,587,798</b>	0.0%
57110 Information Services-City		6,898,618	6,940,035	6,898,621	6,898,621	<b>6,898,624</b>	0.0%
57210 Risk Liability-City		2,134,374	2,139,978	2,134,376	2,134,376	<b>2,134,379</b>	0.0%
57310 Workers Compensation		4,253,234	4,271,897	4,368,247	4,361,414	<b>4,644,014</b>	6.3%
57410 Disability/Unemployment		<u>458,544</u>	<u>465,724</u>	<u>769,431</u>	<u>764,254</u>	<b>831,660</b>	8.1%
<b>Total Internal Service Allocation</b>	\$	<b>18,332,569</b>	<b>18,405,433</b>	<b>18,758,474</b>	<b>18,746,464</b>	<b>19,096,475</b>	1.8%
<b>Debt Service</b>							
58110 Reimbursement Agreements	\$	<u>22,249</u>	<u>176,077</u>	<u>70,880</u>	<u>78,830</u>	<b>317,290</b>	347.6%
<b>Total Debt Service</b>	\$	<b>22,249</b>	<b>176,077</b>	<b>70,880</b>	<b>78,830</b>	<b>317,290</b>	347.6%
<b>Capital Outlay</b>							
61010 Vehicles	\$	0	60,829	117,500	117,500	<b>3,979,000</b>	3,286.4%
62010 Other Equipment		<u>28,436</u>	<u>60,126</u>	<u>50,000</u>	<u>50,000</u>	<b>50,000</b>	0.0%
<b>Total Capital Outlay</b>	\$	<b>28,436</b>	<b>120,955</b>	<b>167,500</b>	<b>167,500</b>	<b>4,029,000</b>	2,305.4%
<b>TOTAL EXPENDITURES</b>		<b><u>\$ 155,120,052</u></b>	<b><u>\$ 159,971,725</u></b>	<b><u>\$ 176,661,086</u></b>	<b><u>\$ 177,706,719</u></b>	<b><u>\$ 188,979,590</u></b>	7.0%
<b>Transfers-Out</b>	\$	<b>19,700,072</b>	<b>10,443,004</b>	<b>2,851,500</b>	<b>6,026,628</b>	<b>3,395,642</b>	19.1%
<b>TOTAL &amp; TRANSFERS-OUT</b>		<b><u>\$ 174,820,124</u></b>	<b><u>\$ 170,414,729</u></b>	<b><u>\$ 179,512,586</u></b>	<b><u>\$ 183,733,347</u></b>	<b><u>\$ 192,375,232</u></b>	7.2%

# Expenditures Overview - Citywide

The City's Operating Budget is a flexible spending plan and serves as the legal authority for departments to commit financial resources in providing services to the residents and businesses of Ontario. The Fiscal Year 2015-16 Adopted Budget, including transfers-out, for the City of Ontario, Redevelopment Successor Agency (Successor), and Ontario Housing Authority (OHA) is \$491,951,228. This includes \$456,045,850 for the City (\$192,375,232 in the General Fund and \$263,670,618 in Other Funds including Special Revenue, Capital Projects, Enterprise Operations, Internal Services and Fiduciary). Adopted for the Successor is \$17,655,182 and for OHA is \$18,250,196. The City's General Fund Budget of \$192,375,232 is 39 percent of the total City, Successor, and OHA Budgets. The City's General Fund Budget provides most of the services commonly associated with government (public safety, recreation, parks, library, city administration, planning, and development). The Adopted Fiscal Year 2015-16 Capital Improvement expenditures of \$41,796,200 have also been included in the Operating Budget, and are further explained both within this Summary Budget and in the accompanying Capital Improvement Program Budget.

**ADOPTED FY 2015-16  
CITY, REDEVELOPMENT SUCCESSOR AGENCY  
AND ONTARIO HOUSING AUTHORITY  
TOTAL \$491,951,228**





## Expenditures Overview - Citywide

### 2015-16 Total Expenditure by Major Category

	2012-13 Actual	2013-14 Actual	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
<b>Personnel Services</b>						
51010 Salaries-Full Time	\$ 72,421,580	\$ 73,463,527	\$ 81,890,708	\$ 81,678,290	<b>\$ 87,494,017</b>	6.8%
51020 Salaries-Temporary/Part Time	1,535,316	1,620,543	2,008,418	1,999,418	<b>2,309,469</b>	15.0%
51030 Salaries-Overtime	12,473,773	13,267,519	12,136,477	13,035,482	<b>12,834,262</b>	5.7%
51050 Compensated Absence	(16,253)	20,106	0	0	<b>0</b>	0.0%
51100 Fringe Benefits	46,998,574	48,138,900	55,824,857	55,686,981	<b>59,574,607</b>	6.7%
51140 Disability Benefits Payments	100,472	62,073	210,000	210,000	<b>210,000</b>	0.0%
51160 Retired Employee Group Ins	3,123,136	3,368,766	3,600,000	3,600,000	<b>3,900,000</b>	8.3%
51210 Auto Allowance	139,184	143,311	142,080	142,080	<b>147,581</b>	3.9%
51310 Uniform Allowance	424,800	467,850	436,151	436,151	<b>439,850</b>	0.8%
<b>Total Personnel Services</b>	<b>\$ 137,200,580</b>	<b>\$ 140,552,594</b>	<b>\$ 156,248,691</b>	<b>\$ 156,788,402</b>	<b>\$ 166,909,786</b>	6.8%
<b>Operating Expenditures</b>						
52010 Computer Supplies	\$ 88,281	\$ 51,399	\$ 57,075	\$ 57,075	<b>\$ 51,775</b>	-9.3%
52020 Office Supplies	290,952	308,954	467,984	467,145	<b>460,774</b>	-1.5%
52030 Books/Publications	33,602	67,517	57,740	91,786	<b>56,810</b>	-1.6%
52031 Library Books Adult	129,199	144,852	126,000	126,000	<b>106,000</b>	-15.9%
52032 Library Books Children	79,074	86,909	101,500	101,500	<b>131,500</b>	29.6%
52033 Magazines/Periodicals	27,631	20,613	38,025	38,025	<b>30,325</b>	-20.2%
52034 Media	72,096	75,981	61,500	61,500	<b>102,500</b>	66.7%
52050 Uniforms	126,975	217,254	200,555	200,555	<b>206,555</b>	3.0%
52110 Materials	3,319,811	3,568,838	4,310,568	4,445,390	<b>4,249,413</b>	-1.4%
52120 Fuel & Oil	1,950,567	1,829,159	2,028,750	2,028,750	<b>2,028,750</b>	0.0%
52130 Tires	405,978	424,764	425,000	425,000	<b>425,000</b>	0.0%
52140 Chemicals	74,272	37,337	160,500	160,500	<b>160,500</b>	0.0%
52150 Water Purchases	15,496,138	17,520,019	27,006,800	27,006,800	<b>25,007,000</b>	-7.4%
52160 Equipment Under \$15,000	1,551,683	1,845,096	3,634,145	8,111,605	<b>5,649,196</b>	55.4%
52190 Misc Materials/Supplies	1,529,777	1,845,293	2,394,892	2,418,561	<b>2,228,221</b>	-7.0%
52210 Maintenance & Repairs	3,715,927	5,102,251	6,500,440	6,662,150	<b>7,187,889</b>	10.6%
52310 Electric Services	4,843,938	4,701,094	6,149,473	6,149,870	<b>5,970,633</b>	-2.9%
52320 Natural Gas Services	384,037	558,850	660,293	660,293	<b>649,632</b>	-1.6%
52330 Telecommunication Services	637,583	646,715	971,052	971,177	<b>1,310,917</b>	35.0%
52340 Sewage Treatment Services	8,782,140	9,844,757	10,400,000	10,400,000	<b>11,600,000</b>	11.5%
52341 City Utilities Service	1,690,726	1,806,903	2,020,640	2,020,640	<b>2,069,214</b>	2.4%
52410 Advertising/Promotional	588,795	844,198	909,620	1,088,041	<b>878,355</b>	-3.4%
52510 Travel/Conference/Training	645,279	721,601	1,059,583	1,194,983	<b>1,023,059</b>	-3.4%
52520 Dues and Memberships	178,169	178,366	228,389	231,489	<b>232,604</b>	1.8%
52530 Employee Education	5,518	5,348	10,300	6,000	<b>10,300</b>	0.0%
52610 Rental/Lease Expense	3,462,136	4,376,176	5,164,853	5,205,325	<b>5,160,424</b>	-0.1%

## Expenditures Overview - Citywide

### 2015-16 Total Expenditure by Major Category

	2012-13 Actual	2013-14 Actual	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
52620 Insurance Premium	\$ 1,702,556	\$ 1,573,060	\$ 1,875,000	\$ 1,875,000	\$ <b>1,935,000</b>	3.2%
52630 Settlement Claims Expense	2,886,420	7,567,466	4,280,000	4,280,000	<b>4,280,000</b>	0.0%
52710 Duplicating Expense	86,084	99,883	154,350	145,754	<b>155,145</b>	0.5%
52720 Postage Expense	363,782	436,418	510,960	511,032	<b>497,960</b>	-2.5%
52740 Landfill Disposal	7,224,162	7,613,813	7,773,910	7,813,910	<b>8,090,710</b>	4.1%
52750 S.B. County Household Hazard	242,160	216,682	270,000	270,000	<b>270,000</b>	0.0%
52990 Miscellaneous Services	4,555,945	4,786,062	5,397,835	5,592,729	<b>5,678,277</b>	5.2%
52991 Maintenance Services	2,091,898	1,984,914	2,809,921	2,949,792	<b>2,730,813</b>	-2.8%
53010 Property Acquisition Expense	3,518,747	3,512,243	3,046,000	8,564,224	<b>3,446,177</b>	13.1%
53020 Relocation Services Costs	13,600	13,712	77,000	77,000	<b>70,500</b>	-8.4%
53030 Relocation Payments	414,336	195,150	240,000	240,000	<b>220,000</b>	-8.3%
53210 Loans	20,700	1,009,715	250,000	449,323	<b>500,000</b>	100.0%
53211 H.O.M.E. Loan	0	0	72,567	72,567	<b>65,192</b>	-10.2%
53212 Rehabilitation Loan M/F	101,658	84,803	0	0	<b>0</b>	0.0%
53213 Rehabilitation Loan S/F	0	167,895	0	139,128	<b>0</b>	0.0%
53220 Rehabilitation Grants	0	0	2,000,000	2,000,000	<b>2,100,000</b>	5.0%
53240 Rehabilitation Costs	386,095	626,109	0	119,355	<b>0</b>	0.0%
53310 Debt Issuance Expense	0	1,919,901	0	0	<b>0</b>	0.0%
53410 Administrative Expense	1,446,079	1,290,969	510,400	522,366	<b>503,900</b>	-1.3%
53510 Depreciation	9,073,550	9,162,804	9,160,000	9,160,000	<b>9,261,000</b>	1.1%
53610 Bad Debt Expense	149,421	126,309	256,500	256,500	<b>256,500</b>	0.0%
53730 Property Tax Assessment	172,972	179,788	186,800	186,800	<b>186,800</b>	0.0%
53990 Other Expense	<u>3,486,755</u>	<u>4,181,373</u>	<u>6,079,662</u>	<u>6,807,834</u>	<u><b>3,771,997</b></u>	-38.0%
<b>Total Operating Expenditures</b>	\$ 88,047,206	\$ 103,579,318	\$ 120,096,582	\$ 132,363,474	\$ <b>121,007,317</b>	0.8%
<b>Contractual Services</b>						
55010 Legal Services	\$ 2,343,427	\$ 2,659,517	\$ 3,446,432	\$ 3,634,156	\$ <b>2,957,495</b>	-14.2%
55020 Accounting & Auditing Services	103,061	69,833	81,672	88,672	<b>92,346</b>	13.1%
55110 Architect & Engineer Services	4,560,039	3,786,352	4,394,874	16,353,029	<b>7,161,665</b>	63.0%
55120 Construction Contracts	25,757,221	36,872,856	32,825,734	210,148,788	<b>45,980,545</b>	40.1%
55130 Improvement Costs	794,129	719,568	747,637	1,566,811	<b>815,955</b>	9.1%
55140 Environmental Remediation	43,805	45,318	161,475	160,375	<b>156,675</b>	-3.0%
55150 Site Clearance Costs	80,091	169,718	459,968	445,068	<b>305,624</b>	-33.6%
55310 Other Professional Services	7,211,622	8,214,985	12,852,086	18,815,269	<b>10,485,821</b>	-18.4%
55320 Property Acquisition Services	43,138	61,074	82,000	311,883	<b>45,000</b>	-45.1%

*Expenditures Overview - Citywide*

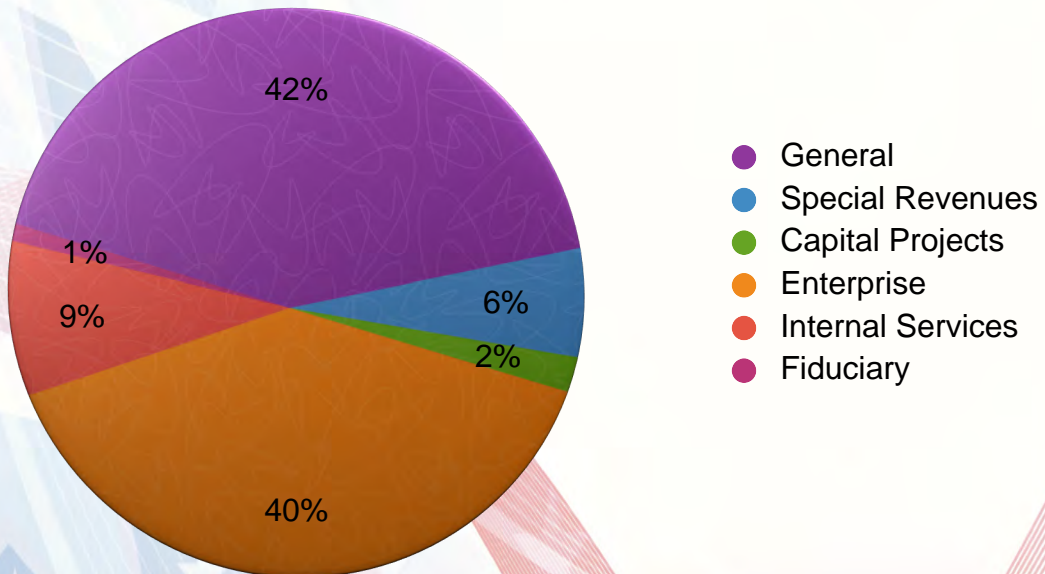
**2015-16 Total Expenditure by Major Category**

	2012-13 Actual	2013-14 Actual	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
55330 Property Management Services	\$ 84,328	\$ 68,272	\$ 148,920	\$ 149,520	\$ 101,920	-31.6%
<b>Total Contractual Services</b>	<b>\$ 41,020,860</b>	<b>\$ 52,667,492</b>	<b>\$ 55,200,798</b>	<b>\$ 251,673,571</b>	<b>\$ 68,103,046</b>	<b>23.4%</b>
<b>Internal Service Allocations</b>						
57010 Equipment Services-City	\$ 10,672,690	\$ 10,672,692	\$ 10,672,692	\$ 10,672,692	\$ 10,644,015	-0.3%
57110 Information Services-City	8,256,299	8,297,718	8,321,069	8,321,069	8,288,636	-0.4%
57210 Risk Liability-City	2,795,052	2,800,658	2,808,636	2,808,636	2,807,369	0.0%
57310 Workers Compensation	4,966,267	4,995,302	5,251,661	5,244,957	5,581,969	6.3%
57410 Disability/Unemployment	572,025	583,482	1,083,008	1,078,190	1,160,289	7.1%
<b>Total Internal Service Allocations</b>	<b>\$ 27,262,333</b>	<b>\$ 27,349,851</b>	<b>\$ 28,137,066</b>	<b>\$ 28,125,544</b>	<b>\$ 28,482,278</b>	<b>1.2%</b>
<b>Debt Service</b>						
58010 Debt - Principal	\$ 750,415	\$ 792,972	\$ 5,151,492	\$ 5,151,492	\$ 3,725,098	-27.7%
58020 Interest Expense	10,217,105	10,361,914	12,734,054	12,734,054	12,618,631	-0.9%
58110 Reimbursement Agreements	6,872,312	29,042,739	28,735,218	34,805,252	22,735,428	-20.9%
<b>Total Debt Service</b>	<b>\$ 17,839,832</b>	<b>\$ 40,197,625</b>	<b>\$ 46,620,764</b>	<b>\$ 52,690,798</b>	<b>\$ 39,079,157</b>	<b>-16.2%</b>
<b>Capital Outlay</b>						
60010 Office Equipment & Furniture	\$ 44,455	\$ 1,583,196	\$ 200,000	\$ 487,800	\$ 0	100.0%
61010 Vehicles	3,121,003	3,791,348	5,342,000	5,779,489	9,386,000	75.7%
62010 Other Equipment	2,255,066	2,299,732	2,694,000	2,594,994	1,345,000	-50.1%
63010 Building & Structures	19,226	0	0	0	0	0.0%
<b>Total Capital Outlay</b>	<b>\$ 5,439,750</b>	<b>\$ 7,674,276</b>	<b>\$ 8,236,000</b>	<b>\$ 8,862,283</b>	<b>\$ 10,731,000</b>	<b>30.3%</b>
<b>TOTAL EXPENDITURE</b>	<b><u>\$ 316,810,563</u></b>	<b><u>\$ 372,021,156</u></b>	<b><u>\$ 414,539,901</u></b>	<b><u>\$ 630,504,072</u></b>	<b><u>\$ 434,312,584</u></b>	<b>4.8%</b>
<b>Transfers-Out</b>	<b>\$ 71,838,414</b>	<b>\$ 65,132,425</b>	<b>\$ 55,629,246</b>	<b>\$ 58,804,374</b>	<b>\$ 57,638,644</b>	<b>3.6%</b>
<b>TOTAL &amp; TRANSFERS-OUT</b>	<b><u>\$ 388,648,977</u></b>	<b><u>\$ 437,153,581</u></b>	<b><u>\$ 470,169,147</u></b>	<b><u>\$ 689,308,446</u></b>	<b><u>\$ 491,951,228</u></b>	<b>4.6%</b>

# Expenditures Overview - Fund Types

The City of Ontario's Adopted Expenditure Budget, including transfers-out, for Fiscal Year 2015-16 is \$456,045,850. Funds included in the total City's operating budget are: General Fund, Special Revenue, Capital Project, Enterprise, Internal Service, and Fiduciary. The General Fund Adopted Budget for Fiscal Year 2015-16 is \$192,375,232. The General Fund provides most of the services commonly associated with governmental activities, such as Fire, Police, Library, Recreation and Community Services, Parks and Maintenance, and Development (Planning, Building, and Engineering). The Adopted Special Revenue Budget for Fiscal Year 2015-16 of \$30,604,919, including transfers-out, consists of restricted funds including the Community Development Block Grant (CDBG) funds from HUD, Gas Tax, Measure I, General Fund Grants, Facility Maintenance, and Asset Seizure. Recommended for the Fiscal Year 2015-16 Capital Project Budget is \$8,082,200. The Capital Project funds account for capital expenditures that are primarily funded from the General Fund and/or other one-time monies. The City's Enterprise funds include operating and capital funds for water, sewer, and solid waste activities. The total Adopted Budget for FY 2015-16 for the Enterprise Funds is \$181,137,700, including transfers-out. The Internal Service funds includes Equipment Services, Self-Insurance, and Information Technology. The total Adopted Internal Service Budget for FY 2015-16, including transfer-out, is \$39,945,799. Recommended for the Fiscal Year 2015-16 Fiduciary Budget is \$3,900,000 for anticipated out-of-pocket retiree health benefit costs.

## ADOPTED FY 2015-16 CITY EXPENDITURES BY FUND TYPE TOTAL \$456,045,850





## Expenditures Overview - Fund Types

### 2015-16 Total Expenditure by Fund

	2012-13 Actual	2013-14 Actual	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
<b>General</b>						
001 General Fund	\$ 155,120,052	\$ 159,971,725	\$ 176,661,086	\$ 177,706,719	\$ 188,979,590	7.0%
<b>Total General</b>	\$ 155,120,052	\$ 159,971,725	\$ 176,661,086	\$ 177,706,719	\$ 188,979,590	7.0%
<b>General Transfers-Out</b>	19,700,072	10,443,004	2,851,500	6,026,628	3,395,642	19.1%
<b>Total General &amp; Transfers-Out</b>	\$ 174,820,124	\$ 170,414,729	\$ 179,512,586	\$ 183,733,347	\$ 192,375,232	7.2%
<b>Special Revenue</b>						
002 Quiet Home Program	\$ 3,876,712	\$ 6,329,673	\$ 7,569,223	\$ 7,569,223	\$ 2,855,575	-62.3%
003 Gas Tax	4,236,516	3,497,023	3,368,215	6,048,776	2,982,956	-11.4%
004 Measure I	4,212,904	1,446,585	3,178,505	5,784,796	3,564,200	12.1%
005 Measure I Valley Major Project	10,860,789	10,738,254	2,028,800	84,609,629	6,560,800	223.4%
007 Park Impact/Quimby	160,275	4,251,227	0	1,069,326	0	0.0%
008 C.D.B.G	2,133,190	2,231,252	1,942,720	2,849,862	2,562,234	31.9%
009 HOME Grants	135,756	1,280,685	483,778	1,498,186	1,306,426	170.0%
010 Asset Seizure	860,351	720,740	563,287	897,980	863,508	53.3%
011 Neighborhood Stabilization Prg	64	517,967	0	0	0	0.0%
013 A.D. Administration	40,606	86,321	207,293	207,293	213,746	3.1%
014 Mobile Source Air	368,321	151,511	133,659	401,034	33,801	-74.7%
015 General Fund Grants	3,690,998	3,403,703	324,000	15,501,287	1,374,000	324.1%
018 Building Safety	785,890	958,173	1,167,827	1,170,047	1,221,502	4.6%
019 Parkway Maintenance	631,265	635,364	682,982	682,982	700,245	2.5%
060 OMC CFD #21-Parkside Services	0	0	0	0	25,500	0.0%
061 NMC CFD #31-Lennar Services	0	0	0	0	5,000	0.0%
062 NMC CFD #23-Park Place Svcs	0	0	0	0	5,000	0.0%
069 OMC CFD #20 -Walmart Services	0	0	0	0	23,000	0.0%
070 Street Light Maintenance	230,561	238,769	345,176	345,176	339,411	-1.7%
072 NMC CFD #9-Edenglen Services	6,963	35,760	46,610	46,610	12,400	-73.4%
076 Facility Maintenance	697,416	820,251	1,015,790	1,032,790	750,000	-26.2%
077 Storm Drain Maintenance	1,419,781	1,427,598	1,641,367	1,716,467	1,645,578	0.3%
<b>Total Special Revenue</b>	\$ 34,348,355	\$ 38,770,857	\$ 24,699,232	\$ 131,431,464	\$ 27,044,882	9.5%
<b>Special Revenue Transfers-Out</b>	3,162,577	3,207,025	3,311,589	3,311,589	3,560,037	7.5%
<b>Total Special Revenue &amp; Transfers-Out</b>	\$ 37,510,932	\$ 41,977,882	\$ 28,010,821	\$ 134,743,053	\$ 30,604,919	9.3%
<b>Capital Project</b>						
016 Ground Access	\$ 204,055	\$ 340,956	\$ 0	\$ 4,135,886	\$ 0	0.0%
017 Capital Projects	2,887,159	11,726,117	1,133,000	24,091,684	2,713,000	139.5%
101 Law Enforcement Impact	0	0	101,000	101,000	0	-100.0%
102 Fire Impact	0	199,658	0	2,605,459	0	0.0%
103 OMC Street Impact	2,922,993	3,528,371	399,248	21,956,883	5,239,200	1,212.3%
106 Solid Waste Impact	0	0	100,000	100,000	100,000	0.0%
109 Public Meeting Impact	0	0	0	145,000	0	0.0%
111 OMC Storm Drainage Impact	1,730,750	(186,112)	10,730,000	15,652,715	30,000	-99.7%
115 NMC Street Impact	135,710	277,527	1,243,432	4,856,360	0	-100.0%
170 OMC-Regional Streets	0	0	0	50,000	0	0.0%

## Expenditures Overview - Fund Types

### 2015-16 Total Expenditure by Fund

	2012-13 Actual	2013-14 Actual	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
173 OMC-Local Adjacent Storm Drain	0	0	0	2,300,000	0	0.0%
504 OMC CFD #21-Parkside Services	154	0	33,200	33,200	0	-100.0%
505 OMC CFD #13-Commerce Ctr Facil	0	(150)	0	0	0	0.0%
508 OMC CFD #20-Walmart Services	141	0	22,000	22,000	0	-100.0%
<b>Total Capital Project</b>	\$ 7,880,963	\$ 15,886,368	\$ 13,761,880	\$ 76,050,187	\$ 8,082,200	-41.3%
<b>Capital Project Transfers-Out</b>	20,500	7,280,829	0	0	0	0.0%
<b>Total Capital Project &amp; Transfers-Out</b>	\$ 7,901,463	\$ 23,167,197	\$ 13,761,880	\$ 76,050,187	\$ 8,082,200	-41.3%
<b>Enterprise</b>						
024 Water Operating	\$ 28,607,702	\$ 31,675,277	\$ 41,122,842	\$ 41,221,541	\$ 40,119,342	-2.4%
025 Water Capital	9,854,008	36,037,908	30,660,145	60,172,738	43,892,207	43.2%
026 Sewer Operating	12,382,573	13,325,022	15,561,399	15,593,772	16,700,729	7.3%
027 Sewer Capital	2,432,838	2,804,241	4,109,930	4,876,571	4,234,955	3.0%
029 Solid Waste	23,797,624	23,755,048	25,708,888	30,319,837	26,347,502	2.5%
031 Solid Waste Facilities	0	0	0	63,838	0	0.0%
<b>Total Enterprise</b>	\$ 77,074,743	\$ 107,597,497	\$ 117,163,204	\$ 152,248,297	\$ 131,294,735	12.1%
<b>Enterprise Transfers-Out</b>	48,115,264	43,025,867	46,812,751	46,812,751	49,842,965	6.5%
<b>Total Enterprise &amp; Transfers-Out</b>	\$125,190,007	\$ 150,623,364	\$ 163,975,955	\$ 199,061,048	\$ 181,137,700	10.5%
<b>Internal Service</b>						
032 Equipment Services	\$ 12,671,249	\$ 13,925,684	\$ 16,519,465	\$ 17,866,859	\$ 17,775,705	7.6%
033 Self Insurance	5,373,867	9,888,301	7,178,719	7,178,719	7,266,246	1.2%
034 Information Technology	7,501,338	9,012,042	16,524,989	25,871,146	14,063,848	-14.9%
<b>Total Internal Service</b>	\$ 25,546,453	\$ 32,826,028	\$ 40,223,173	\$ 50,916,724	\$ 39,105,799	-2.8%
<b>Internal Service Transfers-Out</b>	840,000	840,000	2,653,406	2,653,406	840,000	-68.3%
<b>Total Internal Service &amp; Transfers-Out</b>	\$ 26,386,453	\$ 33,666,028	\$ 42,876,579	\$ 53,570,130	\$ 39,945,799	-6.8%
<b>Fiduciary</b>						
099 Other Post Employment Benefits	\$ 3,123,136	\$ 3,368,766	\$ 3,600,000	\$ 3,600,000	\$ 3,900,000	8.3%
<b>Total Fiduciary</b>	\$ 3,123,136	\$ 3,368,766	\$ 3,600,000	\$ 3,600,000	\$ 3,900,000	8.3%
<b>TOTAL CITY FUNDS</b>						
<b>INCLUDING TRANSFERS-OUT</b>	<u>\$374,932,115</u>	<u>\$ 423,217,964</u>	<u>\$ 431,737,821</u>	<u>\$ 650,757,765</u>	<u>\$ 456,045,850</u>	5.6%

## Expenditures Overview - Fund Types

### 2015-16 Total Expenditure by Fund

		2012-13 Actual	2013-14 Actual	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
<b>REDEVELOPMENT SUCCESSOR AGENCY (SUCCESSOR)</b>							
139	Successor Agency For RDA-Admin \$	947,394	\$ 537,824	\$ 515,489	\$ 515,489	\$ <b>500,000</b>	-3.0%
154	PA#2 Successor/Debt Svc	59,718	0	0	0	<b>0</b>	0.0%
159	Guasti Successor/Debt Svc	0	0	250,000	250,000	<b>250,000</b>	0.0%
162	Ctr City Successor/Debt Svc	376,462	221,097	706,569	706,569	<b>705,188</b>	-0.2%
163	PA#1 Successor/Debt Svc	10,839,474	11,170,514	17,141,196	17,141,196	<b>14,889,650</b>	-13.1%
164	Cimarron Successor/Debt Svc	(179,924)	10,897	281,475	281,475	<b>267,825</b>	-4.8%
266	LMI Successor Agency	<u>618,578</u>	<u>596,526</u>	<u>1,043,168</u>	<u>1,043,168</u>	<u><b>1,042,519</b></u>	-0.1%
<b>TOTAL SUCCESSOR</b>		<b><u>\$ 12,661,701</u></b>	<b><u>\$ 12,536,858</u></b>	<b><u>\$ 19,937,897</u></b>	<b><u>\$ 19,937,897</u></b>	<b><u>\$ 17,655,182</u></b>	-11.4%
<b>ONTARIO HOUSING AUTHORITY (OHA)</b>							
048	Ontario Housing Authority	\$ 932,844	\$ 1,028,784	\$ 853,141	\$ 972,496	\$ <b>615,508</b>	-27.9%
166	Housing Asset Fund	<u>122,316</u>	<u>34,274</u>	<u>17,640,288</u>	<u>17,640,288</u>	<u><b>17,634,688</b></u>	0.0%
<b>TOTAL OHA</b>		<b><u>\$ 1,055,160</u></b>	<b><u>\$ 1,063,059</u></b>	<b><u>\$ 18,493,429</u></b>	<b><u>\$ 18,612,784</u></b>	<b><u>\$ 18,250,196</u></b>	-1.3%
<b>GRAND TOTAL ALL FUNDS</b>		<b><u>\$ 388,648,976</u></b>	<b><u>\$ 436,817,881</u></b>	<b><u>\$ 470,169,147</u></b>	<b><u>\$ 689,308,446</u></b>	<b><u>\$ 491,951,228</u></b>	4.6%

# Revenues Overview - Fund Types

## 2015-16 Total Revenue by Fund

	2012-13 Actual	2013-14 Actual	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
<b>CITY OF ONTARIO</b>						
<b>General</b>						
001 General Fund	\$ 151,483,121	\$ 156,856,313	\$ 147,924,840	\$ 152,694,852	\$ 155,622,230	5.2%
098 General Fund Trust	250,000	282,765	0	0	0	0.0%
<b>Total General</b>	\$ 151,733,121	\$ 151,810,950	\$ 147,924,840	\$ 152,694,852	\$ 155,622,230	5.2%
<b>General Transfers-In</b>	29,517,744	32,769,412	31,587,746	31,587,746	36,753,002	16.4%
<b>Total General &amp; Transfers-In</b>	\$ 181,250,865	\$ 184,580,362	\$ 179,512,586	\$ 184,282,598	\$ 192,375,232	7.2%
<b>Special Revenue</b>						
002 Quiet Home Program	\$ 3,876,712	\$ 6,329,673	\$ 7,569,223	\$ 7,569,223	\$ 2,855,575	-62.3%
003 Gas Tax	4,289,280	5,309,145	4,290,465	4,687,460	3,702,946	-13.7%
004 Measure I	2,620,310	2,525,119	2,541,411	2,541,411	2,576,410	1.4%
005 Measure I Valley Major Project	5,391,726	15,973,540	2,028,800	84,609,629	6,560,800	223.4%
007 Park Impact/Quimby	413,195	1,424,697	50,000	50,000	54,000	8.0%
008 C.D.B.G	2,133,190	2,231,252	1,942,720	2,849,862	2,562,234	31.9%
009 HOME Grants	45,583	1,240,488	483,778	1,498,186	1,306,426	170.0%
010 Asset Seizure	1,062,350	1,014,386	0	0	0	0.0%
011 Neighborhood Stabilization Prg	64	517,967	0	0	0	0.0%
013 A.D. Administration	28,685	107,439	14,000	14,000	13,000	-7.1%
014 Mobile Source Air	200,070	215,633	206,000	206,000	205,000	-0.5%
015 General Fund Grants	3,725,579	3,863,535	324,000	15,419,672	1,374,000	324.1%
018 Building Safety	809,952	764,313	862,500	862,500	910,000	5.5%
019 Parkway Maintenance	616,713	587,093	584,274	584,274	590,080	1.0%
021 Storm Drain Dist.	122	706	500	500	400	-20.0%
060 OMC CFD #21-Parkside Services	0	0	0	0	41,610	0.0%
061 NMC CFD #31-Lennar Services	0	0	0	0	28,840	0.0%
062 NMC CFD #23-Park Place Svcs	0	0	0	0	155,736	0.0%
069 OMC CFD #20 -Walmart Services	0	0	0	0	25,980	0.0%
070 Street Light Maintenance	462,132	453,975	475,181	475,181	485,079	2.1%
071 CFD No. 10 -Public Services	10,166	10,106	10,580	10,580	10,788	2.0%
072 NMC CFD #9-Edenglen Services	391,518	473,378	500,245	500,245	524,218	4.8%
077 Storm Drain Maintenance	1,269,082	1,295,726	1,188,000	1,188,000	1,242,000	4.5%
114 Historic Preservation	574	3,841	2,370	2,370	1,300	-45.1%
119 NMC Public Services	67,566	44,459	25,610	25,610	25,000	-2.4%
<b>Total Special Revenue</b>	\$ 27,414,567	\$ 44,386,471	\$ 23,099,657	\$ 123,094,703	\$ 25,251,422	9.3%
<b>Special Revenue Transfers-In</b>	8,466,772	1,474,131	1,885,500	2,160,628	1,945,642	3.2%
<b>Total Special Revenue &amp; Transfers-In</b>	\$ 35,881,339	\$ 45,860,602	\$ 24,985,157	\$ 125,255,331	\$ 27,197,064	8.9%
<b>Capital Project</b>						
016 Ground Access	\$ 1,251,179	\$ 2,572,782	\$ 0	\$ 4,135,886	\$ 0	0.0%
017 Capital Projects	440,648	33,391,857	0	0	0	0.0%
101 Law Enforcement Impact	232,865	143,893	4,000	4,000	5,800	45.0%
102 Fire Impact	231,619	110,389	4,000	4,000	1,000	-75.0%
103 OMC Street Impact	2,957,219	148,185	167,700	411,600	49,000	-70.8%
104 OMC Water Impact	193,830	89,959	59,400	59,400	55,000	-7.4%



*Revenues Overview - Fund Types*

**2015-16 Total Revenue by Fund**

	2012-13 Actual	2013-14 Actual	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
105 OMC Sewer Impact	\$ 91,968	\$ 34,676	\$ 23,470	\$ 23,470	\$ 22,000	-6.3%
106 Solid Waste Impact	154,226	346,760	9,850	9,850	11,000	11.7%
107 General Facility Impact	389,109	325,461	9,050	9,050	10,000	10.5%
108 Library Impact	31,959	200,202	2,275	2,275	6,000	163.7%
109 Public Meeting Impact	26,848	233,751	7,800	7,800	12,000	53.8%
110 Aquatic Impact	5,016	16,176	900	900	1,200	33.3%
111 OMC Storm Drainage Impact	(170,918)	138,572	50,690	50,690	103,000	103.2%
112 Species Habitat Impact	391	1,139,509	5,730	5,730	9,000	57.1%
113 Fiber Impact	508	(9,880)	0	0	0	0.0%
115 NMC Street Impact	331,312	57,967	10,120	91,420	4,400	-56.5%
116 NMC Water Impact	0	43,170	0	0	0	0.0%
117 NMC Sewer Impact	36,969	7,264	1,620	1,620	1,400	-13.6%
118 NMC Storm Drainage Impact	250,833	48,577	3,225	3,225	10,000	210.1%
120 Affordability In-Lieu	198,712	156,509	13,260	13,260	19,000	43.3%
170 OMC-Regional Streets	198,309	2,950,971	23,400	23,400	33,000	41.0%
171 OMC-Local Adjacent Streets	84,982	1,264,014	10,000	10,000	14,000	40.0%
172 OMC-Regional Storm Drains	3,234	169,184	1,200	1,200	1,800	50.0%
173 OMC-Local Adjacent Storm Drain	61,447	3,211,365	24,300	24,300	34,000	39.9%
174 OMC-Regional Water	69,636	1,122,366	8,700	8,700	20,000	129.9%
175 OMC-Local Adjacent Water	17,412	281,551	2,200	2,200	5,100	131.8%
176 OMC-Regional Sewer	9,876	166,677	1,300	1,300	3,000	130.8%
177 OMC-Local Adjacent Sewer	14,767	249,221	1,900	1,900	4,000	110.5%
180 NMC-Regional Streets	0	122,645	900	900	2,000	122.2%
181 NMC-Local Adjacent Streets	0	100,341	700	700	2,000	185.7%
182 NMC-Regional Storm Drains	0	73,837	500	500	2,000	300.0%
183 NMC-Local Adjacent StormDrains	0	137,173	1,000	1,000	6,000	500.0%
184 NMC-Regional Water	0	214,668	1,600	1,600	2,500	56.3%
185 NMC-Local Adjacent Water	0	91,992	600	600	3,000	400.0%
186 NMC-Regional Sewer	0	5,822	0	0	0	0.0%
187 NMC-Local Adjacent Sewer	0	8,734	100	100	500	400.0%
188 NMC-Regional Fiber	0	3,456	25	25	60	140.0%
189 NMC-Local Adjacent Fiber	0	8,076	60	60	540	800.0%
503 NMC CFD #11-Armada Svc & Fac	0	0	0	0	190	0.0%
504 OMC CFD #21-Parkside Services	0	154	33,200	33,200	0	-100.0%
505 OMC CFD #13-Commerce Ctr Facil	0	0	0	0	300	0.0%
508 OMC CFD #20-Walmart Services	0	141	22,000	22,000	0	-100.0%
<b>Total Capital Project</b>	<b>\$ 7,113,955</b>	<b>\$ 49,378,167</b>	<b>\$ 506,775</b>	<b>\$ 4,967,861</b>	<b>\$ 453,790</b>	<b>-10.5%</b>
<b>Capital Project Transfers-In</b>	<b>0</b>	<b>956,223</b>	<b>633,000</b>	<b>1,745,665</b>	<b>2,713,000</b>	<b>328.6%</b>
<b>Total Capital Project &amp; Transfers-In</b>	<b>\$ 7,113,955</b>	<b>\$ 50,334,390</b>	<b>\$ 1,139,775</b>	<b>\$ 6,713,526</b>	<b>\$ 3,166,790</b>	<b>177.8%</b>

## Revenues Overview - Fund Types

### 2015-16 Total Revenue by Fund

	2012-13 Actual	2013-14 Actual	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
<b>Enterprise</b>						
024 Water Operating	\$ 69,274,176	\$ 70,657,160	\$ 55,875,000	\$ 55,875,000	\$ 47,369,000	-15.2%
025 Water Capital	851,895	9,909,035	7,950,000	14,333,856	1,347,000	-83.1%
026 Sewer Operating	20,506,162	21,694,304	22,010,000	22,010,000	21,802,000	-0.9%
027 Sewer Capital	49,420	177,030	115,000	115,000	126,000	9.6%
029 Solid Waste	30,024,239	30,800,546	30,395,000	30,906,340	30,764,500	1.2%
031 Solid Waste Facilities	1,141	6,626	3,500	3,500	4,400	25.7%
<b>Total Enterprise</b>	\$ 120,707,034	\$ 133,244,702	\$ 116,348,500	\$ 123,243,696	\$ 101,412,900	-12.8%
<b>Enterprise Transfers-In</b>	22,589,056	21,100,000	21,100,000	21,100,000	21,100,000	0.0%
<b>Total Enterprise &amp; Transfers-In</b>	\$ 143,296,090	\$ 154,344,702	\$ 137,448,500	\$ 144,343,696	\$ 122,512,900	-10.9%
<b>Internal Service</b>						
032 Equipment Services	\$ 11,365,537	\$ 11,750,817	\$ 11,272,692	\$ 11,272,692	\$ 11,291,015	0.2%
033 Self Insurance	8,591,582	9,102,887	9,143,305	9,143,305	9,414,726	3.0%
034 Information Technology	8,577,636	8,840,784	8,509,740	8,509,740	8,420,830	-1.0%
<b>Total Internal Service</b>	\$ 28,534,756	\$ 29,694,489	\$ 28,925,737	\$ 28,925,737	\$ 29,126,571	0.7%
<b>Internal Service Transfers-In</b>	90,000	5,425,700	124,000	124,000	90,000	-27.4%
<b>Total Internal Service &amp; Transfers-In</b>	\$ 28,624,756	\$ 35,120,189	\$ 29,049,737	\$ 29,049,737	\$ 29,216,571	0.6%
<b>Fiduciary</b>						
099 Other Post Employment Benefits	\$ 7,693,871	\$ 8,649,054	\$ 8,931,636	\$ 8,931,636	\$ 9,470,175	6.0%
<b>Total Fiduciary</b>	\$ 7,693,871	\$ 8,649,054	\$ 8,931,636	\$ 8,931,636	\$ 9,470,175	6.0%
<b>Fiduciary Transfers-In</b>	9,724,842	2,000,000	0	0	0	0.0%
<b>Total Fiduciary &amp; Transfers-In</b>	\$ 17,418,713	\$ 10,649,054	\$ 8,931,636	\$ 8,931,636	\$ 9,470,175	6.0%
<b>TOTAL CITY FUNDS</b>	<b>\$ 413,585,718</b>	<b>\$ 480,889,299</b>	<b>\$ 381,067,391</b>	<b>\$ 498,576,524</b>	<b>\$ 383,938,732</b>	0.8%

*Revenues Overview - Fund Types*

**2015-16 Total Revenue by Fund**

	2012-13 Actual	2013-14 Actual	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
<b>REDEVELOPMENT SUCCESSOR AGENCY (SUCCESSOR)</b>						
139 Successor Agency For RDA-Admi	\$ (38,900)	\$ 0	\$ 0	\$ 0	\$ 0	0.0%
154 PA#2 Successor/Debt Svc	(1,423)	0	0	0	0	0.0%
159 Guasti Successor/Debt Svc	1,626	0	0	0	0	0.0%
162 Ctr City Successor/Debt Svc	0	97	0	0	0	0.0%
163 PA#1 Successor/Debt Svc	0	196	0	0	0	0.0%
164 Cimarron Successor/Debt Svc	0	38	0	0	0	0.0%
266 LMI Successor Agency	0	125	0	0	0	0.0%
299 Redev Obligation Retirement Fd	<u>15,343,847</u>	<u>19,107,661</u>	<u>19,937,897</u>	<u>19,937,897</u>	<u>17,655,182</u>	-11.4%
<b>TOTAL SUCCESSOR FUNDS</b>	<b><u>\$ 15,305,150</u></b>	<b><u>\$ 19,108,117</u></b>	<b><u>\$ 19,937,897</u></b>	<b><u>\$ 19,937,897</u></b>	<b><u>\$ 17,655,182</u></b>	-11.4%
<b>ONTARIO HOUSING AUTHORITY (OHA)</b>						
048 Ontario Housing Authority	\$ 397,350	\$ 1,586,821	\$ 784,060	\$ 784,060	\$ 544,800	-30.5%
166 Housing Asset Fund	<u>360,982</u>	<u>355,188</u>	<u>165,870</u>	<u>165,870</u>	<u>157,055</u>	-5.3%
<b>TOTAL OHA</b>	<b><u>\$ 758,332</u></b>	<b><u>\$ 1,942,009</u></b>	<b><u>\$ 949,930</u></b>	<b><u>\$ 949,930</u></b>	<b><u>\$ 701,855</u></b>	-26.1%
<b>GRAND TOTAL ALL FUNDS</b>	<b><u>\$ 429,649,200</u></b>	<b><u>\$ 501,939,426</u></b>	<b><u>\$ 401,955,218</u></b>	<b><u>\$ 519,464,351</u></b>	<b><u>\$ 402,295,769</u></b>	0.1%

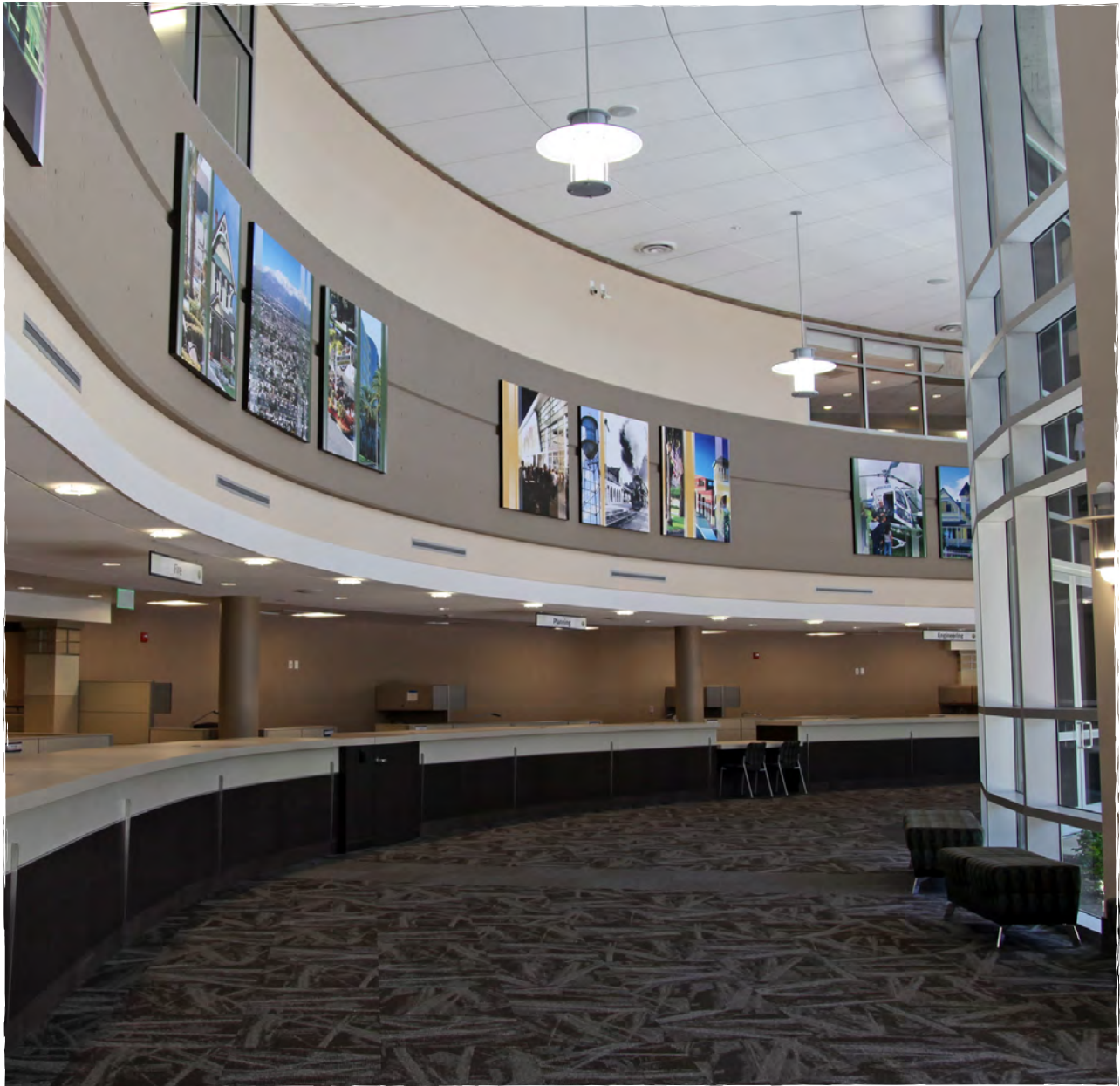




***Fund Balance  
& Interfund  
Transfer***

# *Fund Balance & Interfund Transfers*

Fund Balance reflects the difference between revenues and expenditures, as well as interfund to transfers within a adopted fund. Beginning Fund balance is the cumulation of previous years differences. The Adopted Budget for Fiscal Year 2015-16 reflects projected funds balances and interfund transfers as shown in the following schedules.



# *Fund Balance*

## 2015-16 Unreserved Fund Balances

	Estimated Total Unreserved Fund Balance July 1, 2015	Revenues	Operating Transfer-In	Operating Transfer- Out	Available	Expenditures	Estimated Undesignated and Reserves June 30, 2016
<b>CITY OF ONTARIO</b>							
<b>General</b>							
001 General Fund	\$ 34,558,777	\$ 155,622,230	\$ 36,753,002	\$ 3,395,642	\$ 223,538,367	\$ 188,979,590	\$ 34,558,777
098 General Fund Trust	44,623,155	0	1,450,000	6,413,000	39,660,155	0	39,660,155
<b>Total General</b>	<b>\$ 79,181,932</b>	<b>\$ 155,622,230</b>	<b>\$ 38,203,002</b>	<b>\$ 9,808,642</b>	<b>\$ 263,198,522</b>	<b>\$ 188,979,590</b>	<b>\$ 74,218,932</b>
<b>Special Revenue</b>							
002 Quiet Home Program	\$ 0	\$ 2,855,575	\$ 0	\$ 0	\$ 2,855,575	\$ 2,855,575	\$ 0
003 Gas Tax	1,636,859	3,702,946	900,000	2,496,997	3,742,808	2,982,956	759,852
004 Measure I	1,361,349	2,576,410	0	0	3,937,759	3,564,200	373,559
005 Measure I Valley Major Project	0	6,560,800	0	0	6,560,800	6,560,800	0
007 Park Impact/Quimby	4,118,891	54,000	0	0	4,172,891	0	4,172,891
008 C.D.B.G	0	2,562,234	0	0	2,562,234	2,562,234	0
009 HOME Grants	0	1,306,426	0	0	1,306,426	1,306,426	0
010 Asset Seizure	2,601,782	0	0	0	2,601,782	863,508	1,738,274
011 Neighborhood Stabilization	0	0	0	0	0	0	0
013 A.D. Administration	761,231	13,000	0	0	774,231	213,746	560,485
014 Mobile Source Air	613,879	205,000	0	14,685	804,194	33,801	770,393
015 General Fund Grants	0	1,374,000	0	0	1,374,000	1,374,000	0
018 Building Safety	387,050	910,000	0	56,096	1,240,954	1,221,502	19,452
019 Parkway Maintenance	844,416	590,080	279,970	186,400	1,528,066	700,245	827,821
021 Storm Drain Dist.	67,877	400	0	0	68,277	0	68,277
060 OMC CFD #21-Parkside Services	0	41,610	0	16,110	25,500	25,500	0
061 NMC CFD #31-Lennar Services	0	28,840	0	23,840	5,000	5,000	0
062 NMC CFD #23-Park Place Svcs	0	155,736	0	150,736	5,000	5,000	0
069 OMC CFD #20 -Walmart Service	0	25,980	0	2,980	23,000	23,000	0
070 Street Light Maintenance	1,813,388	485,079	15,672	89,587	2,224,552	339,411	1,885,141
071 CFD #10 -Public Services	0	10,788	0	10,788	0	0	0
072 NMC CFD #9-Edenglen Services	0	524,218	0	511,818	12,400	12,400	0
076 Facility Maintenance	5,973	0	750,000	0	755,973	750,000	5,973
077 Storm Drain Maintenance	702,501	1,242,000	0	0	1,944,501	1,645,578	298,923
114 Historic Preservation	196,192	1,300	0	0	197,492	0	197,492
119 NMC Public Services	3,457,225	25,000	0	0	3,482,225	0	3,482,225
<b>Total Revenue</b>	<b>\$ 18,568,613</b>	<b>\$ 25,251,422</b>	<b>\$ 1,945,642</b>	<b>\$ 3,560,037</b>	<b>\$ 42,205,640</b>	<b>\$ 27,044,882</b>	<b>\$ 15,160,758</b>
<b>Capital Project</b>							
016 Ground Access	\$ 7,636,687	\$ 0	\$ 0	\$ 0	\$ 7,636,687	\$ 0	\$ 7,636,687
017 Capital Projects	11,102,509	0	2,713,000	0	13,815,509	2,713,000	11,102,509
101 Law Enforcement Impact	(2,329,204)	5,800	0	0	(2,323,404)	0	(2,323,404)

## 2015-16 Unreserved Fund Balances

	Estimated Total Unreserved Fund Balance July 1, 2015	Revenues	Operating Transfer-In	Operating Transfer- Out	Available	Expenditures	Estimated Undesignated and Reserves June 30, 2016
102 Fire Impact	\$ (2,249,563)	\$ 1,000	\$ 0	\$ 0	\$ (2,248,563)	\$ 0	\$ (2,248,563)
103 OMC Street Impact	(10,052,567)	49,000	0	0	(10,003,567)	5,239,200	(15,242,767)
104 OMC Water Impact	8,026,986	55,000	0	0	8,081,986	0	8,081,986
105 OMC Sewer Impact	3,167,072	22,000	0	0	3,189,072	0	3,189,072
106 Solid Waste Impact	1,232,114	11,000	0	0	1,243,114	100,000	1,143,114
107 General Facility Impact	1,223,399	10,000	0	0	1,233,399	0	1,233,399
108 Library Impact	311,477	6,000	0	0	317,477	0	317,477
109 Public Meeting Impact	912,387	12,000	0	0	924,387	0	924,387
110 Aquatic Impact	125,191	1,200	0	0	126,391	0	126,391
111 OMC Storm Drainage Impact	(781,200)	103,000	0	0	(678,200)	30,000	(708,200)
112 Species Habitat Impact	1,352,797	9,000	0	0	1,361,797	0	1,361,797
113 Fiber Impact	6,336	0	0	0	6,336	0	6,336
115 NMC Street Impact	(3,287,254)	4,400	0	0	(3,282,854)	0	(3,282,854)
116 NMC Water Impact	0	0	0	0	0	0	0
117 NMC Sewer Impact	218,442	1,400	0	0	219,842	0	219,842
118 NMC Storm Drainage Impact	1,439,709	10,000	0	0	1,449,709	0	1,449,709
120 Affordability In-Lieu	1,790,030	19,000	0	0	1,809,030	0	1,809,030
170 OMC-Regional Streets	3,172,085	33,000	0	0	3,205,085	0	3,205,085
171 OMC-Local Adjacent Streets	1,358,742	14,000	0	0	1,372,742	0	1,372,742
172 OMC-Regional Storm Drains	173,586	1,800	0	0	175,386	0	175,386
173 OMC-Local Adjacent Storm Drain	996,493	34,000	0	0	1,030,493	0	1,030,493
174 OMC-Regional Water	1,200,477	20,000	0	0	1,220,477	0	1,220,477
175 OMC-Local Adjacent Water	301,107	5,100	0	0	306,207	0	306,207
176 OMC-Regional Sewer	177,819	3,000	0	0	180,819	0	180,819
177 OMC-Local Adjacent Sewer	265,838	4,000	0	0	269,838	0	269,838
178 OMC-Fire Impact	174,752	0	0	0	174,752	0	174,752
180 NMC-Regional Streets	123,522	2,000	0	0	125,522	0	125,522
181 NMC-Local Adjacent Streets	101,022	2,000	0	0	103,022	0	103,022
182 NMC-Regional Storm Drains	74,323	2,000	0	0	76,323	0	76,323
183 NMC-Local Adjacent StormDrains	138,147	6,000	0	0	144,147	0	144,147
184 NMC-Regional Water	216,228	2,500	0	0	218,728	0	218,728
185 NMC-Local Adjacent Water	92,574	3,000	0	0	95,574	0	95,574
186 NMC-Regional Sewer	11,542	0	0	0	11,542	0	11,542
187 NMC-Local Adjacent Sewer	17,415	500	0	0	17,915	0	17,915
188 NMC-Regional Fiber	3,481	60	0	0	3,541	0	3,541
189 NMC-Local Adjacent Fiber	8,134	540	0	0	8,674	0	8,674
190 NMC-Fire Impact	8,036,347	0	0	0	8,036,347	0	8,036,347



# Fund Balance

## 2015-16 Unreserved Fund Balances

	Estimated Total Unreserved Fund Balance July 1, 2015	Revenues	Operating Transfer-In	Operating Transfer-Out	Available	Expenditures	Estimated Undesignated and Reserves June 30, 2016
501 CFD #9-Edenglen	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
502 OMC CFD #10-Airport Tower Svcs/Fac	150	0	0	0	150	0	150
503 NMC CFD #11-Armada Svcs & Fac	27,371	190	0	0	27,561	0	27,561
504 OMC CFD #21-Parkside Services	72,346	0	0	0	72,346	0	72,346
505 OMC CFD #13-Commerce Ctr Fac	58,441	300	0	0	58,741	0	58,741
508 OMC CFD #20-Walmart Services	67	0	0	0	67	0	67
509 NMC CFD #23 & #24-Park Place Svcs	(323)	0	0	0	(323)	0	(323)
510 NMC CFD #27-New Haven Services	37,897	0	0	0	37,897	0	37,897
511 Richland Countryside CFD	75,000	0	0	0	75,000	0	75,000
512 NMC CFD #19-Forestar Services	91,461	0	0	0	91,461	0	91,461
513 NMC CFD #31-Lennar Services	39,467	0	0	0	39,467	0	39,467
514 NMC CFD #32-Archibald/Schaefer Svc:	69,443	0	0	0	69,443	0	69,443
<b>Total Capital Project</b>	\$ 360,960,302	\$ 453,790	\$ 2,713,000	\$ 0	\$ 40,127,092	\$ 8,082,200	\$ 32,044,892
<b>Enterprise</b>							
024 Water Operating	\$ 44,459,834	\$ 47,369,000	\$ 0	\$ 28,118,079	\$ 63,710,755	\$ 40,119,342	\$ 23,591,413
025 Water Capital	35,675,295	1,347,000	17,600,000	5,267,530	49,354,765	43,892,207	5,462,558
026 Sewer Operating	20,677,502	21,802,000	0	8,716,754	33,762,748	16,700,729	17,062,019
027 Sewer Capital	14,068,258	126,000	3,500,000	761,600	16,932,658	4,234,955	12,697,703
029 Solid Waste	27,123,160	30,764,500	0	6,979,002	50,908,658	26,347,502	24,561,156
031 Solid Waste Facilities	571,979	4,400	0	0	576,379	0	576,379
<b>Total Enterprise</b>	\$ 142,576,028	\$101,412,900	\$ 21,100,000	\$ 49,842,965	\$215,245,963	\$ 131,294,735	\$ 83,951,228
<b>Internal Service</b>							
032 Equipment Services	\$ 30,844,921	\$ 11,291,015	\$ 0	\$ 0	\$ 42,135,936	\$ 17,775,705	\$ 24,360,231
033 Self Insurance	13,288,108	9,414,726	0	0	22,702,834	7,266,246	15,436,588
034 Information Technology	13,433,911	8,420,830	90,000	840,000	21,104,741	14,063,848	7,040,893
<b>Total Internal Service</b>	\$ 57,566,940	\$ 29,126,571	\$ 90,000	\$ 840,000	\$ 85,943,511	\$ 39,105,799	\$ 46,837,712
<b>Fiduciary</b>							
099 Other Post Employment Benefits	\$ 100,336,102	\$ 9,470,175	\$ 0	\$ 0	\$109,806,277	\$ 3,900,000	\$ 105,906,277
<b>Total Fiduciary</b>	\$ 100,336,102	\$ 9,470,175	\$ 0	\$ 0	\$109,806,277	\$ 3,900,000	\$ 105,906,277

## 2015-16 Unreserved Fund Balances

	Estimated Total Unreserved Fund Balance July 1, 2015	Revenues	Operating Transfer-In	Operating Transfer- Out	Available	Expenditures	Estimated Undesignated and Reserves June 30, 2016
<b>REDEVELOPMENT SUCCESSOR AGENCY (SUCCESSOR)</b>							
139 Successor Agency For RDA-Admi	\$ 0	\$ 0	\$ 500,000	\$ 0	\$ 500,000	\$ 500,000	\$ 0
159 Guasti Successor/Debt Svc	0	0	250,000	0	250,000	250,000	0
162 Ctr City Successor/Debt Svc	0	0	705,188	0	705,188	705,188	0
163 PA#1 Successor/Debt Svc	0	0	14,889,650	0	14,889,650	14,889,650	0
164 Cimarron Successor/Debt Svc	0	0	267,825	0	267,825	267,825	0
266 LMI Successor Agency	0	0	1,042,519	0	1,042,519	1,042,519	0
299 Redev Obligation Retirement Fd	0	17,655,182	0	17,655,182	0	0	0
<b>TOTAL SUCCESSOR</b>	<b>\$ 0</b>	<b>\$ 17,655,182</b>	<b>\$ 17,655,182</b>	<b>\$ 17,655,182</b>	<b>\$ 17,655,182</b>	<b>\$ 17,655,182</b>	<b>\$ 0</b>
<b>Ontario Housing Authority (OHA)</b>							
048 Ontario Housing Authority	\$ 2,247,470	\$ 544,800	\$ 0	\$ 0	\$ 2,792,270	\$ 615,508	\$ 2,176,762
166 Housing Asset Fund	19,855,838	157,055	0	0	20,012,893	17,634,688	2,378,205
<b>TOTAL OHA</b>	<b>\$ 22,103,308</b>	<b>\$ 701,855</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 22,805,163</b>	<b>\$ 18,250,196</b>	<b>\$ 4,554,967</b>
<b>GRAND TOTAL ALL FUNDS</b>	<b>\$ 457,293,225</b>	<b>\$ 339,694,125</b>	<b>\$ 81,706,826</b>	<b>\$ 81,706,826</b>	<b>\$ 796,987,350</b>	<b>\$ 434,312,584</b>	<b>\$ 362,674,766</b>

# Interfund Transfer

## City of Ontario

Fund Number	Fund Name	Purpose	Transfers In 2014-15	Transfers Out 2014-15	Transfers In 2015-16	Transfers Out 2015-16
<b>Fund 001 General Fund</b>						
003	Gas Tax	Street Maintenance	\$ 1,376,624	\$ 0	\$ 1,426,227	\$ 0
003	Gas Tax	Traffic Management	130,867	0	141,983	0
003	Gas Tax	Paint Striping & Sign Maintenance	894,783	0	928,787	0
003	Gas Tax	Pavement Management Program	0	707,500	0	900,000
014	Mobile Source Air	CAP General Fund Allocation	12,690	0	14,685	0
018	Dangerous Buildings	CAP General Fund Allocation	58,390	0	56,096	0
019	Parkway Maintenance	CAP General Fund Allocation	165,420	0	186,400	0
019	Parkway Maintenance	General Fund Contribution	0	130,000	0	279,970
024	Water Operating	CAP General Fund Allocation	8,646,950	0	9,389,490	0
024	Water Operating	Billing & Collection	1,081,628	0	1,108,589	0
025	Water Capital	CAP General Fund Allocation	4,338,645	0	5,267,530	0
026	Sewer Operating	CAP General Fund Allocation	3,378,240	0	4,088,165	0
026	Sewer Operating	Billing & Collection	1,081,627	0	1,108,589	0
027	Sewer Capital	CAP General Fund Allocation	685,140	0	761,600	0
029	Solid Waste	CAP General Fund Allocation	5,115,340	0	5,606,860	0
029	Solid Waste	Pavement Preservation	213,553	0	213,553	0
029	Solid Waste	Billing & Collection	1,081,628	0	1,108,589	0
033	Self Insurance	Self Insurance Transfer	1,813,406	0	0	0
034	Information Technology	IT/Communication/Radio Replacement Reserve	840,000	34,000	840,000	0
060	OMC CFD #21 Parkside Services	General Fund Contribution	0	0	16,110	0
061	NMC CFD #31 Lennar Services	General Fund Contribution	0	0	23,840	0
062	NMC CFD#23 Park Place Services	General Fund Contribution	0	0	150,736	0
069	OMC CFD #20 Walmart Services	General Fund Contribution	0	0	2,980	0
070	Street Light Maintenance	CAP General Fund Allocation	83,600	0	89,587	0
070	Street Light Maintenance	General Fund Contribution	0	19,000	0	15,672
071	CFD #10 - Public Services	General Fund Contribution	10,580	0	10,788	0
072	NMC - CFD #9 Edenglen Svcs	General Fund Contribution	453,635	0	511,818	0
076	Facility Maintenance	Facilities Maintenance	0	497,790	0	750,000
077	Storm Drain Maintenance	Operating Transfer - Storm Drain Maintenance	0	13,210	0	0
098	General Fund Trust	Leave Liability	0	300,000	0	300,000
098	General Fund Trust	Reserve/Communications Computer	0	150,000	0	150,000
098	General Fund Trust	Public Safety Equipment Reserve	0	1,000,000	3,700,000	1,000,000
114	Historic Preservation	Bank of Italy -Architectural & Engineering Services	125,000	0	0	0
			<u>\$31,587,746</u>	<u>\$ 2,851,500</u>	<u>\$36,753,002</u>	<u>\$ 3,395,642</u>

*Interfund Transfer*

**City of Ontario**

Fund Number	Fund Name	Purpose	Transfers In 2014-15	Transfers Out 2014-15	Transfers In 2015-16	Transfers Out 2015-16
<b>Fund 003 Gas Tax</b>						
001	General Fund	Street Maintenance	\$ 0	\$ 1,376,624	\$ 0	\$ 1,426,227
001	General Fund	Traffic Management	0	130,867	0	141,983
001	General Fund	Paint Striping & Sign Maintenance	0	894,783	0	928,787
001	General Fund	Pavement Management Program	<u>707,500</u>	<u>0</u>	<u>900,000</u>	<u>0</u>
			<u>\$ 707,500</u>	<u>\$ 2,402,274</u>	<u>\$ 900,000</u>	<u>\$ 2,496,997</u>
<b>Fund 014 Mobile Source Air Pollution</b>						
001	General Fund	CAP General Fund Allocation	<u>\$ 0</u>	<u>\$ 12,690</u>	<u>\$ 0</u>	<u>\$ 14,685</u>
			<u>\$ 0</u>	<u>\$ 12,690</u>	<u>\$ 0</u>	<u>\$ 14,685</u>
<b>Fund 017 Capital Projects</b>						
098	General Fund Trust	Capital Projects Transfer	\$ 0	\$ 0	\$ 2,595,000	\$ 0
098	General Fund Trust	Citizens Business Bank Arena Capital Reserve	313,000	0	118,000	0
098	General Fund Trust	City Facilities Reserve	<u>320,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
			<u>\$ 633,000</u>	<u>\$ 0</u>	<u>\$ 2,713,000</u>	<u>\$ 0</u>
<b>Fund 018 Dangerous Buildings</b>						
001	General Fund	CAP General Fund Allocation	<u>\$ 0</u>	<u>\$ 58,390</u>	<u>\$ 0</u>	<u>\$ 56,096</u>
			<u>\$ 0</u>	<u>\$ 58,390</u>	<u>\$ 0</u>	<u>\$ 56,096</u>
<b>Fund 019 Parkway Maintenance</b>						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 165,420	\$ 0	\$ 186,400
001	General Fund	General Fund Contribution	<u>130,000</u>	<u>0</u>	<u>279,970</u>	<u>0</u>
			<u>\$ 130,000</u>	<u>\$ 165,420</u>	<u>\$ 279,970</u>	<u>\$ 186,400</u>
<b>Fund 024 Water Operating</b>						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 8,646,950	\$ 0	\$ 9,389,490
001	General Fund	Billing & Collection	0	1,081,628	0	1,108,589
025	Water Capital	Water Capital Transfer	0	17,600,000	0	17,600,000
034	Information Technology	Communication/Radio Replacement Reserve	<u>0</u>	<u>20,000</u>	<u>0</u>	<u>20,000</u>
			<u>\$ 0</u>	<u>\$27,348,578</u>	<u>\$ 0</u>	<u>\$28,118,079</u>
<b>Fund 025 Water Capital</b>						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 4,338,645	\$ 0	\$ 5,267,530
024	Water Operating	Water Capital Transfer	<u>17,600,000</u>	<u>0</u>	<u>17,600,000</u>	<u>0</u>
			<u>\$17,600,000</u>	<u>\$ 4,338,645</u>	<u>\$17,600,000</u>	<u>\$ 5,267,530</u>



# Interfund Transfer

## City of Ontario

Fund Number	Fund Name	Purpose	Transfers In 2014-15	Transfers Out 2014-15	Transfers In 2015-16	Transfers Out 2015-16
<b>Fund 026 Sewer Operating</b>						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 3,378,240	\$ 0	\$ 4,088,165
001	General Fund	Billing & Collection	0	1,081,627	0	1,108,589
027	Sewer Capital	Sewer Capital Transfer	0	3,500,000	0	3,500,000
034	Information Technology	Communication/Radio Replacement Reserve	0	20,000	0	20,000
			<u>\$ 0</u>	<u>\$ 7,979,867</u>	<u>\$ 0</u>	<u>\$ 8,716,754</u>
<b>Fund 027 Sewer Capital</b>						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 685,140	\$ 0	\$ 761,600
026	Sewer Operating	Sewer Capital Transfer	3,500,000	0	3,500,000	0
			<u>\$ 3,500,000</u>	<u>\$ 685,140</u>	<u>\$ 3,500,000</u>	<u>\$ 761,600</u>
<b>Fund 029 Solid Waste</b>						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 5,115,340	\$ 0	\$ 5,606,860
001	General Fund	Pavement Preservation	0	213,553	0	213,553
001	General Fund	Billing & Collection	0	1,081,628	0	1,108,589
034	Information Technology	Communication/Radio Replacement Reserve	0	50,000	0	50,000
			<u>\$ 0</u>	<u>\$ 6,460,521</u>	<u>\$ 0</u>	<u>\$ 6,979,002</u>
<b>Fund 033 Self Insurance</b>						
001	General Fund	Self Insurance Transfer	\$ 0	\$ 1,813,406	\$ 0	\$ 0
			<u>\$ 0</u>	<u>\$ 1,813,406</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>Fund 034 Information Technology</b>						
001	General Fund	IT/Communication/Radio Replacement Reserve	\$ 34,000	\$ 840,000	\$ 0	\$ 840,000
024	Water Operating	Communication/Radio Replacement Reserve	20,000	0	20,000	0
026	Sewer Operating	Communication/Radio Replacement Reserve	20,000	0	20,000	0
029	Solid Waste	Communication/Radio Replacement Reserve	50,000	0	50,000	0
			<u>\$ 124,000</u>	<u>\$ 840,000</u>	<u>\$ 90,000</u>	<u>\$ 840,000</u>
<b>Fund 060 OMC CFD#21 Parkside Services</b>						
001	General Fund	General Fund Contribution	\$ 0	\$ 0	\$ 0	\$ 16,110
			<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 16,110</u>
<b>Fund 061 NMC CFD#31 Lennar Services</b>						
001	General Fund	General Fund Contribution	\$ 0	\$ 0	\$ 0	\$ 23,840
			<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 23,840</u>
<b>Fund 062 NMC CFD#23 Park Place Services</b>						
001	General Fund	General Fund Contribution	\$ 0	\$ 0	\$ 0	\$ 150,736
			<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 150,736</u>
<b>Fund 069 OMC CFD#20 Walmart Services</b>						
001	General Fund	General Fund Contribution	\$ 0	\$ 0	\$ 0	\$ 2,980
			<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 2,980</u>
<b>Fund 070 Street Light Maintenance</b>						
001	General Fund	CAP General Fund Allocation	\$ 0	\$ 83,600	\$ 0	\$ 89,587
001	General Fund	General Fund Contribution	19,000	0	15,672	0
			<u>\$ 19,000</u>	<u>\$ 83,600</u>	<u>\$ 15,672</u>	<u>\$ 89,587</u>
<b>Fund 071 CFD#10 Public Services</b>						
001	General Fund	General Fund Contribution	\$ 0	\$ 10,580	\$ 0	\$ 10,788
			<u>\$ 0</u>	<u>\$ 10,580</u>	<u>\$ 0</u>	<u>\$ 10,788</u>
<b>Fund 072 NMC CFD#9 Edenglen Services</b>						
001	General Fund	General Fund Contribution	\$ 0	\$ 453,635	\$ 0	\$ 511,818
			<u>\$ 0</u>	<u>\$ 453,635</u>	<u>\$ 0</u>	<u>\$ 511,818</u>

*Interfund Transfer*

**City of Ontario**

Fund Number Fund Name	Purpose	Transfers In 2014-15	Transfers Out 2014-15	Transfers In 2015-16	Transfers Out 2015-16
<b>Fund 076 Facility Maintenance</b>					
001	General Fund	\$ 497,790	\$ 0	\$ 750,000	\$ 0
098	General Fund Trust	518,000	0	0	0
		\$ 1,015,790	\$ 0	\$ 750,000	\$ 0
<b>Fund 077 Storm Drain Maintenance</b>					
001	General Fund	\$ 13,210	\$ 0	\$ 0	\$ 0
		\$ 13,210	\$ 0	\$ 0	\$ 0
<b>Fund 098 General Fund Trust</b>					
001	General Fund	\$ 300,000	\$ 0	\$ 300,000	\$ 0
001	General Fund	150,000	0	150,000	0
001	General Fund	1,000,000	0	1,000,000	3,700,000
017	Capital Projects	0	0	0	2,595,000
017	Capital Projects	0	313,000	0	118,000
017	Capital Projects	0	320,000	0	0
076	Facility Maintenance	0	518,000	0	0
		\$ 1,450,000	\$ 1,151,000	\$ 1,450,000	\$ 6,413,000
<b>Fund 114 Historic Preservation</b>					
001	General Fund	\$ 0	\$ 125,000	\$ 0	\$ 0
		\$ 0	\$ 125,000	\$ 0	\$ 0
<b>TOTAL TRANSFERS ALL CITY FUNDS</b>		<b>\$56,780,246</b>	<b>\$56,780,246</b>	<b>\$64,051,644</b>	<b>\$64,051,644</b>

# MADE IN ONTARIO

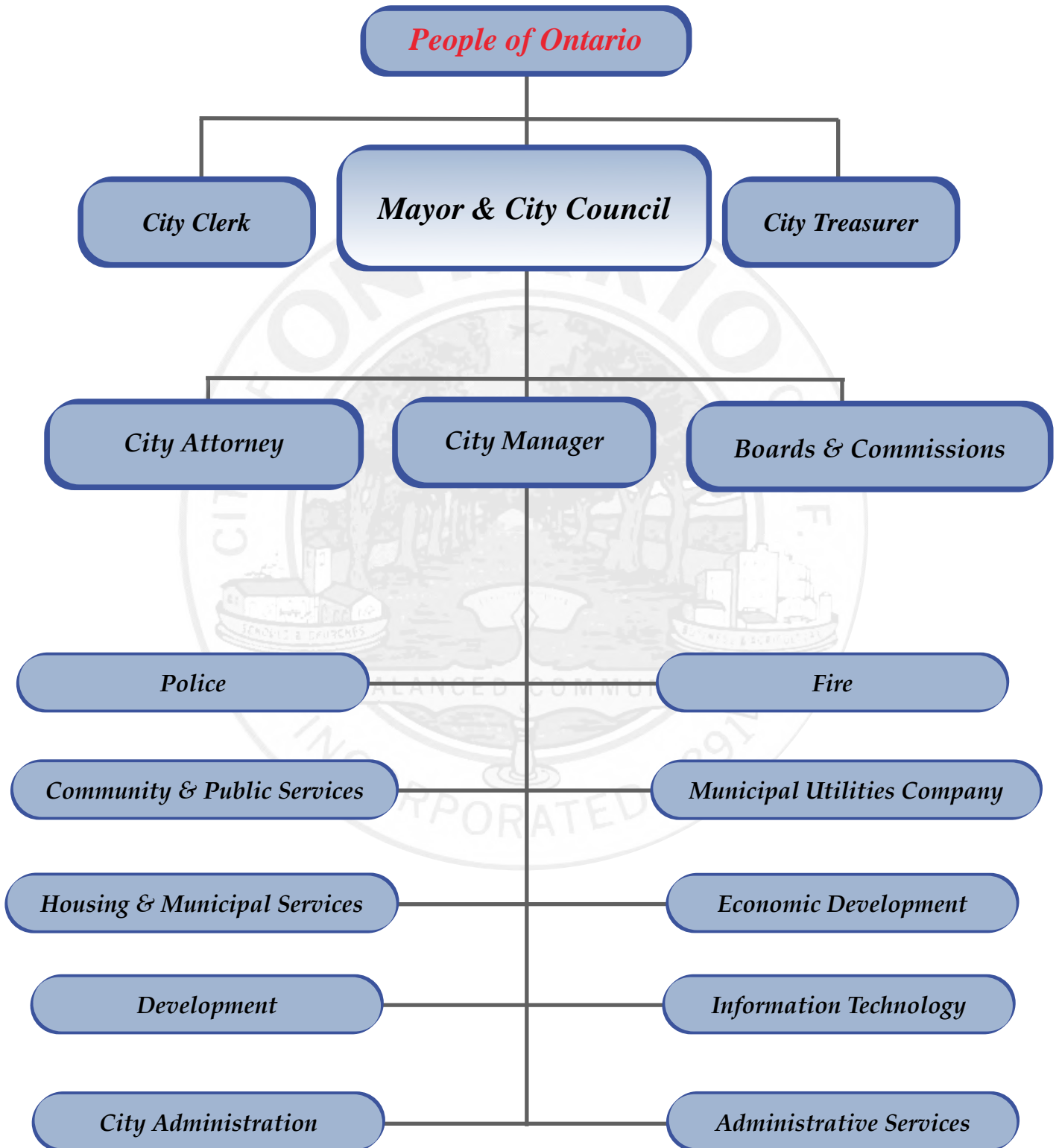


***Citywide***



# CITYWIDE

## Fiscal Year 2015-16 Organization Chart



# Personnel Count List

**Total Citywide Authorized  
Full-Time Positions: 1,089**



	<b>Adopted 2013-14</b>	<b>Adopted 2014-15</b>	<b>Current 2014-15</b>	<b>Adopted 2015-16</b>
<b><u>Elected Officials</u></b>				
Mayor	1	1	1	1
City Council Member	4	4	4	4
City Treasurer/City Clerk	2	2	2	2
<b>Total Elected Officials</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b><u>Police Department</u></b>				
Office of the Police Chief	7	7	7	8
Police Administrative Services	70	69	54	53
Field Operations Bureau	134	136	136	147
Investigations Bureau	68	70	70	64
Special Operations Bureau	61	60	60	59
<b>Total Police Department</b>	<b>340</b>	<b>342</b>	<b>327</b>	<b>331</b>
<b><u>Fire Department</u></b>				
Fire Administration	5	5	5	5
Bureau of Operations	130	130	130	130
Bureau of Fire Prevention/Technical Services	12	14	29	29
Bureau of E.M.S.	4	4	4	4
<b>Total Fire Department</b>	<b>151</b>	<b>153</b>	<b>168</b>	<b>168</b>

*Personnel Count List*

	<i>Adopted 2013-14</i>	<i>Adopted 2014-15</i>	<i>Current 2014-15</i>	<i>Adopted 2015-16</i>
<b><u>Community &amp; Public Services</u></b>				
Community & Public Services Administration	3	3	3	3
Recreation & Community Services	21	21	21	21
Library	31	31	31	31
Museum	3	4	4	5
Parks and Maintenance	63	62	62	62
<b><i>Total Community &amp; Public Services</i></b>	<b><i>121</i></b>	<b><i>121</i></b>	<b><i>121</i></b>	<b><i>122</i></b>
<b><u>Municipal Utilities Company</u></b>				
Municipal Utilities Administration	3	2	2	2
Administrative Services	15	17	17	0
Administrative Services & Solid Waste Operations	0	0	0	97
Utilities Engineering	9	9	9	10
Water Resources	0	3	3	4
Utilities Operations	50	49	49	54
Solid Waste Operations	86	84	84	0
<b><i>Municipal Utilities Company</i></b>	<b><i>163</i></b>	<b><i>164</i></b>	<b><i>164</i></b>	<b><i>167</i></b>
<b><u>Housing &amp; Municipal Services</u></b>				
Administration	4	4	4	4
Housing Development/Grants Administration/ Neighborhood Revitalization	2	2	2	2
Quiet Home	4	4	4	4
Municipal Services	47	48	48	49
<b><i>Total Housing &amp; Municipal Services</i></b>	<b><i>57</i></b>	<b><i>58</i></b>	<b><i>58</i></b>	<b><i>59</i></b>
<b><u>Economic Development</u></b>				
Economic Development	6	6	7	7
<b><i>Total Economic Development</i></b>	<b><i>6</i></b>	<b><i>6</i></b>	<b><i>7</i></b>	<b><i>7</i></b>

## Personnel Count List

	<i>Adopted 2013-14</i>	<i>Adopted 2014-15</i>	<i>Current 2014-15</i>	<i>Adopted 2015-16</i>
<b><u>Development</u></b>				
Administration	4	4	4	4
Planning	23	23	23	23
Building	13	16	16	18
Engineering	39	44	44	46
<b><i>Total Development</i></b>	<b><i>79</i></b>	<b><i>87</i></b>	<b><i>87</i></b>	<b><i>91</i></b>
<b><u>Information Technology</u></b>				
Information Technology	25	27	27	27
<b><i>Total Information Technology</i></b>	<b><i>25</i></b>	<b><i>27</i></b>	<b><i>27</i></b>	<b><i>27</i></b>
<b><u>City Administration</u></b>				
Office of the City Manager	7	7	7	7
Human Resources	9	11	11	11
Risk Management	3	3	3	3
Emergency Management	1	1	1	1
Records Management	6	6	6	6
Code Enforcement	30	30	29	29
<b><i>Total City Administration</i></b>	<b><i>56</i></b>	<b><i>58</i></b>	<b><i>57</i></b>	<b><i>57</i></b>
<b><u>Administrative Services</u></b>				
Administrative Services	2	2	3	3
Management Services	8	9	8	8
Fiscal Services	11	12	13	14
Revenue Services	27	27	27	28
<b><i>Total Administrative Services</i></b>	<b><i>48</i></b>	<b><i>50</i></b>	<b><i>51</i></b>	<b><i>53</i></b>
<b><i>Total Citywide Authorized Full-Time Positions</i></b>	<b><i>1,053</i></b>	<b><i>1,073</i></b>	<b><i>1,074</i></b>	<b><i>1,089</i></b>

# *Citywide Personnel Changes*

<b>Agency</b>	<b>Position Title</b>	<b>Position Count</b>
<b>Additions:</b>		
Police Department	Police Corporal	6
Police Department	Management Analyst	3
Police Department	Senior Police Records Specialist	3
Fire Department	Fire Dispatch Supervisor	1
Community & Public Services	Librarian	1
Community & Public Services	Assistant Curator	1
Municipal Utilities Company	Senior Utilities Technician	1
Municipal Utilities Company	Water Resources Coordinator	1
Municipal Utilities Company	Principal Engineer	1
Housing & Municipal Services	Facilities Maintenance Technician	2
Housing & Municipal Services	Administrative Technician	1
Development	Senior Permit Technician	1
Development	Assistant Building Official	1
Development	Associate Civil Engineer	1
Development	Principal Engineer	1
Information Technology	Systems Specialist	3
City Administration	Records Manager	1
Administrative Services	Senior Accountant	1
Administrative Services	Revenue Services Specialist	1
<b>Total Additions:</b>		<b>31</b>



## Citywide Personnel Changes

Agency	Position Title	Position Count
<b>Deletions:</b>		
Police Department	Police Technician	-4
Police Department	Police Records Specialist	-4
Fire Department	Senior Fire Dispatcher	-1
Community & Public Services	Library Clerk	-1
Housing & Municipal Services	Senior Facilities Maintenance Technician	-1
Housing & Municipal Services	Office Specialist	-1
Information Technology	Systems Analyst	-1
Information Technology	GIS Specialist	-2
City Administration	Senior Records Specialist	-1
<b>Total Deletions:</b>		<b>-16</b>
<b>Reclassifications/Realignments:</b>		
Police Department	Title Change from Assistant Communications Manager to Police Communications Manager (1)	
Police Department	Title Change from Assistant Communications Manager to Police Records Manager (1)	
Fire Department	Title Change from Assistant Communications Manager to Fire Communications Manager (1)	
Municipal Utilities Company	Reclass Utilities Operations Division Manager to Utilities Operations Director (1)	
Municipal Utilities Company	Reclass Utilities Administrative Services Manager to Utilities Administrative Services & Solid Waste Director (1)	
Municipal Utilities Company	Reclass Utilities Engineering Division Manager to Utilities Engineering Director (1)	
Housing & Municipal Services	Title Change from Assistant Director of Fleet & Municipal Services to Assistant Director of Facilities & Municipal Services (1)	
City Administration	Title Change from Neighborhood Improvement Specialist to Code Enforcement Officer (1)	
<b>Net Change:</b>		<b>15</b>

# Council's City Goals

## **Primary Goal**

*Regain Local Control of the Ontario International Airport.*



## **Supporting Goals**

- 1. Invest in the Growth and Evolution of the City's Economy*
- 2. Maintain the Current High Level of Public Safety*
- 3. Operate in a Businesslike Manner*
- 4. Pursue City's Goals and Objectives by Working with Other Governmental Agencies*
- 5. Focus Resources in Ontario's Commercial and Residential Neighborhoods*
- 6. Invest in the City's Infrastructure (Water, Streets, Sewers, Parks, Storm Drains and Public Facilities)*
- 7. Encourage, Provide or Support Enhanced Recreational, Educational, Cultural and Healthy City Programs, Policies and Activities*
- 8. Ensure the Development of a Well Planned, Balanced, and Self-Sustaining Community in the New Model Colony*



### ***Business Principle***

Our job is to create, maintain and grow economic value and we do our job by providing infrastructure and services. The better we do our job, the more investment we will attract and the more revenue it will generate for investment, creating a self-sustaining cycle.

*-Adopted by City Council  
January 27, 2010*

*Governance Principles, The Ontario Plan*

### ***Vision Statement***

Founded as a model colony, based on innovation, planned development, community services and family values, the City of Ontario has become the economic heart of the region. The City Council is committed to maintain Ontario's leadership role in the Inland Empire, by continuing to invest in the growth and evolution of the area's economy while providing a balance of jobs, housing, and educational and recreational opportunities for the residents in a safe, well-maintained community.

*-Adopted by City Council  
January 20, 1998*

## ***Approach to Public Service***

**Choose public service to make a positive impact on the community.**

---

**Be Committed to the Community.**

***Whatever job you do, do it well!***

**Achieve Excellence Through Teamwork.**

***Take ownership of your job and support other team members.***

**Do the Right Thing the Right Way.**

***Focus on what is important and never compromise integrity.***

# ***Elected Officials***

# Elected Officials

Mayor/Council/City Clerk/City Treasurer/Commissioners

On December 10, 1891, Ontario was incorporated as a City of the sixth class under the California Constitution. It adopted a City Council-City Manager form of government. The Mayor was at first called the "President of the Board," and was chosen by the Council, or the Board of Trustees as it was then called, from among their number. Subsequently, the law was changed to allow the People to elect the Mayor directly. Today, the Mayor and two of the four Council Members are elected on one 2-year cycle with the remaining two Council Members, the City Clerk and the City Treasurer being elected also on a 2-year, but alternating cycle. All elected officials serve four-year terms.

Ontario, which means "the City on the side of a mountain," was founded in September of 1881 by George Chaffey Jr. and his brother William. The brothers purchased the "San Antonio lands", 6,218 acres with water rights. This purchase would become the center of the "Model Colony". The Chaffey brothers also expanded their holdings to include the land south of the Southern Pacific Railroad and north to the San Antonio Canyon, an important source of water.

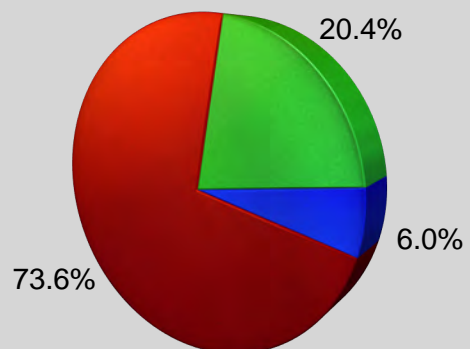
In 1903 Ontario was proclaimed a "Model Irrigation Colony" by an act of Congress. The Ontario planned community had many modern innovations, which still show merit today. Euclid Avenue, which is included on the National Register List of Historic Places, was the stately back-bone of the colony with provisions for an electric railway, water rights for each landowner, a local educational institution, electric lights, and one of the first long distance telephone lines. The location near water and transportation ensured the success of the Model Colony and it set new standards for rural communities and irrigation practices that were followed for many years.

Ontario first developed as an agricultural community, largely, but not exclusively devoted to the citrus industry. The Sunkist water tower remains to this day, a reminder of the heydays. In addition to oranges, the production of peaches, walnuts, lemons, olives and grapes were also important to the growth of Ontario.

In 1887, Ontario's unique "gravity mule car" made its first run on Euclid Avenue. Charles Frankish and Godfrey Stamm established the Ontario and San Antonio Heights R.R. Co. Engineer John Tays of Upland added the pull-out trailer that allowed the mules to coast downhill after each laborious pull from Holt to

## ANNUAL OPERATING BUDGET

	<i>FY14-15</i>	<i>FY15-16</i>
Total Funds:	\$ 489,765	\$ 526,194
General Fund:	\$ 489,765	\$ 526,194
Full Time Employees:	7	7



● Mayor and City Council    ● City Treasurer/City Clerk    ● Planning Commissioners



## *Elected Officials*

Twenty-Fourth Street. The mule car served until 1895, when it was replaced by an electric streetcar and returned temporarily when a flood damaged the electrical generator in the powerhouse.

Chaffey College, which was located where the Chaffey brothers put it until 1960, originally emphasized agricultural subjects. It was there that Professor George Weldon developed the Babcock peach, an adaptation to California's mild winters. The College has since moved to Rancho Cucamonga, but Chaffey High School is still on what was originally a joint campus.

In 1923, Judge Archie Mitchell, Waldo Waterman, and other airplane enthusiasts established Latimer Field. From that time on, the town became increasingly aviation conscious. Urban growth pushed the fliers progressively east, until they took up their present location, the Ontario International Airport. During World War II, this was a busy training center for pilots of the hot Lockheed P-38 "Lightening" twin-boom fighter.

Since World War II, Ontario has become a much more diversified community. The City has expanded from the 0.38 square mile area incorporated back in 1891, up to almost 50 square miles. The economy now reflects an industrial and manufacturing base. Ten thousand acres are zoned for industrial use. With three major railroads, the San Bernardino, Pomona, and Interstate Freeways (10, 60, and 15), and the Ontario International Airport, Ontario is well provided with major transportation resources. Its proximity to Los Angeles ensures that Ontario will continue to grow in the years ahead.

Ontario's official song is "Beautiful Ontario," written by Paul Coronel in 1960. The official flower is the Charlotte Armstrong rose, developed by local nurseryman John Armstrong and named for his first wife. At different times, Ontario has adopted as its slogan or motto as each of the following: The Model Colony; The Model City; The City That Charms; Ontario Offers Opportunity; Pulse of the Inland Empire; Stop and Grow with Ontario; Gateway to the Inland Empire; A Balanced Community; The Gateway to Southern California; The Next Urban Center; and Complete Community.



***Agency  
Overviews***



# *Agency Overviews*





## **POLICE DEPARTMENT**

**Brad Kaylor, Police Chief**

*Office of the Police Chief, Field Operations, Investigations, Special Operations*

The Ontario Police Department's mission is to protect life and property, solve neighborhood problems, and enhance the quality of life in our community. To accomplish these objectives, the Police Department continues to employ a multi-faceted approach to meeting the needs of the community by utilizing a combination of Area Command, Community Oriented Policing and traditional geographic deployment models. The Police Department's law enforcement strategy is built upon supporting the diverse and dynamic nature of our balanced community, while creating growth and building economic value.

The Ontario Police Department continues to develop and maintain regional partnerships with local, state and federal agencies to combat organized crime, to quickly apprehend dangerous fugitives and to develop a coordinated response to regional disasters. This comprehensive approach to serving our community is a key component of the Department's success in a wide range of law enforcement challenges.

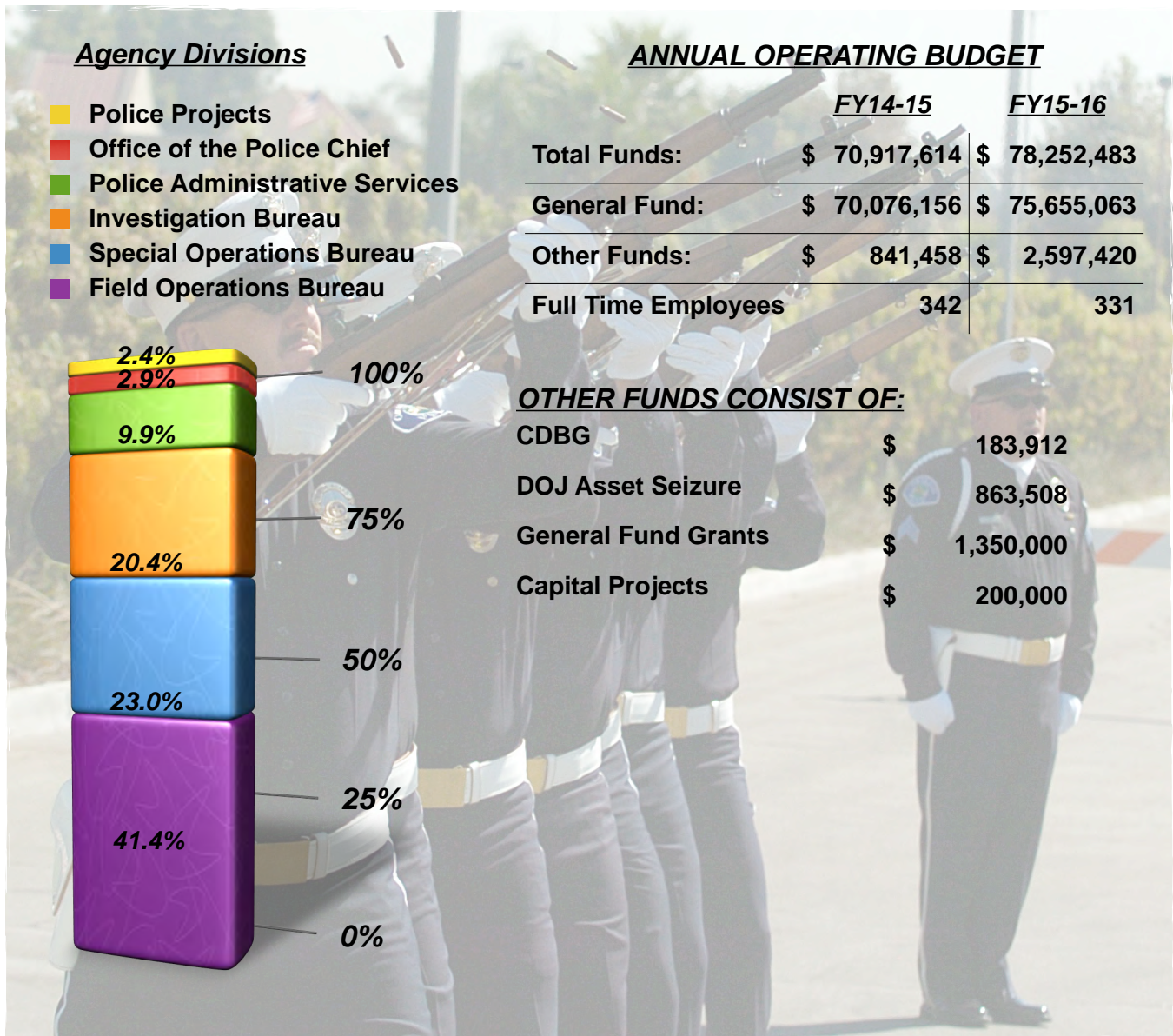
The Field Operations Bureau continues to adapt to changing conditions in the law enforcement landscape from State and Federal actions regarding law enforcement and the managed release of convicted offenders. In 2014 the Department adopted body-worn cameras, providing enhanced insight on field encounters.

The Special Operations Bureau continues to leverage regional partnerships and inter-agency cooperation to address high-impact criminal activities and quality of life issues for the City of Ontario. The Community Oriented Policing (COPS) Unit continues to ensure our neighborhoods are safe, secure and enjoyable by leveraging well established partnerships with various state and local agencies. The Department's Multi-Enforcement Team (MET) also continues to operate in partnership with the U.S. Marshall's Office and other regional teams to apprehend dangerous fugitives and respond to critical incidents.

The Police Department's Traffic Division expanded their proactive efforts to reduce traffic related injuries and deaths through public education and enhanced enforcement of impaired and distracted driving. The Traffic Division continues to successfully manage the regional "Avoid the 25" traffic safety program and partners with the California Office of Traffic Safety, California Highway Patrol. The Traffic Division also partners with the Chaffey Joint Union High School District to bring the "Every 15 Minutes" program to Ontario High Schools, providing a life-changing and sobering message to teenage drivers on the real impacts of distracted and drunk driving.

At the direction of our City Council, the Police Department continues to leverage grant funding and other resources to ensure our personnel have access to the most advanced, state-of-the-art training facilities in the region. In 2014 the Police Department completed several improvement projects to improve satellite facilities and continue enhancing the headquarters facility to provide state-of-the-art support and training for field personnel.

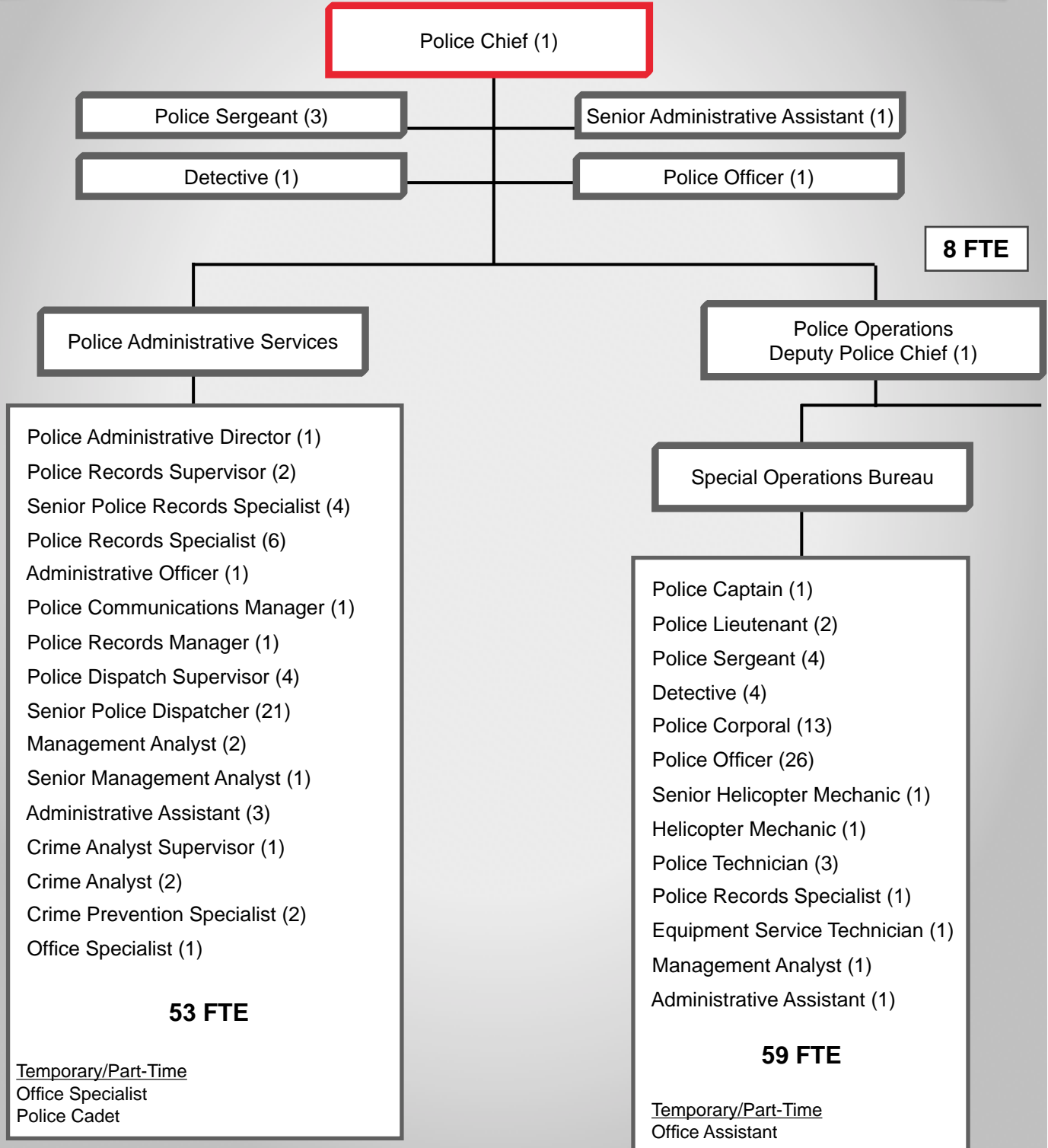
The Investigations Bureau continues to lead the region in solving complex cases and taking high risk offenders off the streets through solid case work. The Investigations Bureau maintains an exceptionally high rate of clearance for current major crimes and continues to pursue cold cases, bringing resolution to significant crimes from decades past.





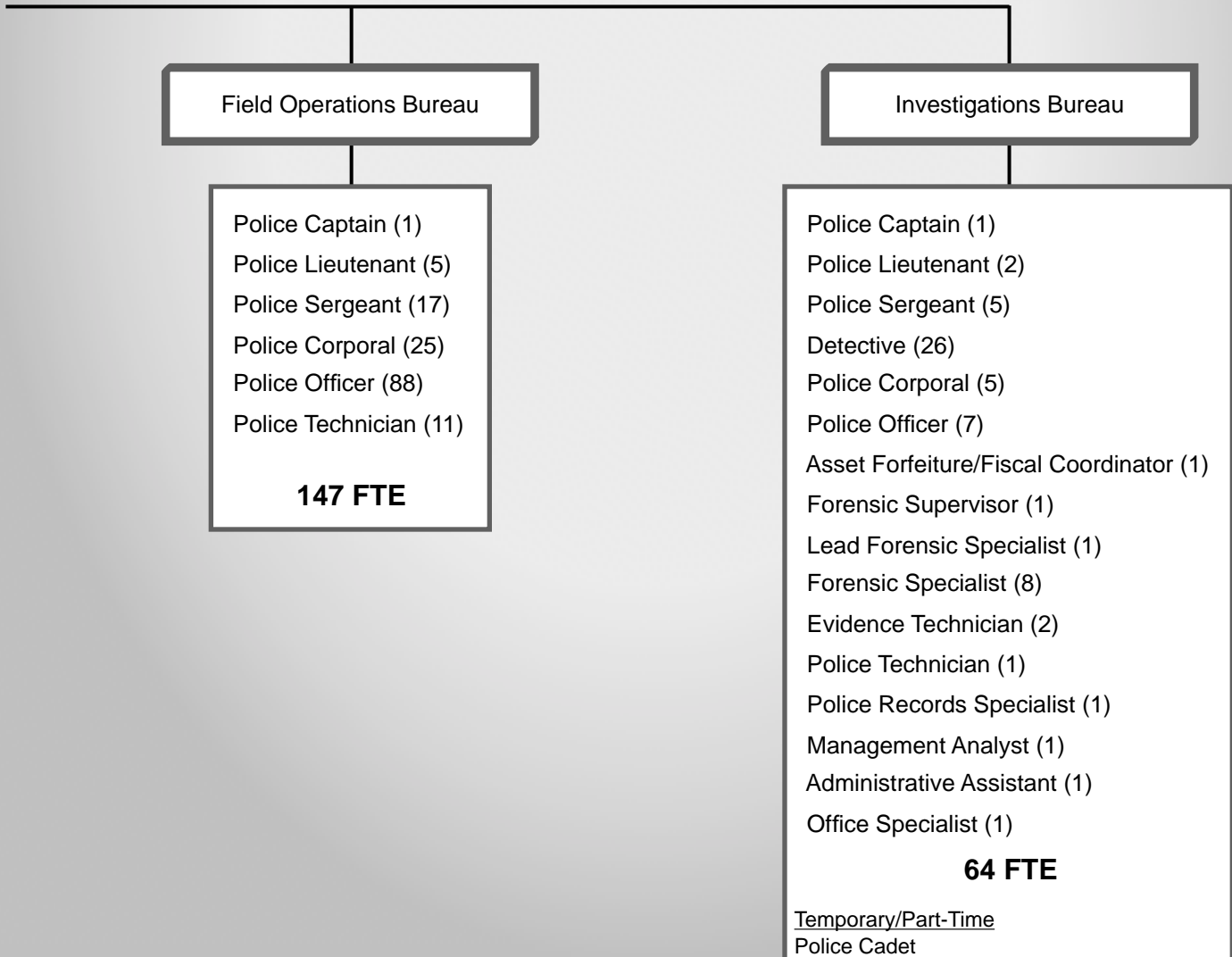


**2015-16 Organizational Chart**  
**Police Department**  
*(331 Full-time Employees)*  
*Effective July 1, 2015*





**2015-16 Organizational Chart**  
**Police Department**  
*(331 Full-time Employees)*  
*Effective July 1, 2015*





## **FIRE DEPARTMENT**

**Floyd E. Clark, Fire Chief**

*Bureaus of Operations, Fire Prevention/Technical Services, Emergency Medical Services (EMS)*

The Ontario Fire Department provides fire suppression and medical response services to the residents, businesses and visitors of our community. Broad in scope, the Department is staffed with individuals highly trained in many disciplines. All uniformed department members are trained in basic firefighting skills and basic life support techniques while many continue their training in specialized areas including Paramedicine, Hazardous Materials, Bomb Squad, Heavy Rescue, Active Shooter and Fire Investigation.

The Ontario Fire Department is a team committed to professional and compassionate public service. It is comprised of three Bureaus: Operations (includes Training), Fire Prevention/Technical Services, and Emergency Medical Services (EMS). Each Bureau supports the goals of the Fire Department with specialized services and activities.

The Bureau of Operations oversees the majority of uniformed Fire Department personnel, including all shift assigned Firefighters, Engineers, Captains, and Battalion Chiefs. Emergency Services strives to achieve the goal of maintaining a 10-minute or less response time, while continually providing a high standard of emergency services. The Training Division provides a high standard of training while

meeting mandates and recommendations set by various regulatory agencies.

The Bureau of Fire Prevention/Technical Services actively seeks opportunities to reduce risk to our community and the negative impacts resulting from emergency incidents. Active public education outreach programs in conjunction with regular life safety inspections of businesses within Ontario minimize preventable loss resulting from fire and natural disasters. Coordinating efforts through application of adopted fire codes during the development process combined with an active inspection program ensure we maintain the highest level of public safety to the citizens of Ontario.

Technical Services includes a dedicated fire specific dispatch center co-located within the City's new emergency operations center. The Bureau supports the areas of emergency mapping, radio communications, emergency alerting, and fire records management. The Bureau also interfaces with the City's Information Technology Department, Ontario's Communications Division, and numerous outside agencies.

The Bureau of Emergency Medical Services (EMS) supports internal Department Bureaus as well as other City Departments. EMS evaluates new medical technologies, provides continuing

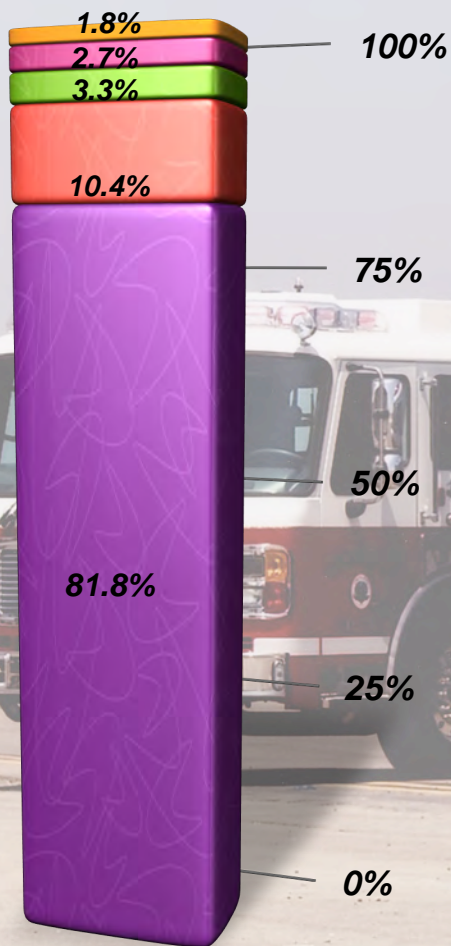
medical education, maintains medical qualification records and provides quality improvement reviews of medical operations. The Bureau continues to support the countywide ST-Elevation Myocardial Infarction (STEMI) and Stroke programs and offers on-line CPR training via the City's website. EMS also provides assistance to other City Departments in managing infection control and employee exposure incidents.

**ANNUAL OPERATING BUDGET**

**Agency Divisions**

- Fire Administration
- E.M.S.
- Fire Projects
- Fire Prevention/Technical Services
- Operations

	<u>FY14-15</u>	<u>FY15-16</u>
<b>Total Funds:</b>	\$ 39,205,037	\$ 45,093,335
<b>General Fund:</b>	\$ 39,205,037	\$ 43,243,335
<b>Other Funds:</b>	\$ 0	\$ 1,850,000
<b>Full Time Employees:</b>	153	168



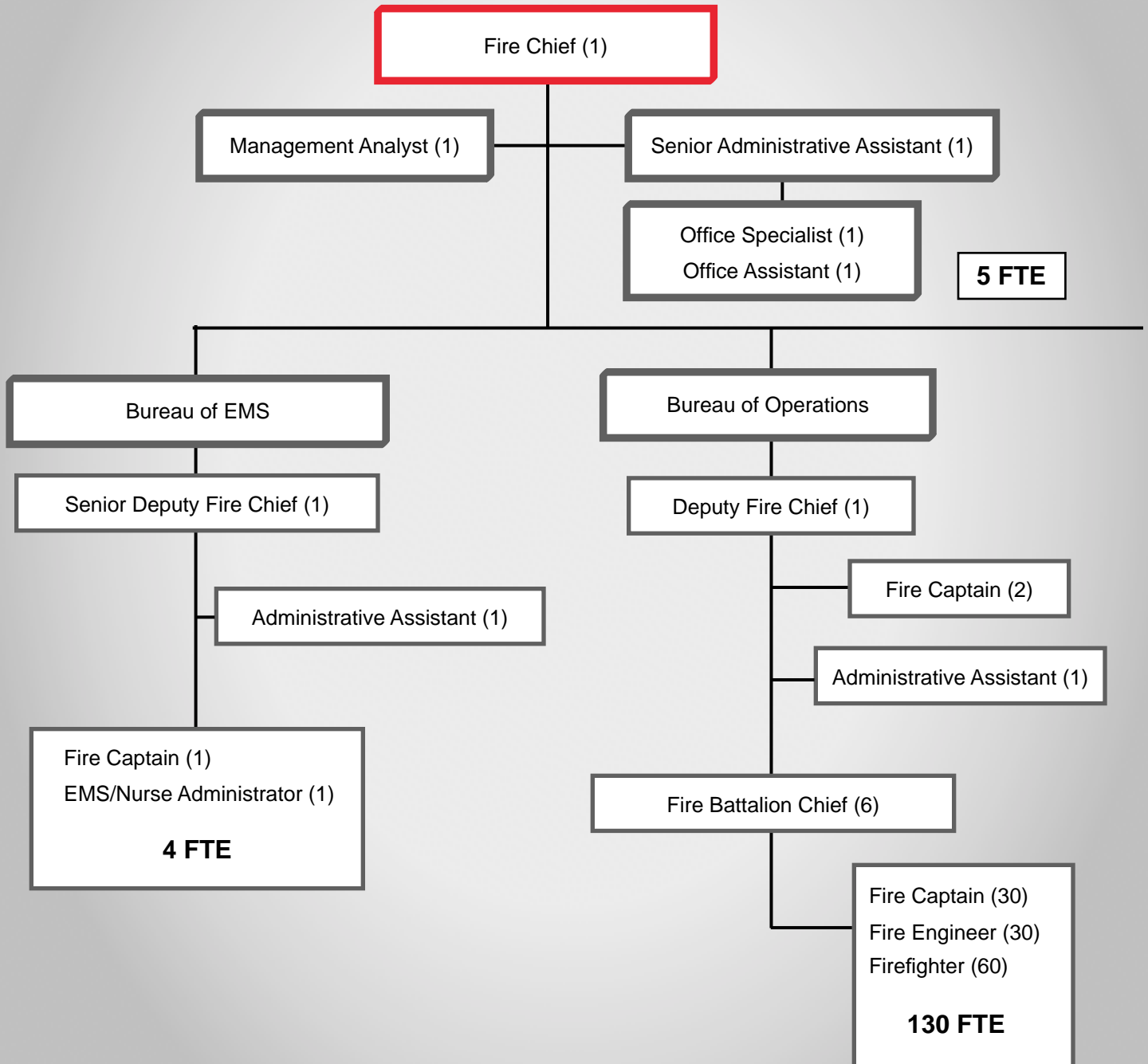
**OTHER FUNDS CONSIST OF:**

Capital Projects	\$ 1,850,000
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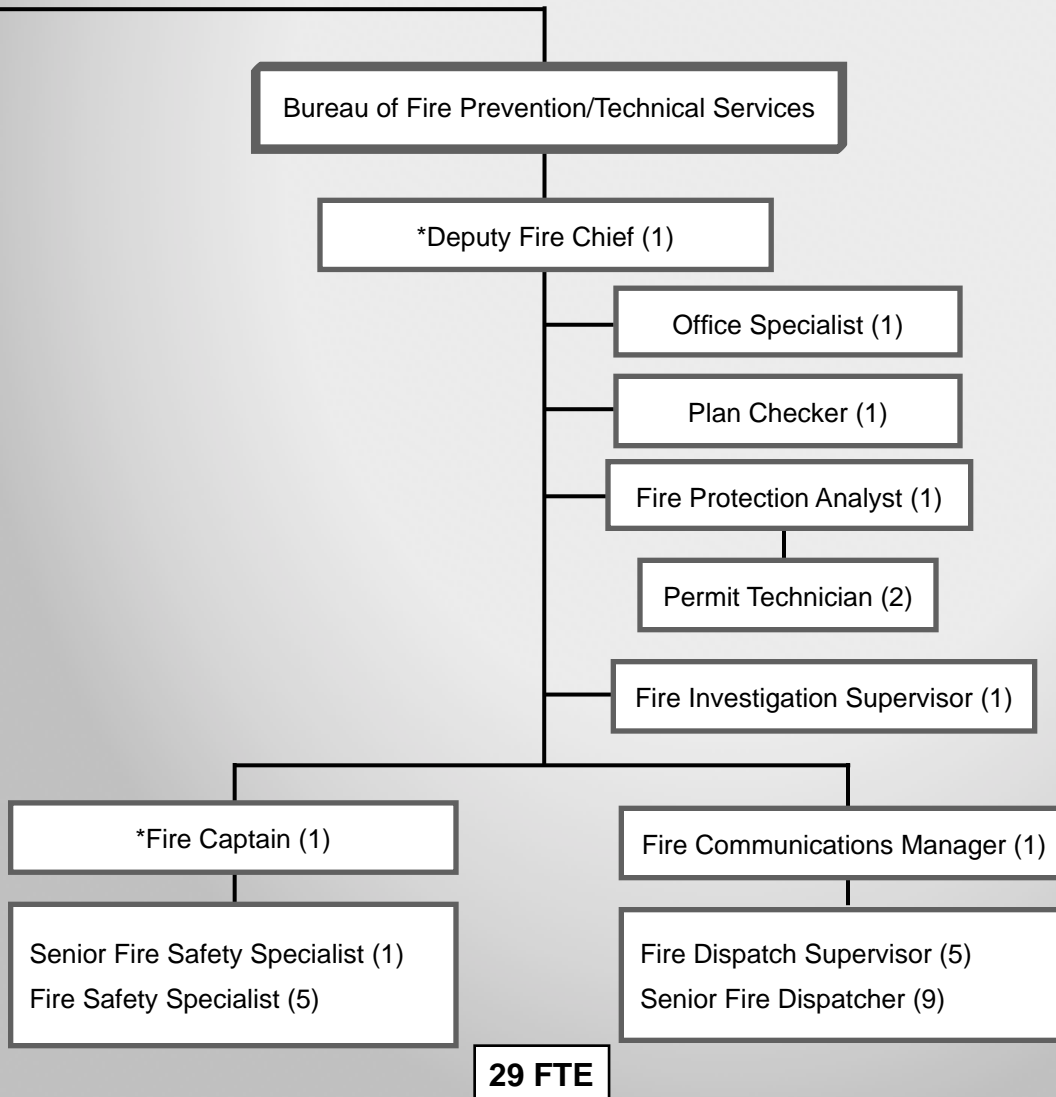
**2015-16 Organizational Chart**  
**Fire Department**  
*(168 Full-time Employees)*  
*Effective July 1, 2015*







2015-16 Organizational Chart  
**Fire Department**  
*(168 Full-time Employees)*  
*Effective July 1, 2015*



\*Deputy Fire Chief and Fire Captain perform duties associated with Fire Marshal and Deputy Fire Marshal, respectively.



# COMMUNITY & PUBLIC SERVICES

*Mark Chase, Director*

*Recreation & Community Services, Library, Museum of History and Art, Parks & Maintenance*

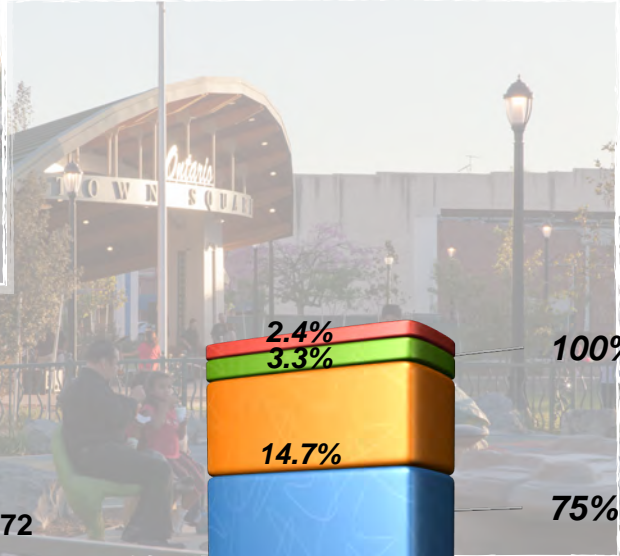
The departments of the Community and Public Services Agency have worked diligently throughout Fiscal Year 2014-15 to provide exemplary services, programming, activities and facilities for the community. The agency received multiple grants which allowed the planning and completion of projects within the community. The Museum was awarded an Urban Greening Grant for \$998,387 to begin the Sustainable Landscape and Education Gardens project, which will enhance the outdoor space of the Museum. With the final year of funding from the HEAL Grant, Parks and Recreation was able to install an outdoor walking path with security lighting and fitness equipment at Bon View Park. In addition, Parks received funding from the Metropolitan Water District to transform an area of James Bryant Park to a California Friendly Garden.

Notable events for this year include the 5K Run/Walk and Reindeer Dash, which grew to an estimated 1,750 runner/walkers and was able to raise funds for a Recreation Scholarship program

and the Promise Scholars Foundation. In March 2015, the first citywide reading program “Ontario Reads,” was held which encouraged residents to read Into the Beautiful North and attend related programming and events throughout the city. The Museum and Library collaborated to present a wide range of programs for the Black Wings: American Dreams of Flight exhibit, including presentations by Retired Lieutenant Colonel Bob Friend, a Tuskegee Airman.

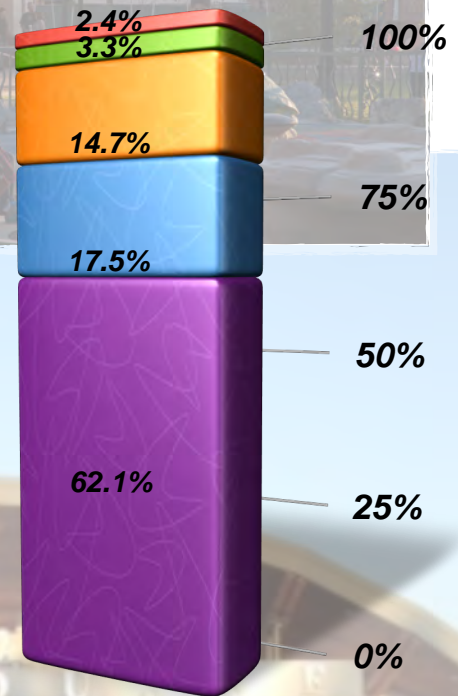
Fiscal Year 2014-15 was a tremendous year for Ontario’s Museum of History and Art. Celebrating its 35<sup>th</sup> Anniversary, the Museum developed an exhibit and publication recounting our history and celebrating our role in the community. Also, the Library, with Arcadia Publishing, released the Early Ontario book relating the first 40 years of Ontario history. In February 2015, a Book Release Party was held to commemorate the Library’s authorship of Early Ontario, and was highly attended by community members who enjoyed a lecture about the California Land Boom of the 1880’s. In addition, the museum worked with local artist, Andrea Benitez, in developing Faces of the Community, featuring a portrait of the people who belong to the neighborhood community of Our Lady of Guadalupe Church.





***ANNUAL OPERATING BUDGET***

	<i>FY14-15</i>	<i>FY15-16</i>
<b>Total Funds:</b>	\$ 26,151,373	\$ 27,170,372
<b>General Fund:</b>	\$ 21,503,530	\$ 22,633,774
<b>Other Funds:</b>	\$ 4,647,843	\$ 4,536,598
<b>Full Time Employees:</b>	121	122



***OTHER FUNDS CONSIST OF:***

<b>Gas Tax</b>	\$	1,050,925
<b>CDBG</b>	\$	185,803
<b>General Fund Grants</b>	\$	24,000
<b>Capital Projects</b>	\$	50,000
<b>Parkway Maintenance</b>	\$	651,711
<b>Solid Waste</b>	\$	2,001,659
<b>Facility Maintenance</b>	\$	49,400
<b>Storm Drain Maintenance</b>	\$	523,100

- Museum
- Community & Public Svcs Admin
- Recreation & Community Services
- Library
- Parks & Maintenance

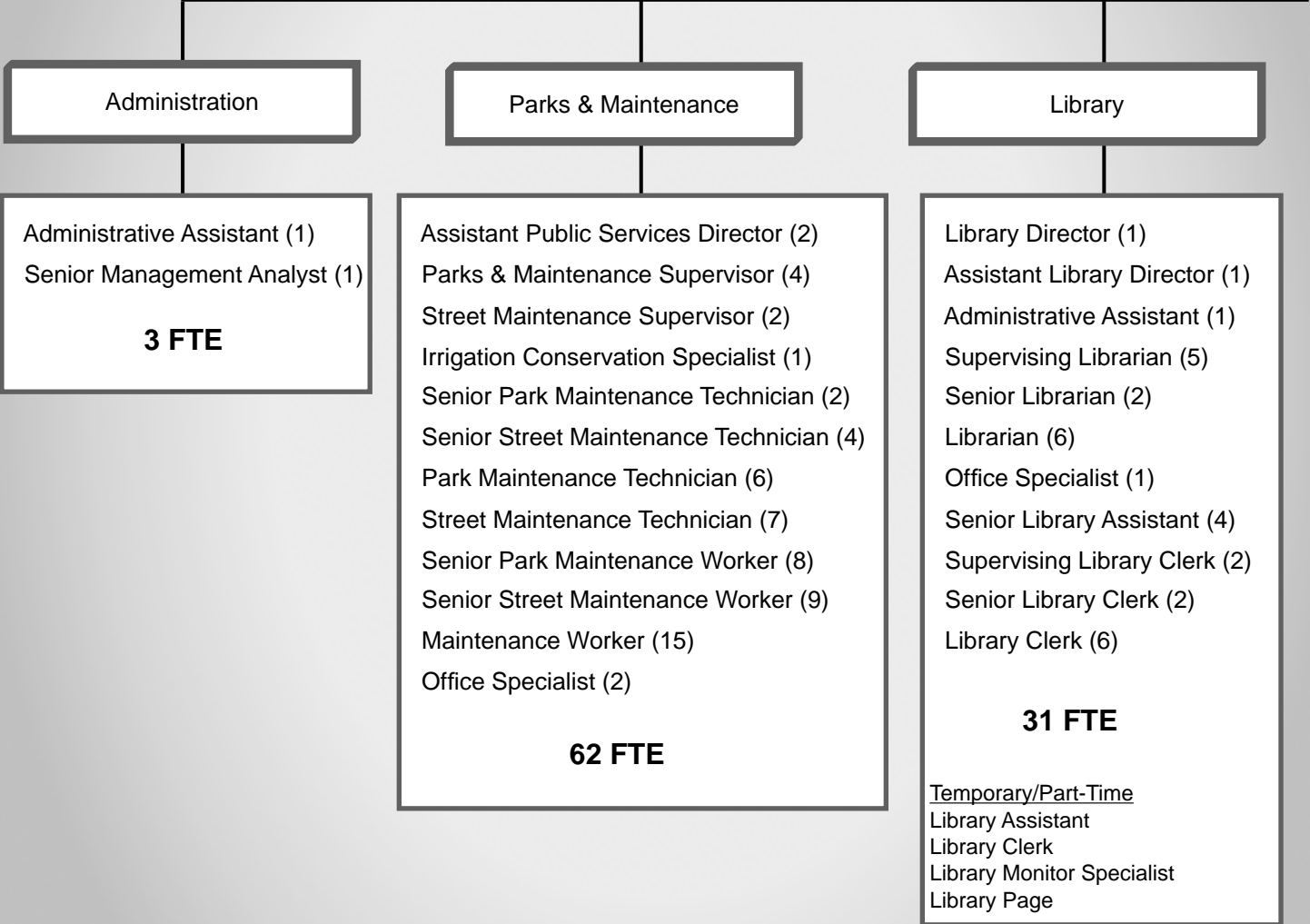




**2015-16 Organizational Chart  
Community & Public  
Services  
(122 Full-time Employees)  
Effective July 1, 2015**

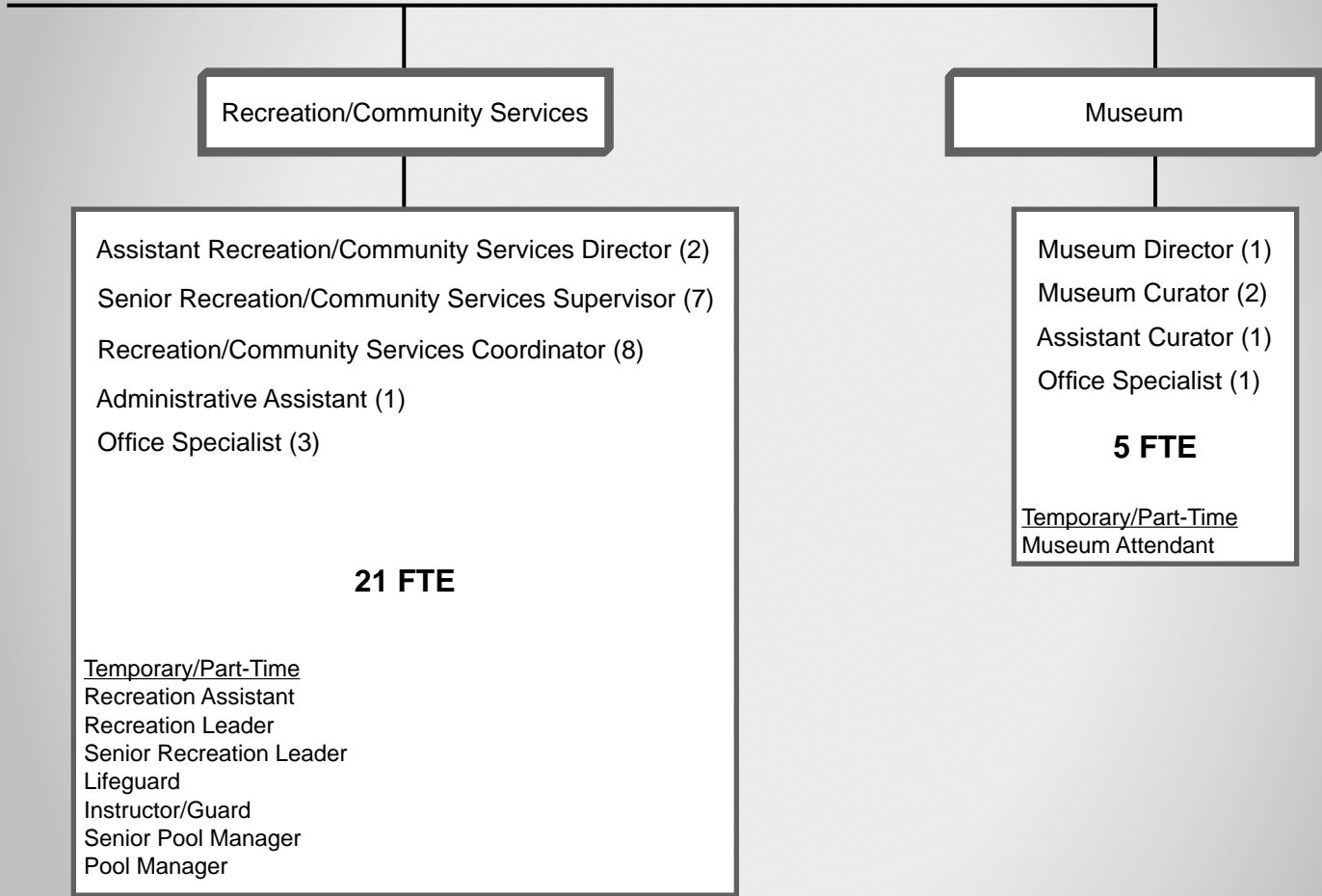


**Community & Public Services Director (1)**





2015-16 Organizational Chart  
**Community & Public Services**  
*(122 Full-time Employees)*  
*Effective July 1, 2015*







# MUNICIPAL UTILITIES COMPANY

**Scott Burton, Utilities General Manager**

*Utilities Engineering, Utilities Operations, Solid Waste Operations, Water Resources*

The Ontario Municipal Utilities Company provides water, recycled water, sewer, trash collection and recycling services to the Citizens and Businesses of Ontario. Resource conservation continues to be a major focal point for existing service as well as planned expansion under the Ontario Plan. The Utilities Company is committed to protecting the health and welfare of the community by providing cost effective, safe and reliable services.

As historic drought conditions continue in California, Ontario residents and businesses have responded by conserving water in many ways. In response

to the Governor's declaration of a Drought State of Emergency, the City Council declared a water shortage and has adopted measures aimed at helping water customers achieve greater water use efficiency. The Municipal Utilities Company has coordinated with federal, state and local agencies to leverage available resources, such as grants, to expand existing rebate and water conservation programs, and to increase local supplies through regional partnerships such as the Chino Basin Desalter Authority (CDA) Expansion project that is currently under construction.

Both conservation and expansion of local water supplies, like recycled water and the recent

procurement of groundwater rights, are critical in helping meet Ontario's long term water supply and the legal requirements of the State's 20x2020 Water Conservation Plan (Senate Bill 7X 7). For example, recycled water currently makes up about 10% of existing Old Model Colony direct water demand and recycled infrastructure is being installed in the New Model Colony to supply parks, street landscaping and multi-family common areas.



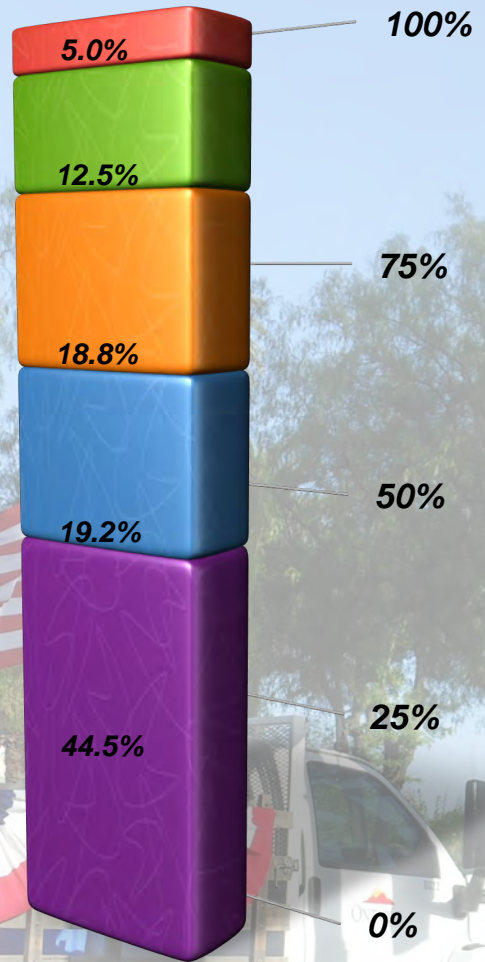
The passage of the California Global Warming Solutions Act in 2006 (AB 32) established the reduction of greenhouse gas

emissions as a statewide priority. A primary target of this effort has been to reduce the amount of greenhouse gas created through the landfilling of trash. Since 2006, the City has reduced trash going to landfill by 30%, or 60,000 tons a year, resulting in an annual reduction of about 42,000 equivalent tons of greenhouse gas emissions. Recent state requirements have focused on mandatory commercial recycling and mandatory recycling of food waste.

In these ways, Ontario is doing everything it can to conserve and protect our precious resources.

**ANNUAL OPERATING BUDGET**

	<i>FY14-15</i>	<i>FY15-16</i>
Total Funds:	\$ 113,817,911	\$ 128,954,544
General Fund:	\$ 0	\$ 0
Other Funds:	\$ 113,817,911	\$ 128,954,544
Full Time Employees:	164	167



**OTHER FUNDS CONSIST OF:**

Capital Projects	\$ 495,000
Water Operating	\$ 40,119,342
Water Capital	\$ 43,125,201
Sewer Operating	\$ 16,700,729
Sewer Capital	\$ 3,473,429
Solid Waste	\$ 24,345,843
Equipment Services	\$ 595,000
Solid Waste Impact	\$ 100,000

**Agency Divisions**

- Utilities Engineering
- Municipal Utilities Programs
- Solid Waste Operations
- Municipal Utilities Projects
- Utilities Operations



**2015-16 Organizational Chart**  
**Municipal Utilities**  
**Company**  
*(167 Full-time Employees)*  
*Effective July 1, 2016*



**Utilities General Manager (1)**

**Senior Administrative Assistant (1)**

**2 FTE**

**Administrative Services & Solid Waste Operations**

**Utilities Operations**

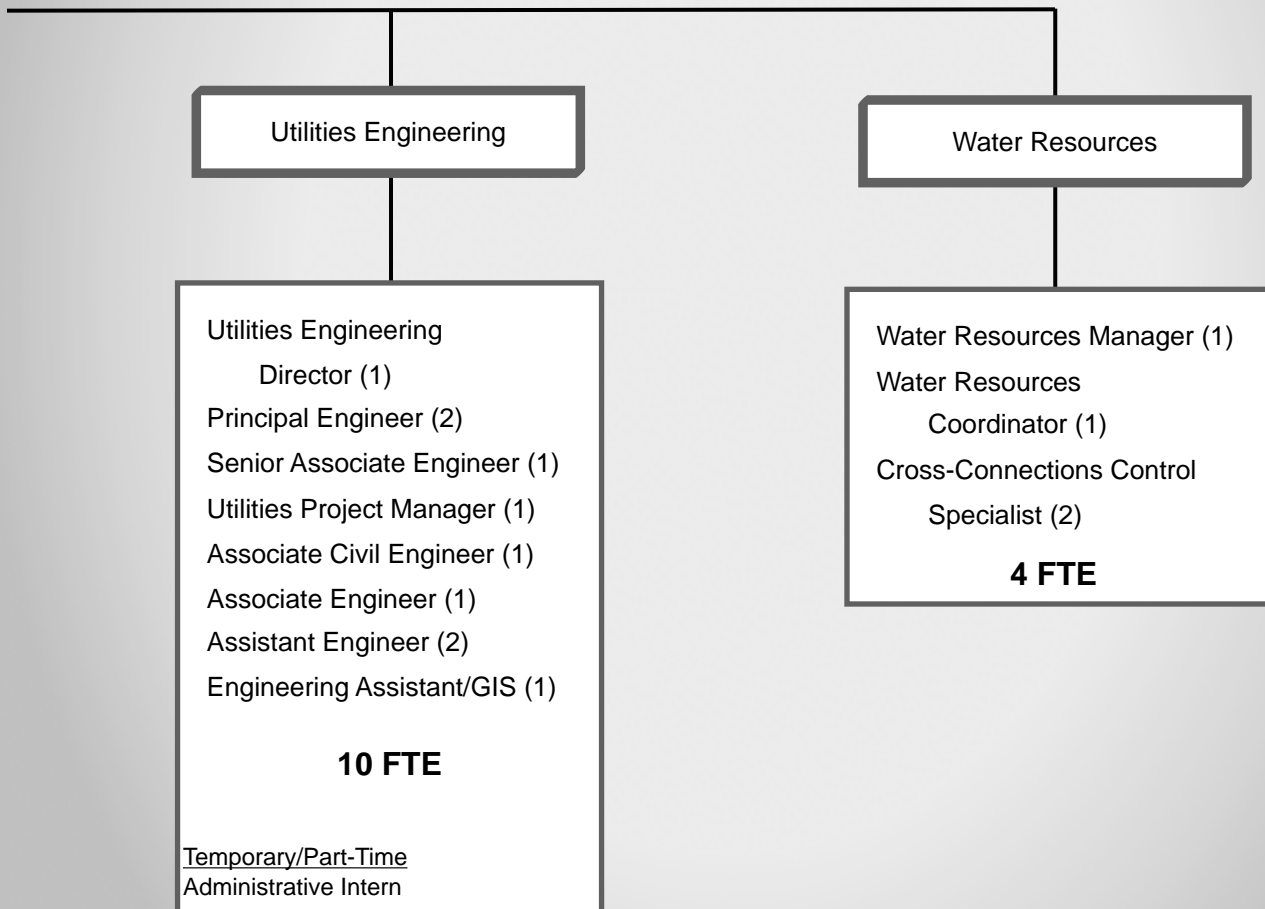
- Utilities Administrative Services & Solid Waste Director (1)
  - Solid Waste Division Manager (2)
  - Senior Environmental Technician (1)
  - Senior Management Analyst (1)
  - Administrative Assistant (2)
  - Office Specialist (7)
  - Solid Waste Supervisor (5)
  - Senior Solid Waste Collector (58)
  - Solid Waste Collector (14)
  - Solid Waste Maintenance Worker (4)
  - Welder (2)
- 97 FTE**

- Utilities Operations Director (1)
  - Water/Sewer Maintenance Manager (1)
  - Water Production Supervisor (2)
  - Utilities Supervisor (4)
  - Water Production Operator (5)
  - Senior Utilities Technician (7)
  - Utilities Technician (15)
  - Utilities Service Representative (4)
  - Utilities Maintenance Worker (11)
  - Environmental Programs Manager (1)
  - Water Quality Specialist (1)
  - Water/Wastewater Technician (1)
  - Environmental Technician (1)
- 54 FTE**





2015-16 Organizational Chart  
**Municipal Utilities  
Company**  
(167 Full-time Employees)  
Effective July 1, 2015





## HOUSING & MUNICIPAL SERVICES

**Brent D. Schultz, Director**

*Housing Development/Grants Administration/Neighborhood Revitalization, Quiet Home, Municipal Services*

The Housing and Municipal Services Agency is a dynamic agency with a myriad of functions that are designed to develop and maintain value for the City. The housing functions are focused on improving neighborhoods by removing blighted conditions, rehabilitating the current housing stock, and creating new housing types with a range of affordability. Municipal services focuses on the maintenance of City-owned buildings, street lights, vehicles and equipment. The following programs are implemented by this Agency with the core focus of smart investment strategies: 1) Housing Development; 2) Facilities and Vehicle Maintenance; 3) Quiet Home; 4) Grants Management; and 5) Homeless Services Continuum of Care.

Agency staff actively pursues all funding sources that leverage local resources to implement programs that strengthen our local economy and protect our tax base. Staff was successful in receiving financial grant awards and implementing projects funded through the following programs: Community Development Block Grant (CDBG), HOME, Emergency Solutions, LAWA/FAA, Catalyst Project for California Sustainable Strategies Pilot Program, and CalHome Program. We continue to focus efforts on funding capital improvements and new housing development citywide.

During 2014, the Agency completed the Ontario Convention Center and Ontario Police Department Solar Project. This project resulted in the installation of solar photovoltaic systems at both the Ontario Convention Center (OCC) and Ontario Police Department (OPD), solar carports at OPD, and new roofs at both facilities. The total solar system size is nearly 2,000 kilowatt peak (“kWp”). Over the next 25 years, it is estimated that the project will generate an estimated savings of approximately \$14 million in energy cost savings.

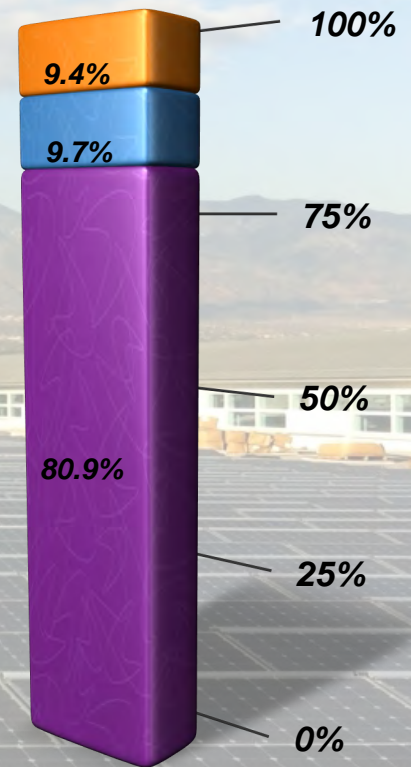
The Agency completed the construction of the \$2.9 million Civic Center Community Conservation Park within downtown Ontario, construction management services for the completion of the Ontario Town Square, and design of a new Anthony Munoz Community Center and park improvements.

The Agency is also responsible for maintaining 40 City-owned buildings, including police, fire, community centers, and general government facilities housing city staff and serving the public. Also, approximately 11,000 street lights are maintained by the department. The Agency also performs maintenance and repairs on approximately 600 vehicles and 450 pieces of equipment. The Fleet is currently estimated at a \$60 million asset and the inventory at the fleet warehouse is approximately \$2 million.



**ANNUAL OPERATING BUDGET**

	<i>FY14-15</i>	<i>FY15-16</i>
Total Funds:	\$ 31,878,444	\$ 29,534,182
General Fund:	\$ 5,337,370	\$ 5,534,746
Other Funds:	\$ 26,541,074	\$ 23,999,436
Full Time Employees:	58	59



**OTHER FUNDS CONSIST OF:**

Quiet Home Program	\$ 2,855,575
CDBG	\$ 1,692,519
HOME Grants	\$ 1,306,426
Equipment Services*	\$ 17,180,705
Street Light Maintenance	\$ 263,611
Facility Maintenance	\$ 700,600

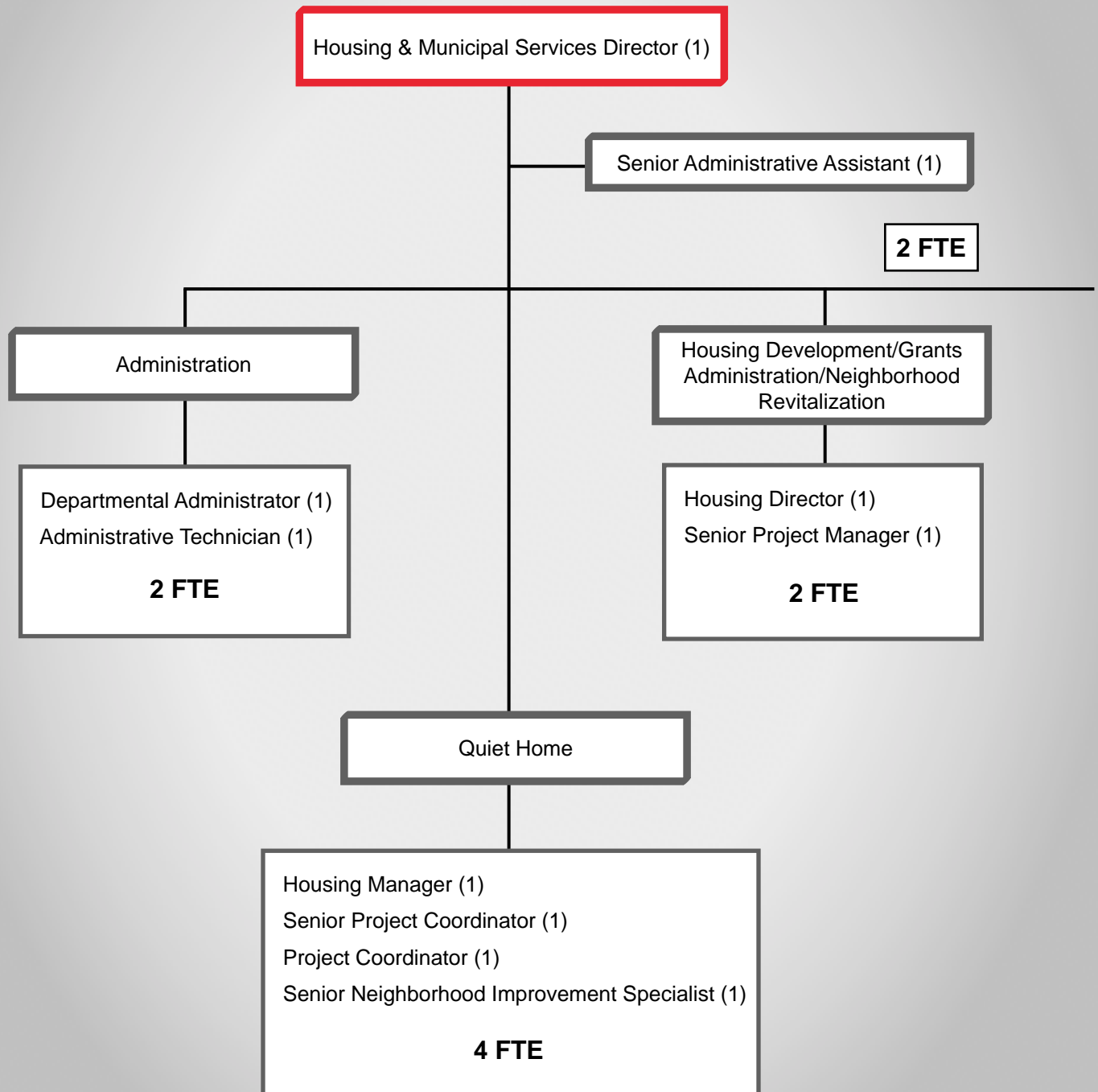
**Agency Divisions**

- Hsng Dev/Grnt Adm/Neighb Rev
- Quiet Home
- Municipal Services

\* \$4,587,798 of this fund impacts General Fund indirectly

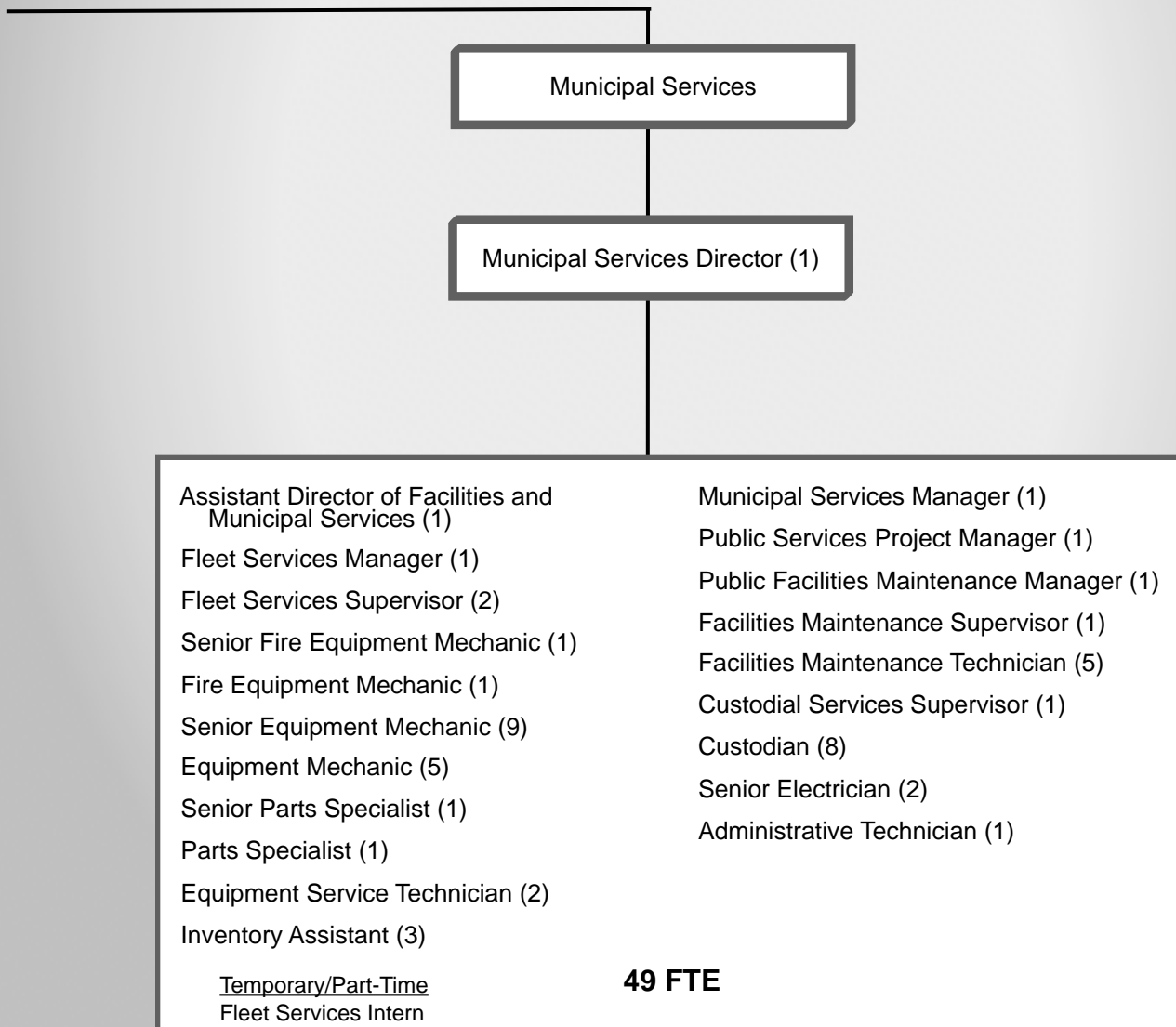


2015-16 Organizational Chart  
**Housing & Municipal Services Agency**  
(59 Full-time Employees)  
Effective July 1, 2015





2015-16 Organizational Chart  
**Housing & Municipal Services**  
**Agency**  
*(59 Full-time Employees)*  
*Effective July 1, 2015*





## ***ECONOMIC DEVELOPMENT***

*John P. Andrews, Director*

*Economic Development, Redevelopment Successor Agency*

The primary goal of the Ontario Economic Development Agency is to create, maintain and grow the economic value of the City. The Agency's goal is implemented through programs in Business Attraction, Business Retention & Expansion, and Corporate Branding.

Much of the Agency's Business Attraction efforts centered on developing and maintaining relationships with real estate executives, site selectors, investors, and business owners through attendance at conferences, trade shows and professional associations. Land development opportunities were promoted to corporate real estate executives in concurrence with efforts to wind-down the former redevelopment agency. Staff proactively reached out to Fortune 500 and other large corporations across the nation. Results from these efforts included:

- **San Bernardino County Public Health Department:** This 56,000-square-foot office building on Holt and Euclid now employs 250 people at a single location.
- **Owens and Minor:** This medical product supplier established a new distribution facility at 5125 Ontario Mills Parkway, adding nearly 250 jobs.
- **Meredith International Centre:** The City Council has approved an incentive agreement with QVC, Inc. to locate and lease their first West Coast Distribution Center and Warehouse within the City. The new facility will encompass approximately 1,053,234 square feet of the 258 acres of land to be located in the proposed project by Sares-Regis Group, between Vineyard Avenue and Archibald Avenue, south of Fourth Street and north of Interstate 10. The construction and operation of the new facility is anticipated to result in approximately 1,000 new jobs and increase revenue streams to the City. This project will also be a catalyst for community and public improvements that might not otherwise be available to the community for many years.

At the heart of the City's Business Retention and Expansion efforts is the Business Retention Committee, a collaboration between the City of Ontario and Ontario Chamber of Commerce. Other Agency efforts included one-on-one visits with businesses, quarterly business workshops, and partnerships with community



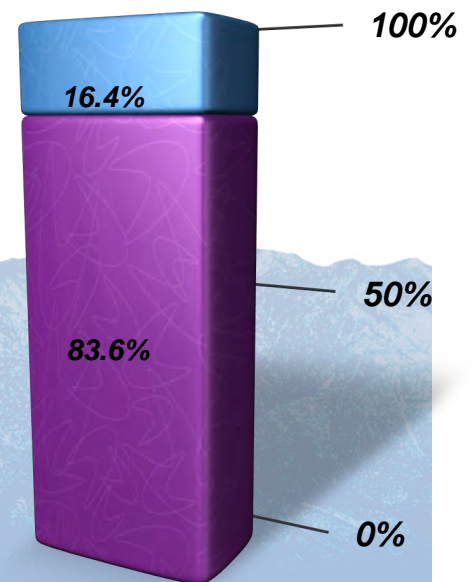
organizations on workforce development trainings. More than 600 businesses were visited. These retention efforts, facilitated by Agency staff, resulted in the following:

- **3M:** This global adhesive conglomerate is in the process of expanding its Ontario-based Western Region Fulfillment Center on a 42-acre site. Ground broke in July 2014, and estimated completion date is mid-2015.
- **UPS:** UPS is in the process of expanding its Western gateway operations, adding over 500,000 square feet to its facilities in Ontario that employs more than 4,000 people.

The Agency continues to highlight City of Ontario as a leader in the region through special events, print publications, press releases, website and social media. Special events coordinated by Economic Development staff included the ribbon cutting of downtown’s Ontario Town Square, and the State of the City, which attracted nearly 800 people and generated positive publicity for City of Ontario across the

**ANNUAL OPERATING BUDGET**

	<u>FY14-15</u>	<u>FY15-16</u>
<b>Total Funds:</b>	<b>\$ 24,709,402</b>	<b>\$ 22,690,869</b>
<b>General Fund:</b>	<b>\$ 4,771,505</b>	<b>\$ 5,035,687</b>
<b>Other Funds:</b>	<b>\$ 19,937,897</b>	<b>\$ 17,655,182</b>
<b>Full Time Employees:</b>	<b>6</b>	<b>7</b>



**OTHER FUNDS CONSIST OF:**

Successor Agency for RDA-Admin	\$	500,000
Guasti Successor/Debt Service	\$	250,000
Center City Successor/Debt Service	\$	705,188
Project Area #1 Successor/Debt Service	\$	14,889,650
Cimarron Successor/Debt Service	\$	267,825
Low-Mod Income Successor Agency	\$	1,042,519

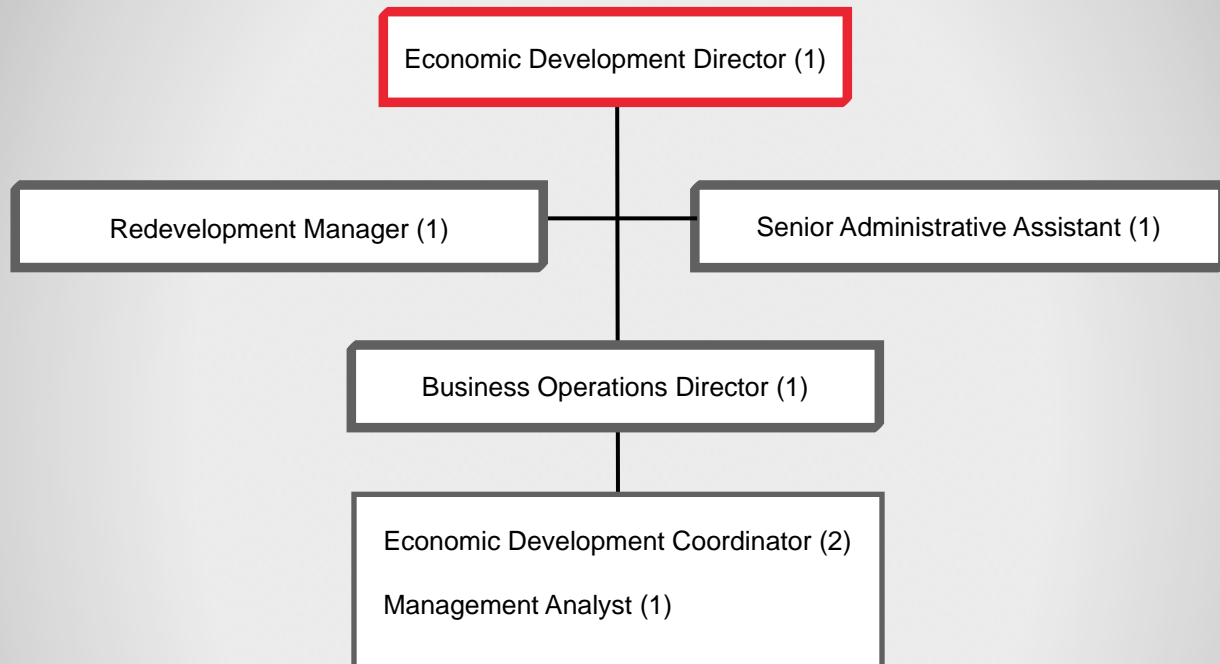
**Agency Divisions**

- Economic Development
- Successor Agency





# 2015-16 Organizational Chart Economic Development (7 Full-time Employees) Effective July 1, 2015



Temporary/Part-Time  
Administrative Intern

**7 FTE**



# ONTARIO EDA

BUSINESS FOCUSED




**PLAY**  
IN ONTARIO

HUCK FINN JUBILEE  
**\$5.6 million**  
to the Greater Ontario region  
**30,000**  
Festival Attendees

ROUTE 66 CRUISIN' REUNION  
**\$22 million**  
Economic Impact to the Greater Ontario region  
**200,000**  
Car Show Attendees

CITY OF ONTARIO  
SOUTHERN CALIFORNIA

GREATER ONTARIO  
CALIFORNIA  
CONVENTION & VISITORS BUREAU

@ontarioeda



## **DEVELOPMENT**

**Otto Kroutil, Director**

*Building, Engineering, Planning*

Development Agency Departments (Building, Engineering and Planning) are experiencing a resurgence of activity.

In the New Model Colony/Ontario Ranch, massive new infrastructure improvements are under way, with major water, sewer, storm drain and road projects. Archibald Avenue is being widened through to city limits, and construction of a new east/west arterial to replace Edison Avenue (Ontario Ranch Road) should be completed this year. Park Place opened six model complexes, and a neighborhood park and club house in November 2014, the first new area to be developed since 2007. Lennar Homes opened their model complex within West Haven, and Brookfield is grading New Haven, a 766-unit development within The Avenue, centered around a six-acre park and club house.

Development activity elsewhere in the City was also up for the year with 44 development applications submitted to Planning. The most significant of these is the Meredith project, the phased development of 250 acres located near Interstate 10 and Vineyard Avenue. The first phase proposes over 3 million square feet of industrial uses. Additional development applications submitted to the Planning Department represent over 600,000 square feet of industrial development,

35,000 square feet of new commercial, and 732 residential units.

Construction is well underway on the Milliken/Mission and Vineyard/Holt Boulevard highway-railroad grade separation projects. The total cost for both projects is approximately \$130 million. The Milliken Avenue overpass is expected to be completed in Spring 2017 and Vineyard Avenue underpass in Spring 2016.

Engineering completed design of the Municipal Fiber Optic Network. Construction on an 11-mile primary ring will begin Summer 2015, connecting various city buildings including city hall, police and several traffic signal systems with high-speed communications capabilities.

Design work continues on the I-10 Freeway at Grove Avenue interchange and Grove Avenue Corridor Widening project with project approval and expected to be completed late 2016. Federal transportation funds and local Development Impact Fees are financing this project.

In addition to these public infrastructure projects, the Building Department anticipates \$240 million in building permit valuation for privately funded projects in Fiscal Year 2015-16, with the pace of construction expected to continue.

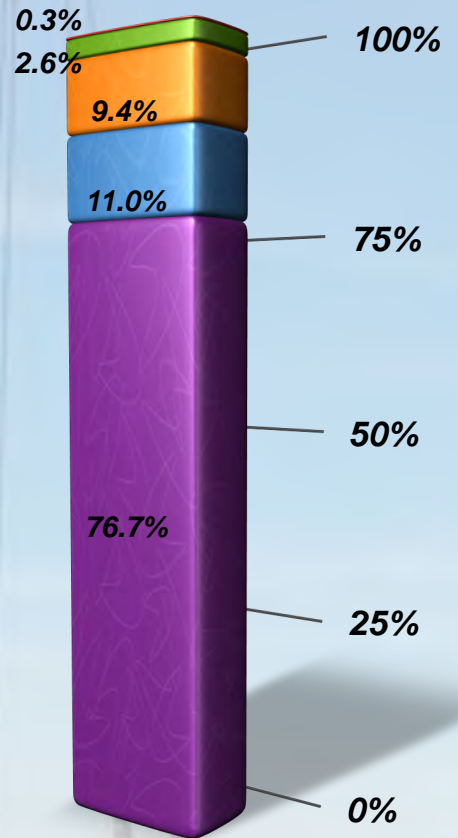


**ANNUAL OPERATING BUDGET**

	<u>FY14-15</u>	<u>FY15-16</u>
Total Funds:	\$ 37,478,170	\$ 34,925,473
General Fund:	\$ 13,113,310	\$ 14,430,232
Other Funds:	\$ 24,364,860	\$ 20,495,241
Full Time Employees:	87	91

**OTHER FUNDS CONSIST OF:**

Gas Tax	\$	1,932,031
Measure I	\$	3,564,200
Measure I Valley Major Project	\$	6,560,800
CDBG	\$	400,000
Capital Projects	\$	118,000
Water Capital	\$	767,006
Sewer Capital	\$	761,526
Storm Drain Maintenance	\$	1,122,478
OMC Street Impact	\$	5,239,200
OMC Storm Drainage Impact	\$	30,000

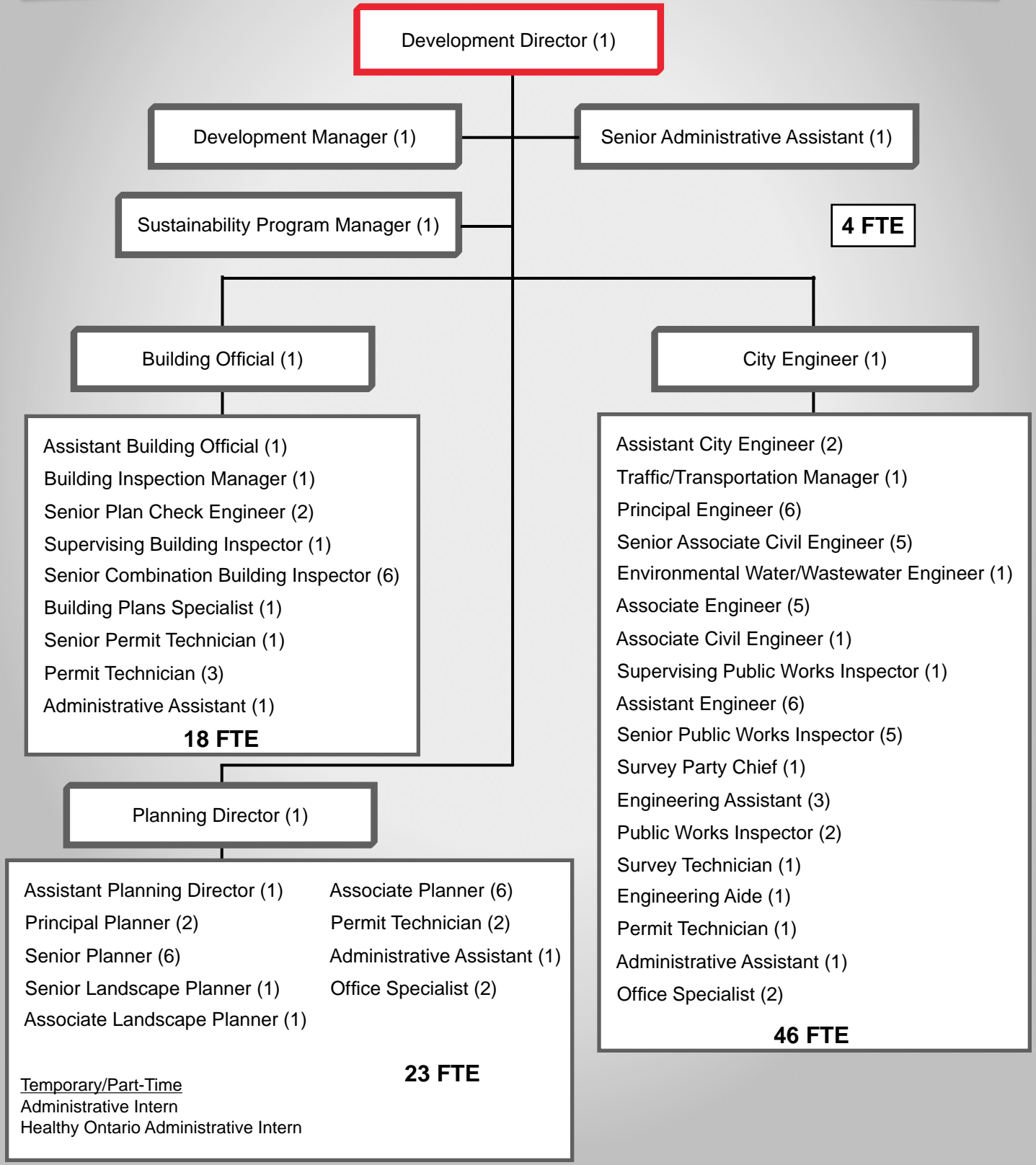


**Agency Divisions**

- Public Facilities Project
- Administration
- Building
- Planning
- Engineering



**2015-16 Organizational Chart**  
**Development**  
*(91 Full-time Employees)*  
*Effective July 1, 2015*









Online Utility Payment



My Ontario Phone App



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GET CONNECTED.**

Like Us on Facebook

## **INFORMATION TECHNOLOGY**

*Elliott Ellsworth, Director*

*Information Technology*

We are in a period of continuous technological advances that are occurring so fast it is challenging for individuals and organizations to keep up and stay competent. Phones, tablets, social media and apps are ubiquitous and provide constant connections, immediate feedback and previously unavailable information on demand. Soon wearables will add to the metrics that will shape and change our lives going forward. Rather than standby and watch the change consume us, we embrace this movement and try to understand how to leverage it to maximum advantage.

Information Systems are an integral part of the tools the City uses to deliver premium service to the residents and businesses. All departments in the City strive to keep pace with emerging technologies and embrace opportunities to improve the delivery of services. At the same time, we embrace successful, proven, older, cost effective technologies that continue to add value and have a place in our organization. Ontario's approach to public service is supported consistently through a sustained vision and continued investment in the information technology infrastructure. The City has made and continues to make a significant investment in technology assets to meet the needs of the community.

The Ontario Information Technology Department provides reliable and innovative information systems and support to improve business operations, performance and outcomes. Information technology impacts all aspects of City operations, efficiency and customer service. IT provides 24 hours, 7 days a week operational support of technology solutions used by all departments of the City. Our extensive information infrastructure includes networks, telecommunications, servers, computers, software, and mobile and field equipment. As a department we strive to always exhibit integrity, professionalism and teamwork.

Significant efforts are made each year by the IT Department to ensure that the network remains secure despite constant attacks and threats. Security concerns are interminable and increasingly challenging. The City continues to provide for both human and capital investments to stay ahead of the risks and threats. These investments will continue to improve the City's capabilities in dealing with unforeseeable denial of service, hacks and breaches and to assist in disaster recover, restoration and business continuity.

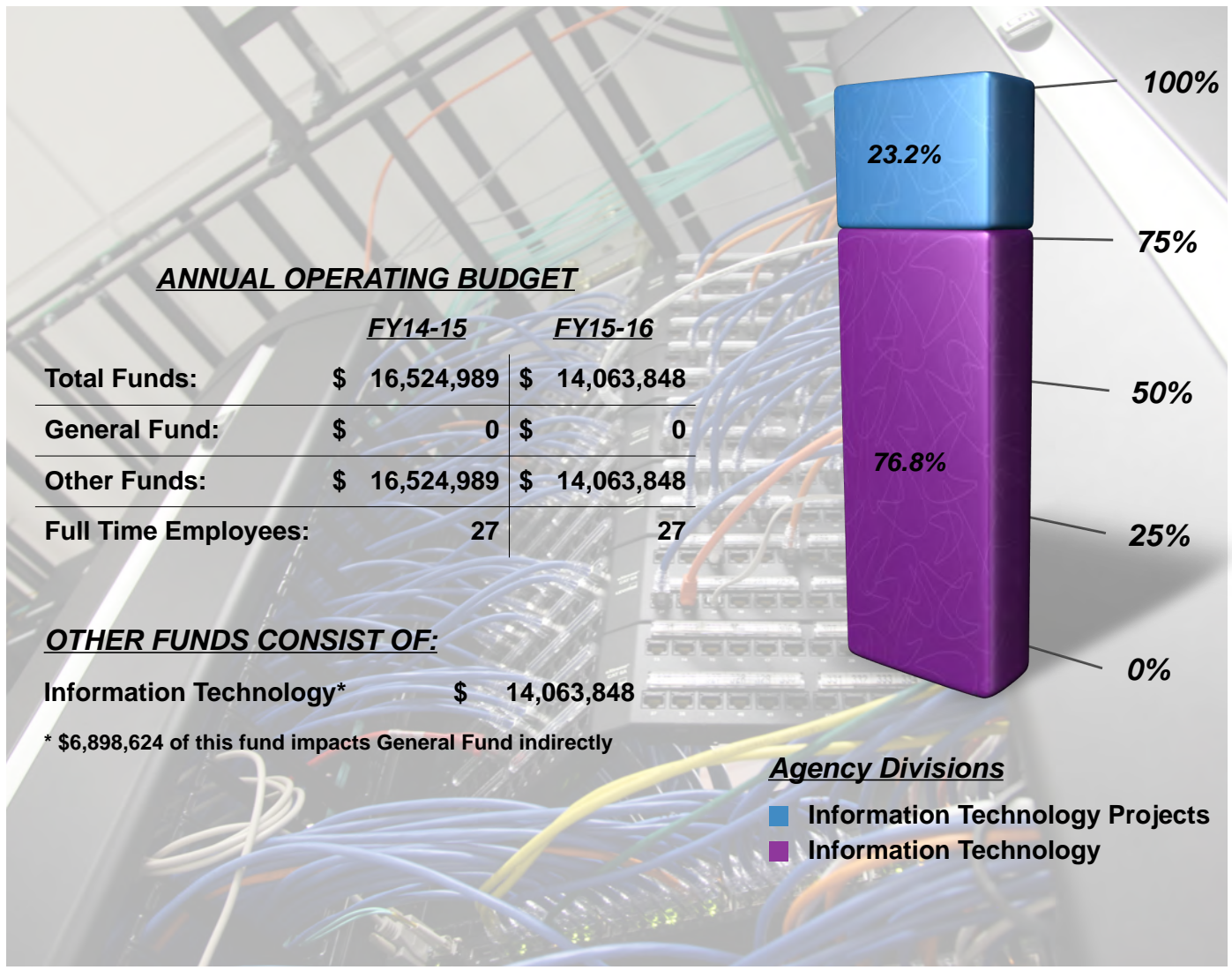
During Fiscal Year 2014-15, IT continued supporting SetONTarioFree campaign; State of the City; Police Computer Aided Dispatch upgrade, Electronic Patient Care Reporting, Fiber Optic design phase in preparation for construction of backbone; gigabit community - 1 Gbps internet service in Park Place (first of many subdivisions in New Model Colony), utility billing IVR / IWR payment systems via OntPay; Cyber

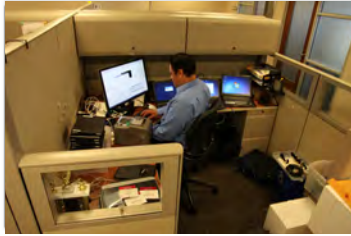
security; Raspberry Pi design competition and charrette; ongoing maintenance and upgrade of pc inventory; deployed MS Office 2013 across the organization; body worn camera solution at PD; Fire dispatch operations to EOC; planning for HR/Payroll system to new cloud based system Workday; Cameras, Wi-Fi, access control and security surveillance at PD, Town Square and Conservation Park.

**Upcoming Work**

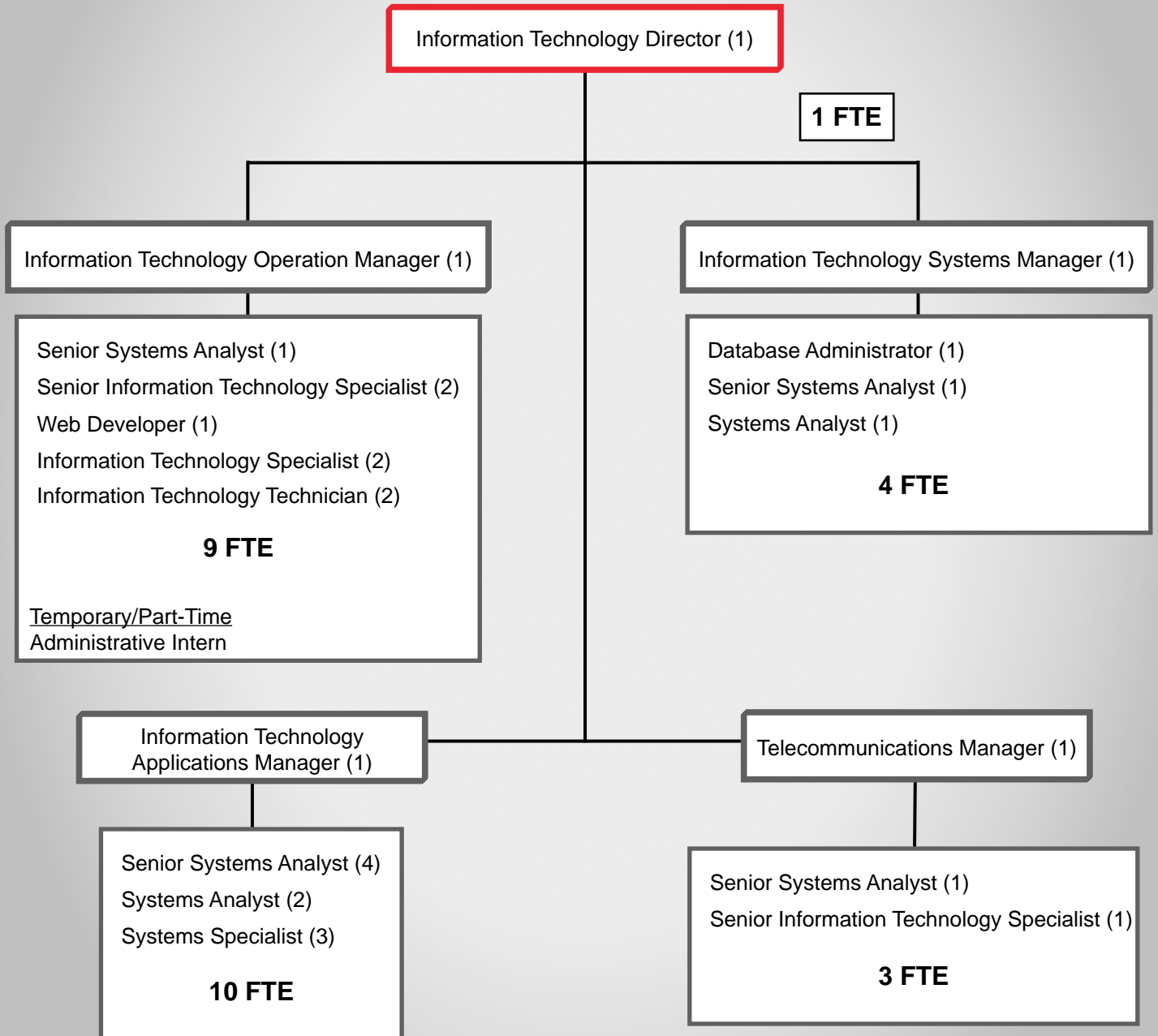
In addition to ongoing operational support for all existing systems and solutions, the Information Technology Department is preparing for work on the following project in the upcoming fiscal year:

- Support the SetONTarioFree campaign
- Fiber Optic Network construction – FTTH (1Gbps), backbone ring, business plan
- Downtown Broadband, Camera & WiFi solution
- Fire Dispatch relocation and Secondary PSAP project
- Ontario Plan website integration with City website
- HR/Payroll system upgrade
- CIS system enhancement / stabilization
- Automated Metering Infrastructure (AMI) support

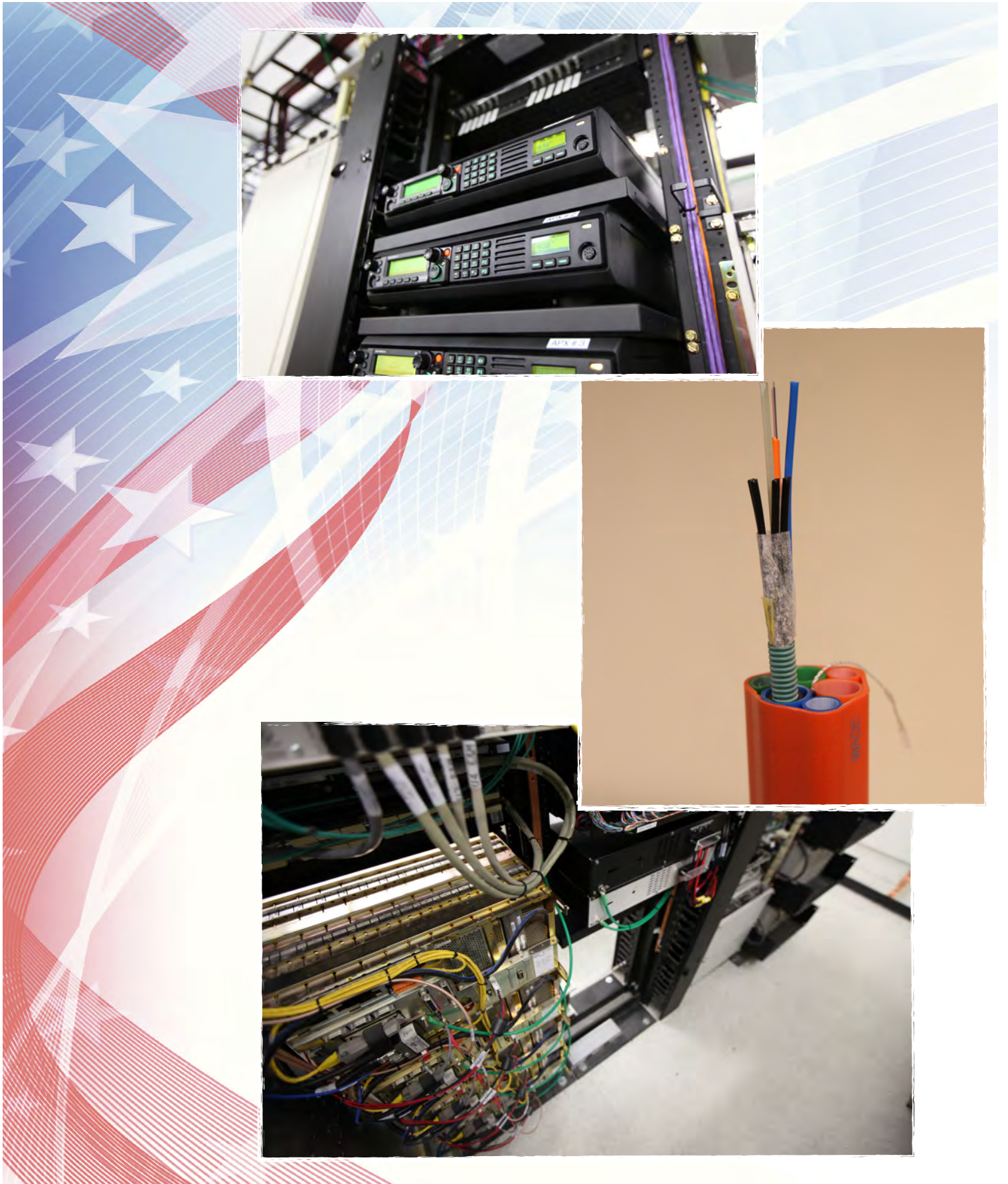




2015-16 Organizational Chart  
**Information Technology  
 Department**  
 (27 Full-time Employees)  
 Effective July 1, 2015











## **CITY ADMINISTRATION**

*Al C. Boling, City Manager*

*Jacob Green, Assistant City Manager*

*Office of the City Manager, Human Resources, Risk Management, Emergency Management, Records Management, Code Enforcement, City Attorney*

City Administration includes the Office of the City Manager, Human Resources, Risk Management, Emergency Management, Records Management, Code Enforcement, and City Attorney.

The Office of the City Manager implements the goals and policy direction of the City Council through professional administration and leadership of the City's executive team and staff.

Human Resources assists departments Citywide with the recruitment, development and retention of a highly-qualified workforce committed to serving the community. Key functions include performance coaching and management, organizational development and training, classification and compensation reviews, employment laws, employee and labor relations, leave and disability coordination, and administration of employee benefit programs.

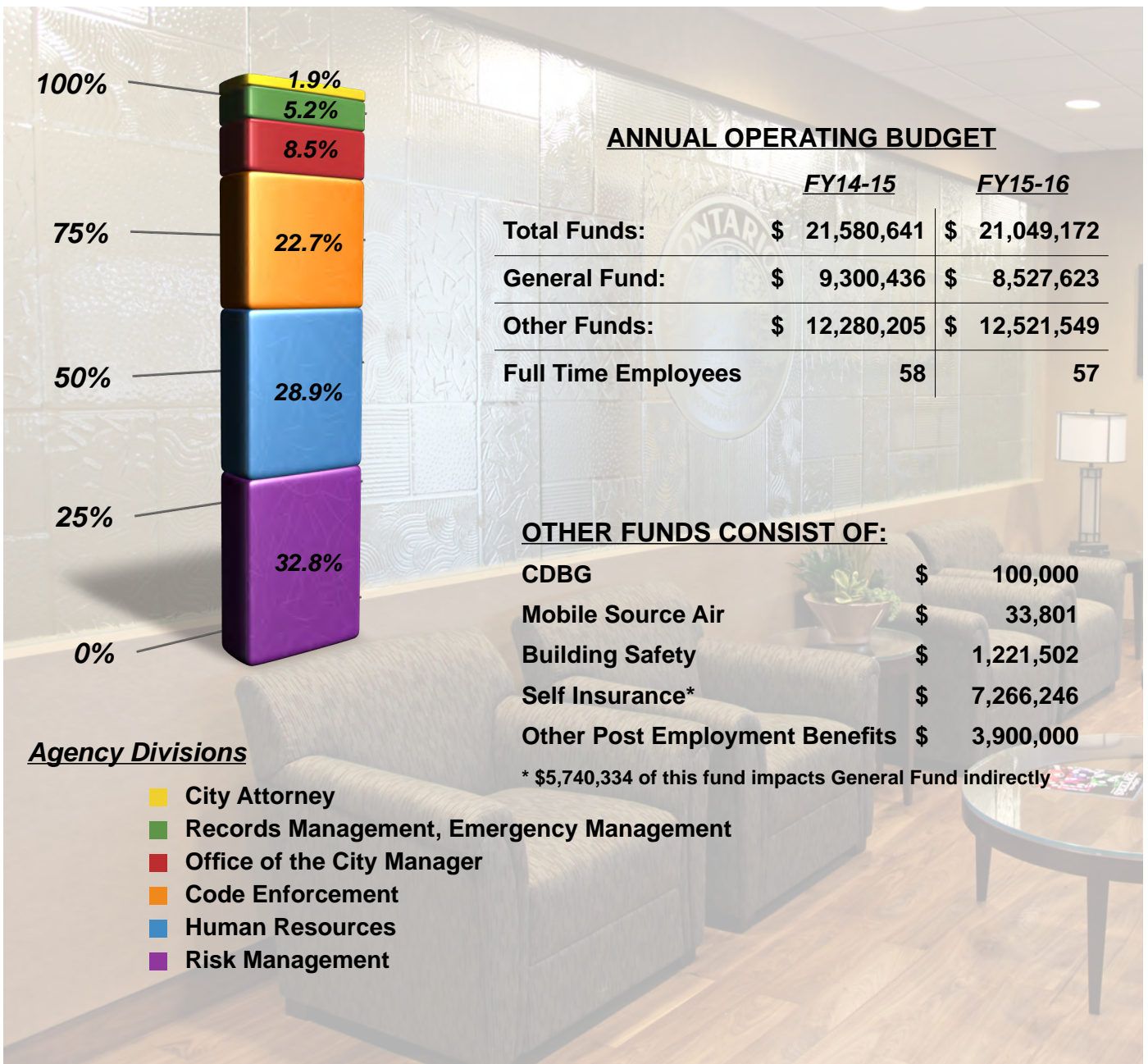
Risk Management identifies and minimizes exposures that could result in physical and financial loss to the City. Key functions include general liability and insurance administration, public loss prevention, and administration of the City's workers' compensation program.

Emergency Management coordinates and leads the City in disaster mitigation, preparedness, response, and recovery through planning, education, training, and exercises. The department is also responsible for developing and implementing crisis response plans and procedures, maintaining the City's Emergency Operations Center in a state of readiness, and coordinating Community Emergency Response Team (CERT) training for City employees and community volunteers. Emergency Management promotes a prepared, disaster-resilient community.

Records Management supports the elected City Clerk, the Oversight Board of the Ontario Redevelopment Successor Agency, the Ontario International Airport Authority, and provides a comprehensive records management program for the City. Key functions include keeping accurate records of City Council proceedings; coordinating City elections; administering the Conflict of Interest Code, Fair Political Practices Commission filings, retention and destruction of official records in accordance with applicable laws and regulations; and receiving and processing public records requests, claims, subpoenas and special event applications.

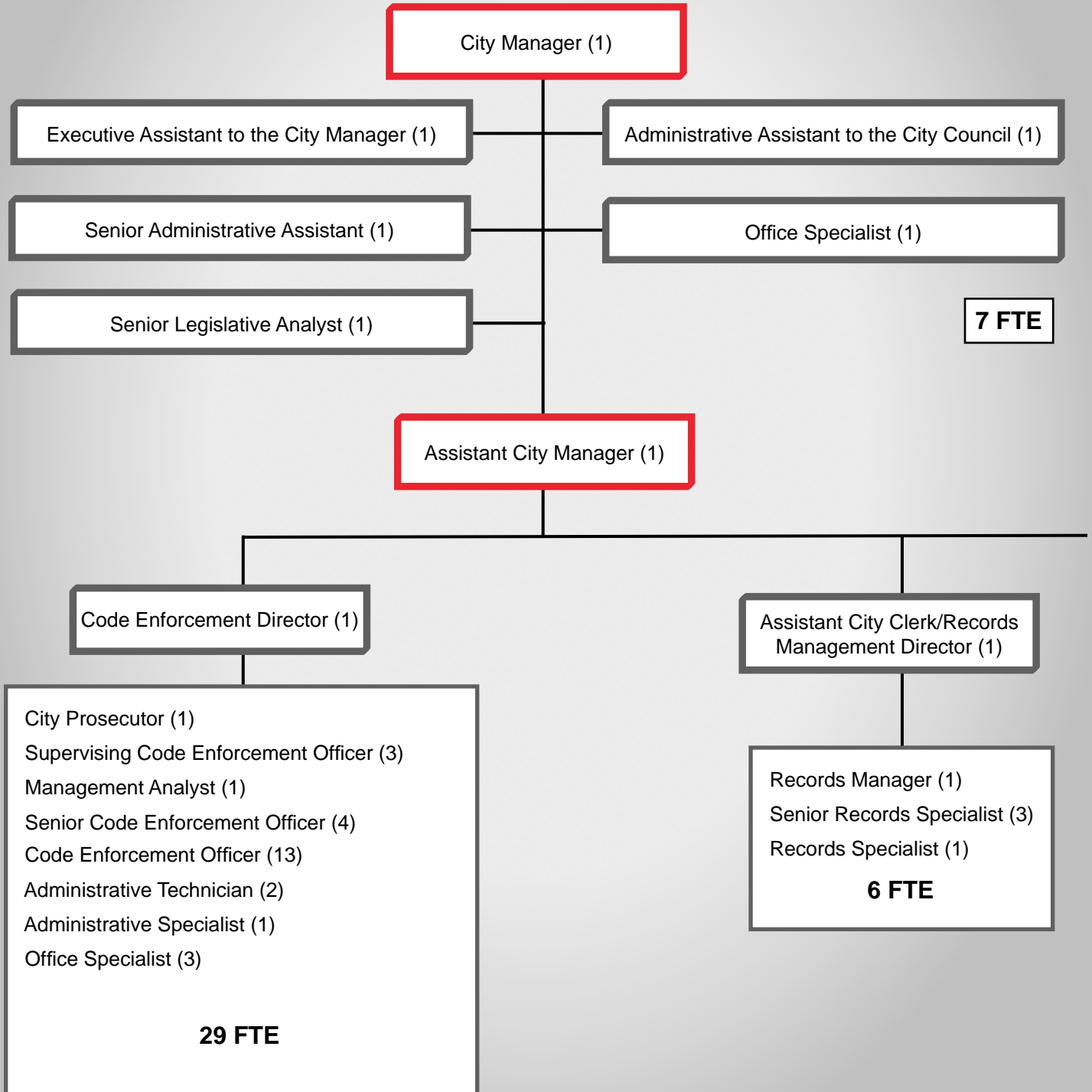
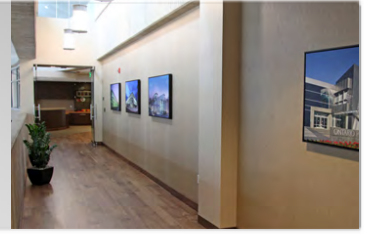
The Code Enforcement Department focuses on the public’s health, safety and welfare working with property owners to enhance neighborhoods. Code Enforcement staff operate the Abandoned and Distressed Properties Program, which involves the identification and improvement of vacant or foreclosed properties as well as the Systematic Health and Safety Inspection Program, which conducts periodic inspection of all rental properties. Code Enforcement works proactively to enforce ordinances that enhance community aesthetics and public safety. Staff continues to operate the City’s Weed Abatement and Refuse Removal Services Program and works with the Fire Department to address issues that may pose a fire hazard.

The City Attorney’s office provides legal guidance to the City Council and staff to ensure the City operates in compliance with Federal, state and local laws and regulations. City Attorney functions are contracted through the law firm of Best Best & Krieger LLP.



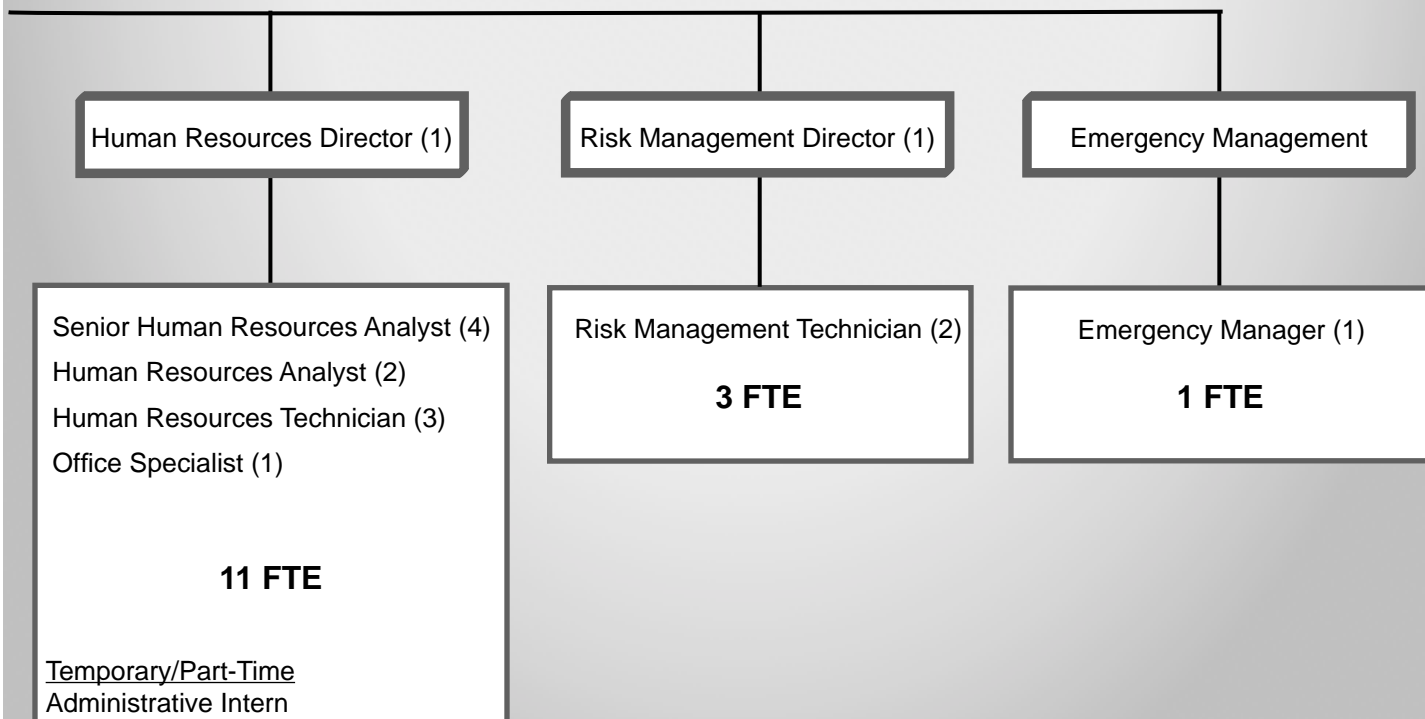


2015-16 Organizational Chart  
**CITY ADMINISTRATION**  
*(57 Full-time Employees)*  
*Effective July 1, 2015*





2015-16 Organizational Chart  
**CITY ADMINISTRATION**  
(57 Full-time Employees)  
Effective July 1, 2015







# ADMINISTRATIVE SERVICES

*Grant D. Yee, Director*

*Management Services, Fiscal Services, Revenue Services*

The Administrative Services Agency provides support services to the citizens and businesses of Ontario, as well as to City Departments, with financial, budget development, procurement, accounting, internal audit, and revenue services. The Agency's service objective is to direct the financial affairs of the City of Ontario, under the direction provided by the Mayor and City Council through their goals and objectives, in a timely, accurate, cost effective and efficient manner. In doing so, the Agency safeguards the City's assets by establishing, implementing and following sound financial practices and procedures. In addition, the Agency manages the City's investment portfolio of over \$600 million. Administrative Services is comprised of three departments: Management Services, Fiscal Services, and Revenue Services.

Management Services includes Internal Audit, Purchasing, and Debt Management/Special Districts. The Internal Audit division coordinates audits of internal controls citywide. The Purchasing area provides the supply management and services needs for all City Agencies. The Debt Management/Special Districts section is responsible for the financial administration of the City's Assessment Districts, Community Facilities Districts, Parkway Maintenance Districts, and Street Light Maintenance Districts, as well as the development of the New Model Colony.

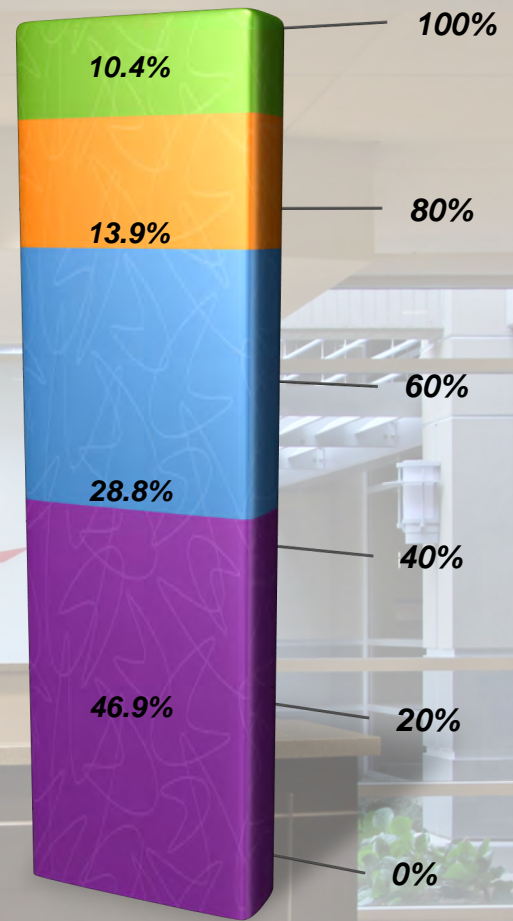
The City's Fiscal Services Department is responsible for four key areas: Budget, Accounting, Accounts Payable, and Payroll. The Budget Office coordinates and develops the City's annual operating and capital budget, and provides analysis support to other City departments. Accounting monitors, records and reports all financial transactions, safeguards the City's assets, and coordinates and prepares the City's annual financial statements. The Accounts Payable division provides professional and courteous customer service while facilitating timely and accurate payment of the City's financial obligations. Payroll generates timely and accurate payments to City employees utilizing an automated timekeeping system, while maintaining compliance with City policies and procedures, labor agreements, and State and Federal laws.

The Revenue Services Department provides customer service, billing, and collection services for over 33,000 customers of the Ontario Municipal Utilities at the Utility and Customer Services Center. They also manage the Business Licenses Program for over 11,000 businesses in the City, handle the accounts receivable function, collect and deposit all City receipts and through the Central Services area supplies all mailing and printing services citywide.



**ANNUAL OPERATING BUDGET**

	<u>FY14-15</u>	<u>FY15-16</u>
<b>Total Funds:</b>	\$ 13,293,126	\$ 13,801,916
<b>General Fund:</b>	\$ 12,863,977	\$ 13,392,936
<b>Other Funds:</b>	\$ 429,149	\$ 408,980
<b>Full Time Employees:</b>	50	53



**OTHER FUNDS CONSIST OF:**

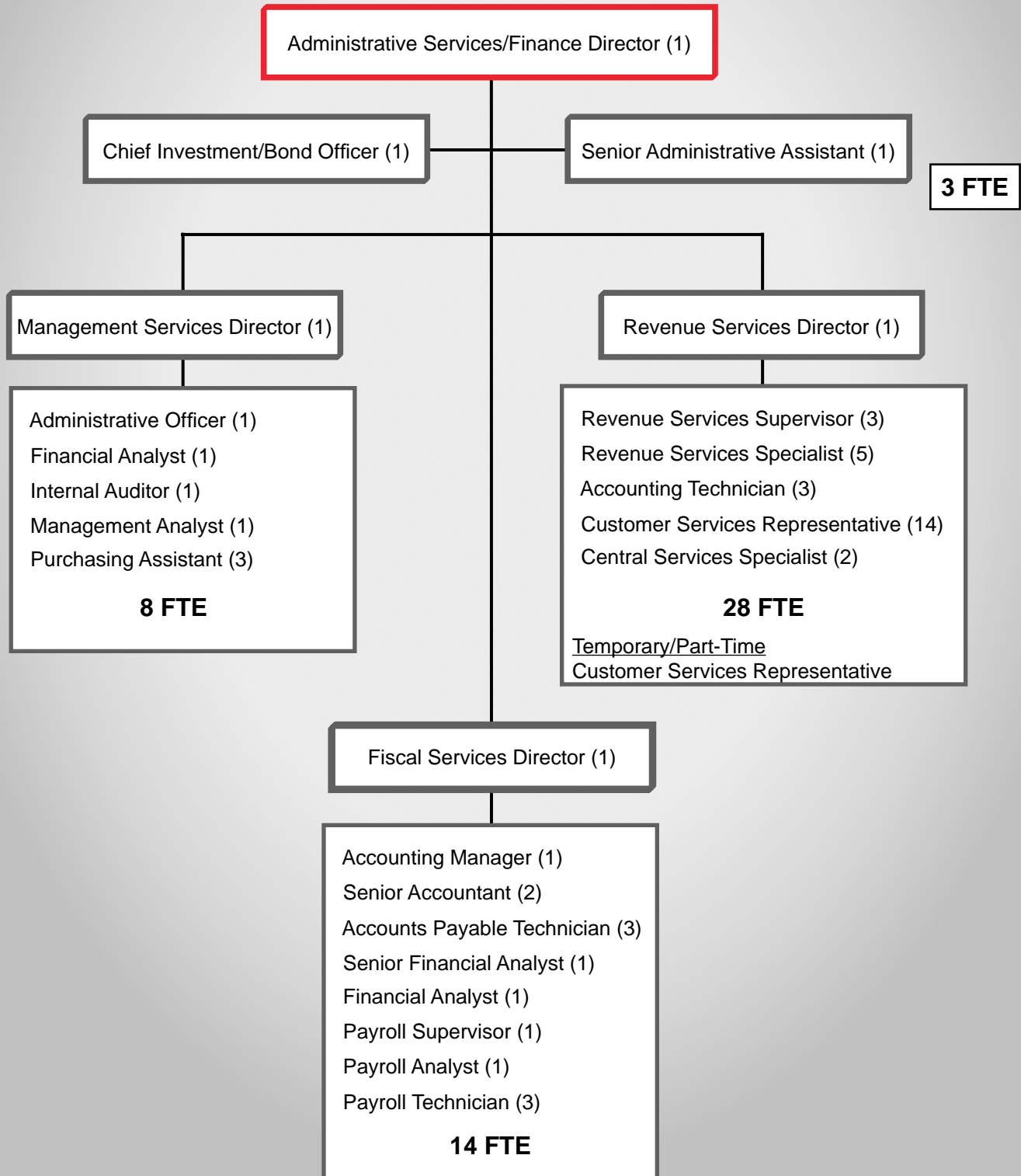
A.D. Administration	\$	213,746
Parkway Maintenance	\$	48,534
Street Light Maintenance	\$	75,800
NMC CFD #9 - Edenglen Services	\$	12,400
NMC CFD #23 - Park Place Svcs	\$	5,000
NMC CFD #31 - Lennar Services	\$	5,000
OMC CFD #20 - Walmart Services	\$	23,000
OMC CFD #21 - Parkside Services	\$	25,500

**Agency Divisions**

- Administration
- Fiscal Services
- Revenue Services
- Management Services



**2015-16 Organizational Chart**  
**Administrative Services**  
**Department**  
*(53 Full-time Employees)*  
*Effective July 1, 2015*



***Redevelopment  
Successor  
Agency***

# Redevelopment Successor Agency

The Redevelopment Successor Agency was established after California State actions eliminated all redevelopment agencies in California. The former Ontario Redevelopment Agency (ORA) was established on November 16, 1971, to provide affordable housing, revitalize communities, eliminate blight, and fuel economic growth through focused reinvestment of local funds back into local projects and programs that supported job growth and private investment. There were five project areas throughout the City, including Project Area No. 1, Project Area No. 2, Center City Project Area, Cimarron Project Area, and Guasti Project Area. Over the years, ORA was active in implementing housing programs, business incentive programs, commercial improvement programs, planning and development of projects, capital improvement projects, and property acquisition in the Project Areas.

Pursuant to California Assembly Bill 1X 26 and subsequent Assembly Bill 1484, all California Redevelopment Agencies were dissolved, effective February 1, 2012.

The City of Ontario is the Successor Agency to its former Redevelopment Agency pursuant to action taken on January 10, 2012. The Successor Agency has certain powers and duties, including but

not limited to, making payments and performing responsibilities required by enforceable redevelopment obligations, administer the dissolution, and wind down the affairs of the former Redevelopment Agency.

AB 1X 26 requires that each successor agency have an oversight board, composed of seven members appointed by specific governmental agencies. Each member of the Oversight Board serves at the pleasure of the entity that appointed such member. The Oversight Board is generally intended to supervise the activities of the successor agency and ensure the former Redevelopment Agency's assets are distributed to the taxing entities expeditiously and in a manner that maximizes value. The Oversight Board has a fiduciary responsibility to holders of enforceable obligations of the former Redevelopment Agency and to the taxing entities that would benefit from the distribution of revenues generated by the liquidation of redevelopment assets.

Every six months the Oversight Board approves a Recognized Obligation Payment Schedule (ROPS), which then is forwarded to the County and the State of California Department of Finance for their review and approval. Based on the total enforceable obligation payable submitted and approved, the





## *Redevelopment Successor Agency*

County distributes property tax revenues to the Successor Agency so funds are available to make payments toward these approved enforceable obligations. Property tax is distributed to the Successor Agency twice: June 1st and January 15th.

Since 1971, the Ontario Redevelopment has worked diligently to improve the quality of life for all people that live, work and play in Ontario. On February 1, 2012, the tools in the “Redevelopment Toolbox” were eliminated. Redevelopment was one of the most effective ways to breathe new life into deteriorated areas plagued by social, physical, environmental or economic conditions which act as a barrier to new investment by private enterprise. Through California Community Redevelopment Law communities had the ability to focus their attention on reversing trends of physical and economic deterioration through financial investment, in turn, revitalizing the overall climate of the community. By partnering with the private sector to acquire property, build public improvements and infrastructure, clean-up contaminated soil and do other things necessary to improve the conditions of the property it created a chain reaction where the ultimate economic output was larger than the original public investment.

Over the last decade the Ontario Redevelopment Agency invested over \$16 million in public facilities and vital infrastructure, generated thousands of jobs, and helped create over 4,000 affordable and senior housing units. Like the accomplishments above, the former Ontario Redevelopment Agency has many success stories to tell and is very proud of the positive impact the tremendous work program had on the community. The Agency is hopeful a new era of economic development tools will emerge allowing its passionate and committed staff to continue to improve the quality of life for City of Ontario residents and businesses.

Pursuant to Assembly Bill 1X 26 and Assembly Bill 1484 the City Council, as Successor Agency to the former Ontario Redevelopment Agency, and the Oversight Board to the Successor Agency are responsible for winding down the Agency’s existing obligations and liquidation of assets. Policies and procedures continue to be adopted to ensure the dissolution of the former Ontario Redevelopment Agency is accomplished in a transparent, pragmatic, and consistent manner.



***Ontario  
Housing  
Authority***

# Ontario Housing Authority

## Fiscal Year 2015-16 Budget Overview

### I. Introduction

The Ontario Housing Authority (OHA) is a separate legal entity governed by California State Housing Authority law. OHA was formed on December 2, 1997, by City of Ontario Resolution No. 97-098, declaring that there is a “need” for a Housing Authority within the City of Ontario and declaring City Council Members to be Commissioners of the Ontario Housing Authority. Adoption of Resolution No. OHA-1 by the Ontario Housing Authority on December 2, 1997, established the time and place of its regular meetings and established organization bylaws.

As the Ontario Housing Authority implements various programs and projects, certain funding sources are also identified to finance these activities. The primary funding sources are the residual balance from the former Ontario Redevelopment Agency’s Low and Moderate Income Housing Fund, CDBG funds and HOME funds.

It is the mission of the Ontario Housing Authority to acquire selective properties for the implementation of affordable housing.

### II. Staffing

The Ontario Housing Authority activities are administered by the City’s Housing Agency. Housing Agency employees are assigned as needed to pro-actively administering and managing various Housing Authority programs, projects and activities.

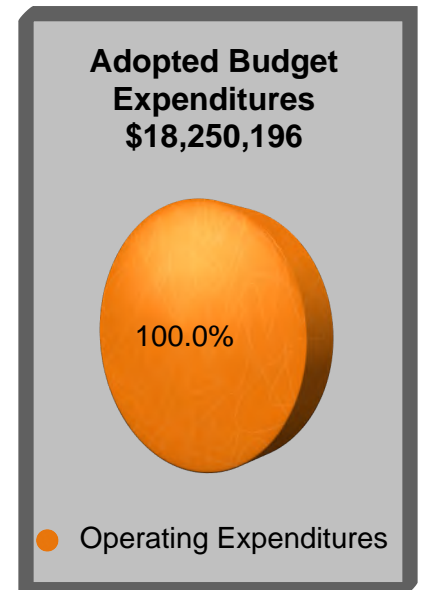
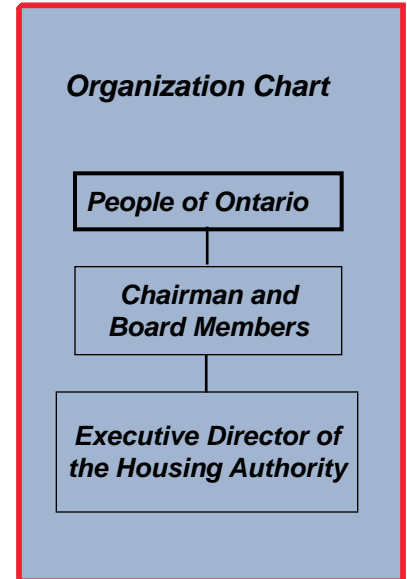
### III. Financial Overview

The Ontario Housing Authority’s established source of funds for Fiscal Year 2015-16 principally consists of the residual balance from the former Ontario Redevelopment Agency’s low and moderate housing set aside funds. Total estimated revenues in Fiscal Year 2015-16 are \$701,855. Total Fiscal Year 2015-16 recommended appropriations are \$18,250,196.

### IV. Housing Authority Programs

The Adopted Fiscal Year 2015-16 Budget provides funds to finance selected projects for the Housing Authority as follows:

- ◆ Acquisition of selective buildings and providing relocation assistance
- ◆ Use of Housing Authority powers to implement affordable housing projects through developer loans, reimbursement agreements and other covenants
- ◆ The Ontario Housing Authority will contribute \$15.6 million for the continued development of Ontario Town Square that will include a mixed-use residential project with 153 high density residential units and approximately 31,000 square feet of new retail, including an underground parking.



RESOLUTION NO. OHA-084

A RESOLUTION OF THE ONTARIO HOUSING AUTHORITY OF THE CITY OF ONTARIO, CALIFORNIA, ADOPTING A BUDGET FOR SAID AUTHORITY FOR THE FISCAL YEAR 2015-16.

WHEREAS, Ontario Housing Authority is comprised of the Housing Authority Fund and the Housing Asset Fund with a total appropriation of \$18,250,196 for departmental activities, shall be as set forth in the budget summaries; and

WHEREAS, the Authority hereby determines, in accordance with Section 33334.3(d) of the California Redevelopment Law, that the planning and administrative expenses provided in the Budget to be made from the Low and Moderate Income Housing Fund are necessary for the production, improvement, or preservation of low-and-moderate income housing.

NOW, THEREFORE, be it resolved, determined, and ordered by the Housing Authority of the City of Ontario that the Housing Authority's Operating Budget for the Fiscal Year 2015-16, submitted by the Executive Director to the Housing Authority, is herewith adopted for the Housing Authority of the City of Ontario for the Fiscal Year 2015-16.

NOW, THEREFORE, be it also resolved, that the 2015-16 Operating Budget Appropriation is \$18,250,196.

The Secretary of the Ontario Housing Authority shall certify as to the adoption of this Resolution.

PASSED, APPROVED, AND ADOPTED this 17<sup>th</sup> day of June 2015.

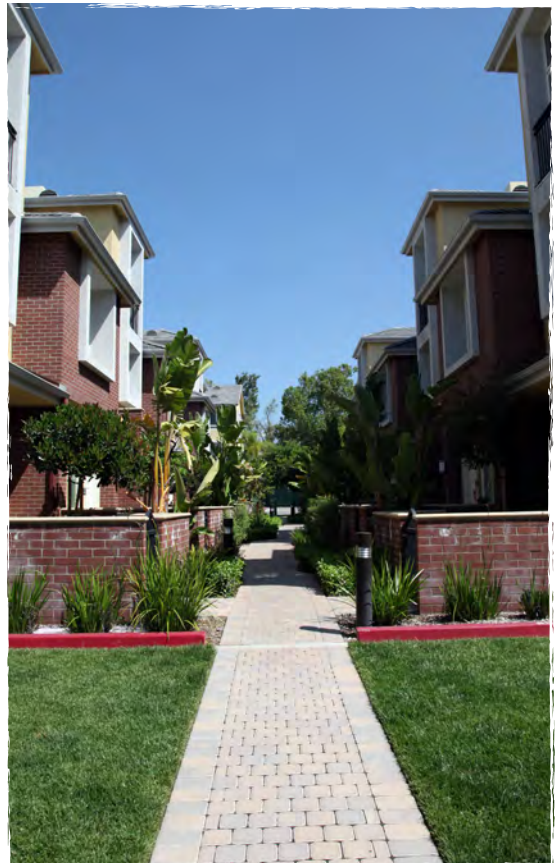
  
PAUL S. LEON, CHAIRMAN

ATTEST:

  
MARY E. WIRTES, AUTHORITY SECRETARY







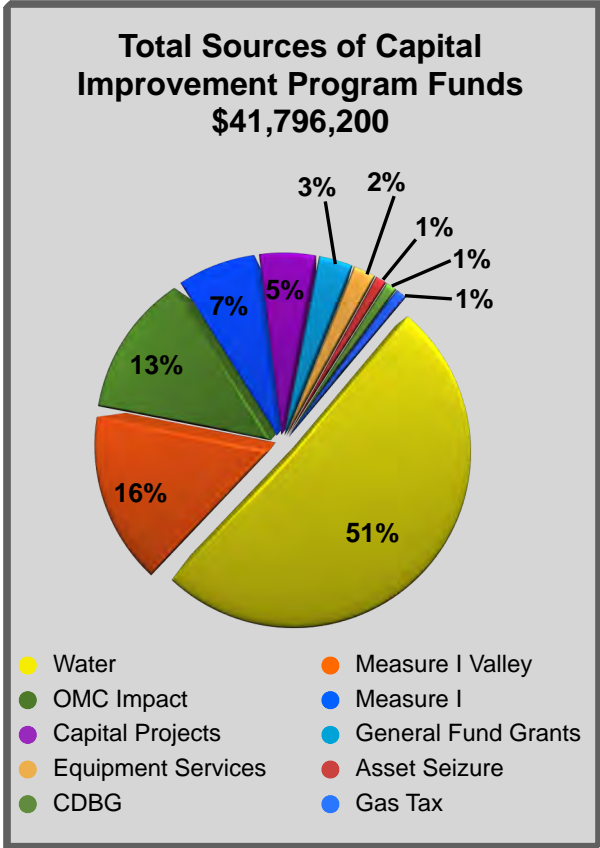
***Capital  
Improvement  
Program***



# Capital Improvement Program (CIP)

The City of Ontario develops its Five-Year Capital Improvement Program (CIP) consistent with the goals and objectives established by the Mayor and City Council. The Adopted Five-Year Plan is subject to change during the budget year to reflect fluctuations in City needs and priorities. Projects are included in the CIP based on an assessment of needs and available funding. Projects with limitations on the use of funds are considered on an individual basis, while those without such funding limitations are considered relative to the overall needs of the City. The CIP is used as a planning tool by the City to: (1) identify capital improvement needs and (2) coordinate the financing and timing of those needs in a manner that ensures the most responsible and efficient use of the City's limited resources.

The Five-Year CIP is reviewed annually to allow the Mayor and City Council the opportunity to reassess projects in the program and for effective implementation of the City's immediate *Goals and Objectives*. The current year of the CIP is the funded portion and is referred to as the Capital Budget, consisting of the planned expenditures for the fiscal year for adopted projects. Projects and expenditures identified in future fiscal years are adopted on a planning basis only and do not receive expenditure authority until they are included in the Adopted Capital Budget for the subject fiscal year.



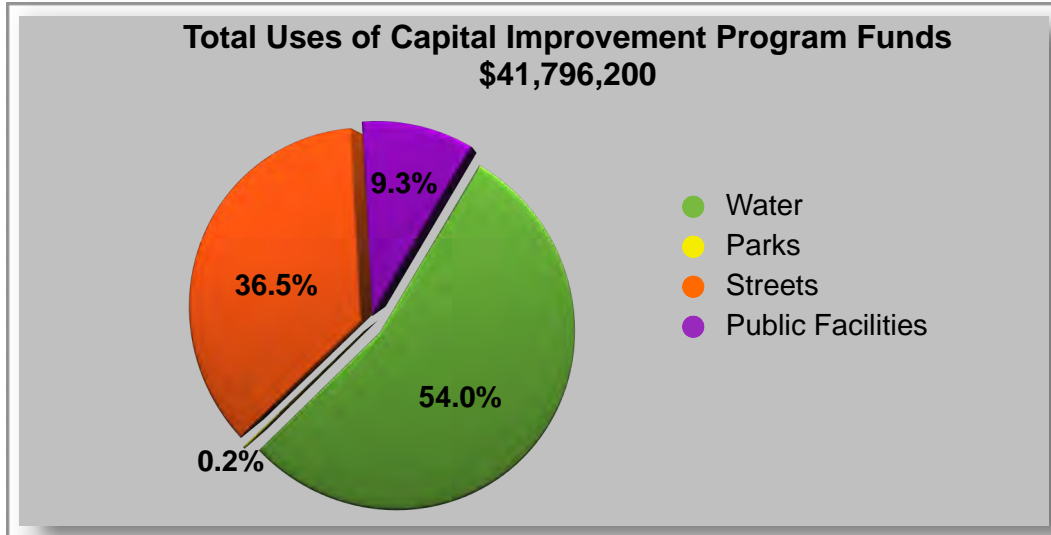
As presented in the Adopted Operating Budget for Fiscal Year 2015-16, the Capital Budget totals \$41,796,200 for all categories of capital improvement projects across all funds. The amount of the projects, \$41,796,200, reflects a 67.8% increase over the previous fiscal year's Capital Budget of \$24,909,485. Major projects included in the Fiscal Year 2015-16 Capital Improvement Program consist of: Mountain Avenue and Holt Boulevard Intersection Widening of \$7,000,000; Grove Avenue and Holt Boulevard Intersection Widening of \$4,800,000; Police Department Headquarters Improvements of \$1,850,000; and Renovation of Fire Station No. 2 of \$1,500,000. In addition, the adopted capital budget includes \$15,900,00 for the Euclid Avenue Recycled Water Project; \$5,200,000 for the Riverside Drive Recycled Water Project; and \$1,500,000 for the Chino I Capacity Improvements at the Chino Basin Desalter Facility.

Where applicable, the annual operating cost for each capital project has been incorporated into each project, representing the preliminary estimate for operating and maintenance (O&M) costs. The cost estimates are determined by the department responsible for the project. Actual O&M costs to be budgeted in future years may vary from these initial estimates. Annual operating and maintenance costs for the Fiscal Year 2015-16 Capital Budget are already factored into the Adopted Operating Budget for Fiscal Year 2015-16. The following components are included in the calculation of annual operating and maintenance costs:

- ◆ Operating – The operating costs directly associated with the project/facility upon completion.
- ◆ Maintenance – The funding required to maintain the project/facility upon completion.
- ◆ Cost Offset – Revenues associated with the project/facility or cost reductions due to increased operating efficiencies upon completion.



## Capital Improvement Program



## Capital Budget Summary

Fund/Description	Project Category						Total
	Parks	Public Facilities	Storm Drains	Streets/Traffic	Water	Misc	
Gas Tax	\$ 0	\$ 0	\$ 0	\$ 542,000	\$ 0	\$ 0	\$ 542,000
Measure I	0	0	0	2,904,200	0	0	2,904,200
Measure I Valley	0	0	0	6,560,800	0	0	6,560,800
CDBG	65,000	235,000	0	0	0	0	300,000
Capital Projects	0	1,700,000	0	0	400,000	0	2,100,000
Water Capital	0	0	0	0	21,700,000	0	21,700,000
Asset Forfeiture	0	300,000	0	0	0	0	300,000
Equipment Services	0	300,000	0	0	500,000	0	800,000
General Fund Grants	0	1,350,000	0	0	0	0	1,350,000
OMC Street Impact	0	0	0	5,239,200	0	0	5,239,200
<b>Total</b>	<b>\$ 65,000</b>	<b>\$ 3,885,000</b>	<b>\$ 0</b>	<b>\$ 15,246,200</b>	<b>\$ 22,600,000</b>	<b>\$ 0</b>	<b>\$ 41,796,200</b>

**Annual Operating & Maintenance Impact Summary**

The table below indicates the impact, of the Fiscal Year 2015-16 Adopted Capital Budget, with respect to operating and maintenance (O&M) costs, on the City's operating budgets in the fiscal year when projects are completed.

Fund Type	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20
General Fund	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Special Revenue Funds	0	0	0	0	0
Enterprise Funds	0	0	0	0	0
Internal Service Funds	0	0	0	0	0
<b>Total</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>



# Capital Improvement Program

## Five-Year Capital Improvement Program Summary

Project Description	Fund	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20
<b>Parks</b>						
John Galvin Park Restroom Renovation	008	\$ 65,000	\$ 0	\$ 0	\$ 0	\$ 0
Euclid Avenue Downtown Median Improvements	017	0	0	44,500	0	0
Euclid Avenue Monument Signs Replacement	017	0	0	150,000	0	0
Vineyard Neighborhood Park Pool Replacement	017	0	0	550,000	0	0
<b>Public Facilities</b>						
De Anza Community Center Roof Replacement	008	110,000	0	0	0	0
Automatic Sliding Doors Installation at De Anza, Dorothy Quesada and Westwind Community Centers	008	80,000	0	0	0	0
Energy Efficient Light Fixture Replacement at Ontario Senior Center	008	45,000	0	0	0	0
Police Department Headquarters Improvements	017/015/010	1,850,000	0	0	0	0
Fire Station No. 2 Renovation	017	1,500,000	0	0	0	0
CNG Slow Fill Posts Expansion at Ontario Municipal Services Center	032	300,000	0	0	0	0
Fire Station No. 9	190	0	6,707,320	0	0	0
Bomb Squad Explosive Storage Magazine	017	0	100,000	0	0	0
Museum Monument Sign Replacement	017	0	80,000	0	0	0
Fire Station No. 1 (New Construction)	017	0	0	8,327,397	0	0
Museum Outdoor Education Center	017	0	0	300,000	0	0
Ontario Municipal Services Center Roof Repairs	017	0	0	300,000	0	0
<b>Streets</b>						
Auto Center Drive Pavement Rehabilitation Jurupa Street to Kettering Drive	004	513,000	0	0	0	0
Balboa Avenue Pavement Rehabilitation Francis Street to End	003	202,000	0	0	0	0
San Antonio Avenue Pavement Rehabilitation Emporia Avenue to Phillips Street	004	380,500	0	0	0	0
Grove Avenue Pavement Rehabilitation Edison Avenue to Merrill Avenue	004	383,200	0	0	0	0

## *Capital Improvement Program*

### **Five-Year Capital Improvement Program Summary**

Project Description	Fund	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20
Chino Avenue Pavement Rehabilitation Euclid Avenue to Campus Avenue	004	\$ 267,000	\$ 0	\$ 0	\$ 0	\$ 0
Campus Avenue Pavement Rehabilitation Riverside Drive to Chino Avenue	004	343,000	0	0	0	0
Sixth Street Pavement Rehabilitation Grove Avenue to Glenn Avenue	004	221,000	0	0	0	0
Baker Avenue Pavement Rehabilitation Mission Boulevard to State Route 60 Freeway	004	796,500	0	0	0	0
Kettering Drive Pavement Rehabilitation McNamara Street to Auto Center Drive	003	340,000	0	0	0	0
Mountain Avenue and Holt Boulevard Intersection Widening	005/103	7,000,000	0	0	0	0
Grove Avenue and Holt Boulevard Intersection Widening	005/103	4,800,000	0	0	0	0
Bon View Avenue Pavement Rehabilitation Francis Street to Mission Boulevard	004	0	696,000	0	0	0
Eighth Street Pavement Rehabilitation Grove Avenue to Glenn Avenue	004	0	195,000	0	0	0
Taylor Place Pavement Rehabilitation Francis Street to End	003	0	102,000	0	0	0
Concours Street Pavement Rehabilitation Haven Avenue to Milliken Avenue	003	0	1,154,000	0	0	0
Chino Avenue Pavement Rehabilitation Campus Avenue to Cucamonga Creek Channel	004	0	815,000	0	0	0
Fourth Street Pavement Rehabilitation Corona Avenue to Vineyard Avenue	004	0	308,000	0	0	0
Locust Street Pavement Rehabilitation Carlos Avenue to End	003	0	136,000	0	0	0
Turner Avenue Pavement Rehabilitation Old Guasti Road to South Side of I-10 Freeway	003	0	113,300	0	0	0
Francis Street Pavement Rehabilitation Etiwanda Avenue to Wineville Avenue	003	0	0	577,000	0	0
Wineville Avenue Pavement Rehabilitation Francis Street to Philadelphia Street	004	0	0	309,000	0	0
Philadelphia Street Pavement Rehabilitation Archibald Avenue to Turner Avenue	004	0	0	437,000	0	0
Vineyard Avenue Pavement Rehabilitation "G" Street to Fourth Street	004	0	0	485,000	0	0



# Capital Improvement Program

## Five-Year Capital Improvement Program Summary

Project Description	Fund	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20
Milliken Avenue Pavement Rehabilitation Jurupa Street to Airport Drive	004	\$ 0	\$ 0	\$ 865,000	\$ 0	\$ 0
Dupont Avenue Pavement Rehabilitation Jurupa Street to Francis Street	003	0	0	279,000	0	0
Francis Street Pavement Rehabilitation West Cucamonga Creek Channel to Baker Avenue	004	0	0	0	255,000	0
Francis Street Pavement Rehabilitation Haven Avenue to Dupont Avenue	004	0	0	0	577,000	0
Deer Creek Full Loop Pavement Rehabilitation	003	0	0	0	685,000	0
Lytle Creek Full Loop Pavement Rehabilitation	003	0	0	0	650,000	0
Wineville Avenue Pavement Rehabilitation Santa Ana Street to Airport Drive	004	0	0	0	448,000	0
Vineyard Avenue Pavement Rehabilitation I-10 Freeway to 200' North of Holt Boulevard	004	0	0	0	395,000	0
Fourth Street Pavement Rehabilitation Cucamonga Avenue to El Dorado Avenue	004	0	0	0	325,000	0
Schaefer Avenue Pavement Rehabilitation Euclid Avenue to Bon View Avenue	004	0	0	0	0	350,000
Vineyard Avenue Pavement Rehabilitation Mission Boulevard to Philadelphia Street	004	0	0	0	0	872,000
Santa Ana Street Pavement Rehabilitation Etiwanda Avenue to Wineville Avenue	004	0	0	0	0	719,000
Merrill Avenue Pavement Rehabilitation Euclid Avenue (North side) to Carpentar Avenue	003	0	0	0	0	677,000
Vintage Avenue Pavement Rehabilitation Jurupa Street to Philadelphia Street	003	0	0	0	0	650,000
"G" Street Pavement Rehabilitation Grove Avenue to Vineyard Avenue	003	0	0	0	0	650,000
<b>Storm Drains</b>						
Storm Drain Pipe Construction Repairs	017	0	0	349,000	0	0
<b>Water</b>						
Chino I Capacity Improvements	025	1,500,000	0	0	0	0
Euclid Avenue Recycled Water System	032/025/017	15,900,000	0	0	0	0
Riverside Drive Recycled Water System	025	5,200,000	0	0	0	0
<b>Miscellaneous</b>						
Armsley Square Sidewalk, Curb, and Drive Approach Reconstruction	017	0	0	130,000	0	0
<b>Total</b>		<b>\$41,796,200</b>	<b>\$10,406,620</b>	<b>\$13,102,897</b>	<b>\$ 3,335,000</b>	<b>\$ 3,918,000</b>

**Status of Open Projects From Prior Years**

Project Description	Project Status	Estimated Project Completion
<b>Parks</b>		
Ontario Town Square Park (Downtown Plaza)	Completed	
Tot Lot & Outdoor Fitness Equipment - OMS & Centennial Parks	Completed	
Anthony Munoz Community Center Rehab & Park Improvements	Design Phase	November 2016
Civic Center Community Conservation Park	Construction	September 2015
Cypress Park Energy Efficient Lighting	Completed	
Galvin Park Energy Efficient Lighting	Completed	
Galvin Park Picnic Landscape Improvements	Construction	July 2015
Galvin Park Tennis Court Reconfiguration to Futsal court	Completed	
Bryant-Alba Parks Restroom Rehabilitation	Completed	
Dog Park	Plan Check Phase	November 2015
<b>Public Facilities</b>		
PWA Service Center Renovation	Phased Design & Construction	June 2016
PWA Service Center Security	Phased Design & Construction	June 2016
Upgrade CNG Fueling Station-Master Plan	Completed	
Debris Storage/Drying Facility	Deferred	TBD
Upgrade CNG Fueling System	Programmable Logic Controllers Replacement	June 2016
Fire Training Center Tower Replacement	Construction Bid Process	February 2016
Ontario Convention Center Solar Roof	Completed	
Fleet Shop Upgrades (Construction Phase I)	Completed	
NPDES Bioswale	Construction	June 2016
Police Facility Solar Roof	Completed	
Ontario Municipal Services Center Pavement Rehabilitation	Construction	June 2016
Museum Building Assessment	Design and Construction Documentation	September 2015
Northwest Police Facility Improvements	Completed	
Police Forensics Refrigeration Facility	Completed	
Police Backup Generator Wiring	Completed	
Police Lobby Camera System Enhancements	Completed	
Downtown Parking Facility & Improvements	Completed	
Electric Vehicle Charging Station	Design	December 2015

# Capital Improvement Program

## Status of Open Projects From Prior Years

Project Description	Project Status	Estimated Project Completion
<b>Sewers</b>		
27-Inch Haven Sewer Relocation	Deferred	TBD
Removal Abandoned Sewer Lift Station	Deferred	TBD
<b>Storm Drains</b>		
6th Street Storm Drain	Design	November 2016
Francis Street Storm Drain	Design	November 2017
Mill Creek Wetlands	Construction Completed. Pending Operations and Maintenance Acceptance	June 2015
<b>Streets</b>		
Mission Boulevard Widening Reconstruction	Design Phase Completed. Project Deferred	TBD
Grove Avenue/I-10 Interchange Corridor	Project Approval and Environmental Document 50% Completed. Right-of-Way, Design and Construction. Funding Pending	December 2016 (PA & ED)
South Milliken Avenue Grade Separation	Construction	December 2016
North Vineyard Avenue Grade Separation	Construction	February 2016
Melrose Plaza Public Street Improvement	Design	December 2015
Etiwanda Rehab: Airport/Loop Rd	Completed	
Mountain Rehab: Holt/Fifth	Completed	
Airport Rehab: Haven/Commerce	Completed	
Airport Rehab: Milliken/Doubleday	Completed	
Milliken Rehab: State Route 60 Freeway/Greystone	Completed	
Mission Rehab: Bon View/Grove	Completed	
G Street/Crosstown Bike Route	Design Completed. Pending Construction Funding	June 2016
Francis Street Improvements: Turner/Excise	Design	December 2015
Baker Rehab: Riverside/North End	Design	October 2016
Shelby Rehab: Inland Empire/East End	Design	October 2016
Parco Rehab: Francis/Locust	Design	October 2016
Locust Rehab: Baker/Walker	Completed	
Acacia Rehab: West Cucamonga Channel/Baker	Completed	
"D" Street Rehab: Sultana/Vineyard	Design	October 2016
Convention Center Way Rehab: Holt/Vineyard	Design	October 2016
Edison Rehab: Euclid/Grove	Design	October 2016
Mountain Rehab: Sixth/I-10 Freeway	Design	October 2016
SR 60 at Archibald Interchange	SANBAG Lead Agency	December 2020
Mission Boulevard Bridge Rehabilitation (EB) - Preliminary Design	Cancelled	
Bridge Preventative Maintenance Program	Design	September 2015
Mission Boulevard Bridge Rehabilitation (WB) - Preliminary Design	Cancelled	
Holt Boulevard Widening Reconstruction (WB) - Preliminary Design	Cancelled	
2014 SRS ATP Sidewalk Installation	Design	June 2017

**Status of Open Projects From Prior Years**

Project Description	Project Status	Estimated Project Completion
<b>Traffic</b>		
Etiwanda/Airport Intersection	City Fontana Lead Agency; Project Deferred	TBD
Traffic Signal System Upgrade & Traffic Management Center (Phase IV)	Design	December 2015
Traffic Signal: Philadelphia/Cypress	Design and Right-of-Way Acquisition	September 2016
Traffic Signal: Mission/Mountain	Architect & Engineer Services Completed	January 2016
Traffic Signal: Baker/Sixth	Engineering and Environmental 50% Completed	April 2017
Traffic Signal: Campus/Philadelphia	Engineering and Environmental 50% Completed	April 2017
<b>Water</b>		
Recycled Water Service Main Extension	Phased Design & Construction	June 2016
Airport Metering/Backflow Prevention	Deferred	TBD
Chino Basin Desalter Facility Expansion	Construction	December 2016
New Well No. 43	Deferred	TBD
13th Street Underground Reservoir Retrofit	Deferred	TBD
Pressure Reducing System	Phased Design & Construction	December 2016
Emergency Water Interconnections	Phased Design & Construction	December 2016
Abandon Out-of-Service Wells	Deferred	TBD
Aged Reservoir Abandonment [1212'PZ]	Deferred	TBD
Monitoring Wells	Deferred	TBD
San Antonio Ave [1212'PZ]: Fourth Street to I-10 Fwy	Completed	
Wellhead Treatment System (Well No. 41)	Construction	December 2015
Fourth Street - Phase II [1212'PZ]	Completed	
San Antonio Ave [1212'PZ] (Phase III)	Construction	December 2016
<b>Miscellaneous</b>		
High Speed Telecommunication System	Fiber Optics Backbone Design 95% Completed	June 2016
Fuel Management System	Fuel System Active Install Tank Monitoring System	June 2015
Electronic Patient Care Report	Completed	
Police Telestaff Scheduling	Deferred	TBD
Automatic Vehicle Location Program	Completed	
Payroll/HR System Upgrade	Contract Awarded	July 2016
Secondary PSAP/Fire & EMS	Radios and Network Installed	June 2015

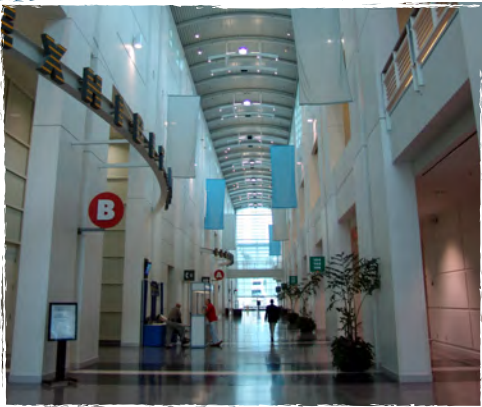




***Ontario  
Convention  
Center***



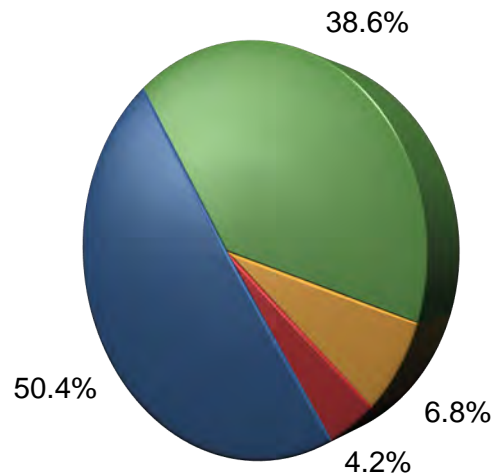
# Ontario Convention Center



The goal of the Ontario Convention Center is to attract events that will provide substantial economic impact to the Community, while maintaining its cost so that its operations will minimize City subsidies.

The marketing strategy of the Ontario Convention Center is to establish Ontario as a quality and affordable destination alternative in Southern California due to its strategic location between Los Angeles and Palm Springs, targeting the Regional, State, and West markets.

## Adopted Budget Expenditures \$7,314,150



- Personnel Costs
- Operating Expenditures
- Capital Outlay
- Contractual Services

Revenue Detail

	2014-15 Adopted Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
Rental Income	\$ 1,911,000	\$ 2,116,100	10.7%
Services Revenue	237,400	275,400	16.0%
Concessions & Catering	1,733,000	1,823,010	5.2%
Parking	680,700	703,000	3.3%
Telecommunications	26,500	31,500	18.9%
Electrical	414,400	415,500	0.3%
Audio/Visual	200,000	225,200	12.6%
Internet Revenue	87,000	88,000	1.1%
Equipment Rental	252,000	256,000	1.6%
Interest Income	0	0	0.0%
Miscellaneous	12,000	24,600	105.0%
Other Rental Income	96,000	99,110	3.2%
	<b>\$ 5,650,000</b>	<b>\$ 6,057,420</b>	7.2%

Expenditure Summary

	Detail Book Page Number	2014-15 Adopted Budget	2014-15 Current Budget	2015-16 Adopted Budget	% Change to Adopted Budget 2014-15
Ontario Convention Center	307	\$ 7,105,045	\$ 7,105,045	\$ 7,314,150	2.9%
<b>Total Ontario Convention Center</b>		<b>\$ 7,105,045</b>	<b>\$ 7,105,045</b>	<b>\$ 7,314,150</b>	2.9%



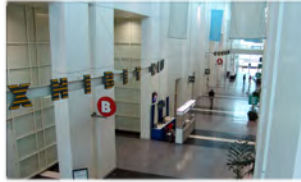




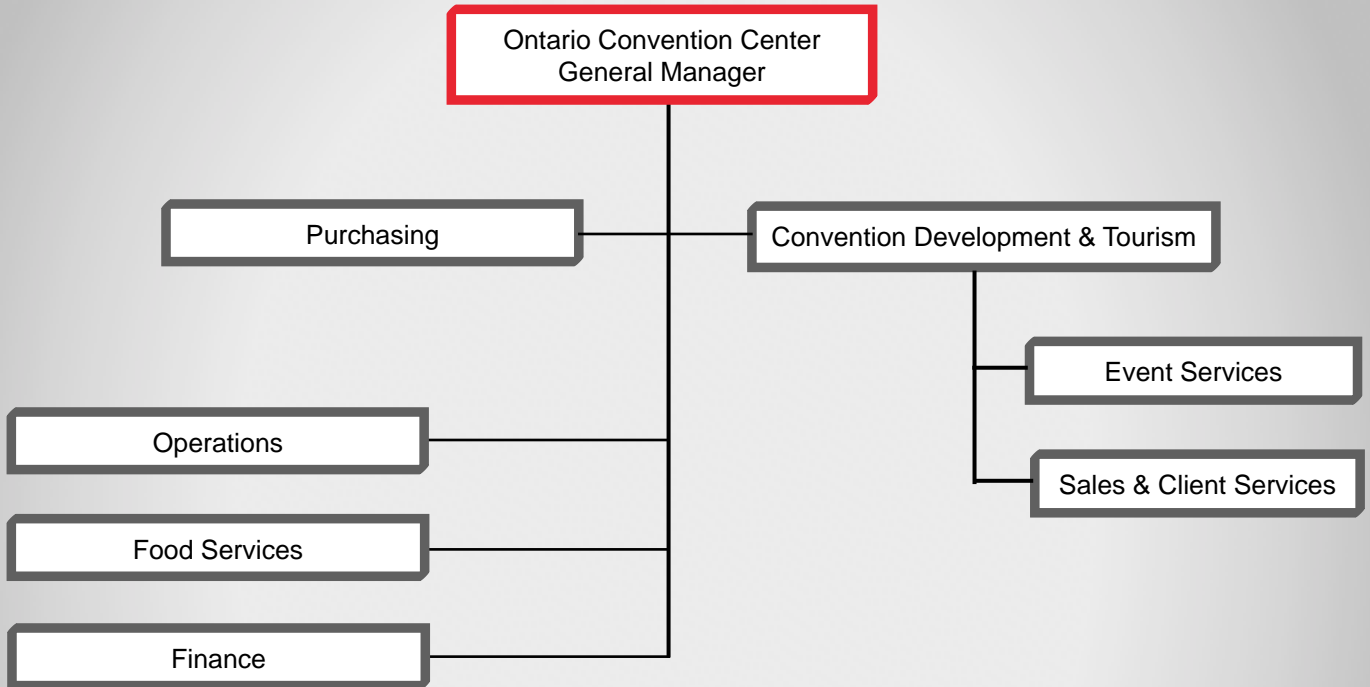
Capital Outlay

Capital Description	Fiscal Year 2015-16
Interior Painting	\$ 62,000
Cooling Tower Electric Motors and Variable Frequency Drive	48,000
Building Uplighting	85,000
Heat Pump Units	82,000
Truck	50,000
Articulate Boom Lift	80,000
Chairs	93,000
<b>Total Capital</b>	<b>\$ 500,000</b>



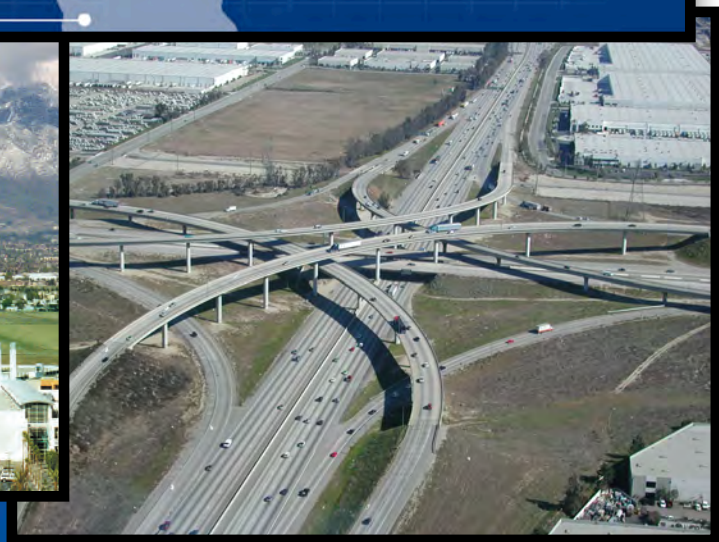


2015-16 Organizational Chart  
**Ontario Convention Center**  
Effective July 1, 2015



# ***Appendices***

# Appendices





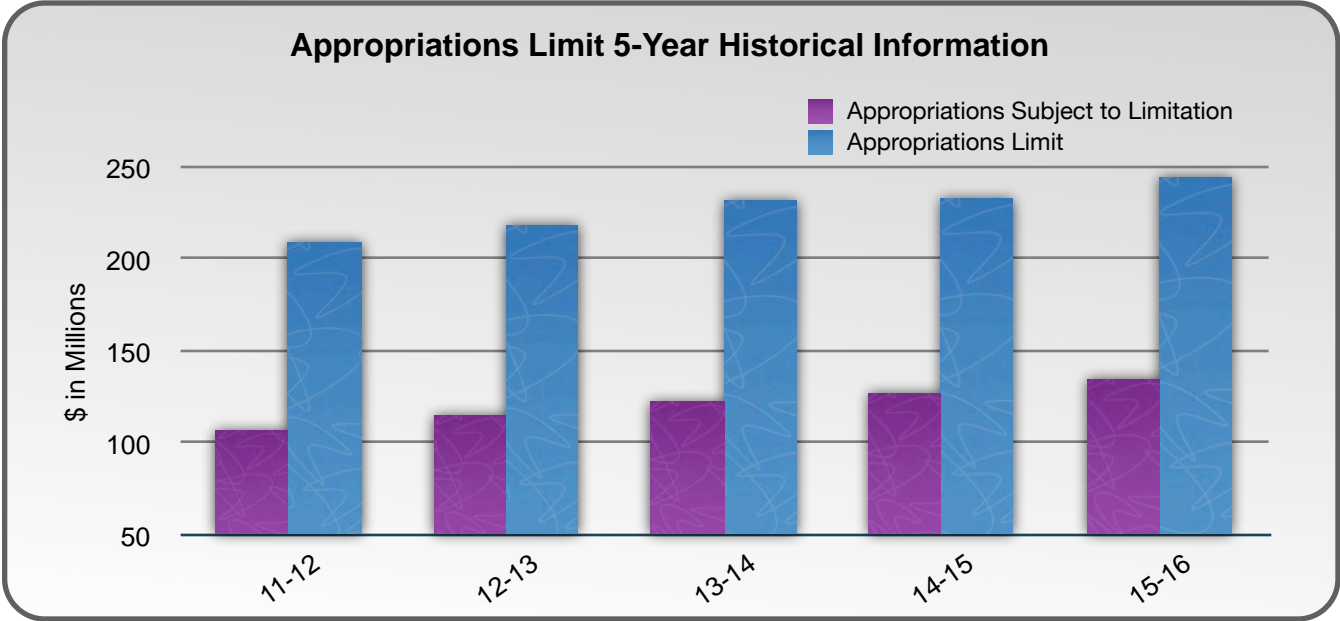
# Constitutional Spending Limit

Article XIII(B) of the California Constitution provides that the City's annual appropriations be subject to certain state limitations. This appropriations limit is often referred to as the GANN Limitation. The City's limitation is calculated each year and is established by a resolution of the City Council as a part of the Annual Operating Budget process.

Using the population and per capita personal income data provided by the California Department of Finance, the City's appropriation limit for Fiscal Year 2015-16 is \$244,409,886. Appropriations subject to the limitation in the 2015-16 Adopted Budget total \$134,652,593 which is \$109,757,293 or 44.91 percent less than the computed allowable limit.

The Article XIII(B) limitation is not a restricting factor for the City of Ontario, but will be monitored annually, and budget adjustments will be recommended if they are required in future years.

<b>APPROPRIATIONS LIMIT COMPUTATION FOR FY 2015-16</b>			
<b><u>Appropriations Limits</u></b>			
2014-15 Appropriations Limits			\$232,878,582
2015-16 Adjustment Factors			
Population		1.0109	
Per Capita Income Change		1.0382	
Total Adjustment (1.0109 x 1.0382)	X	1.0495	
2015-2016 Appropriations Limits			\$244,409,886
<b><u>Appropriations Subject to Limitation</u></b>			
Proceeds of Taxes			\$137,365,593
Less: Qualified Capital Outlay			2,713,000
Appropriations Subject to Limit			\$134,652,593
Percentage of Appropriations Limit Used			55.09%



RESOLUTION NO. 2015-071

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF ONTARIO, CALIFORNIA, ESTABLISHING AN APPROPRIATIONS LIMIT FOR THE CITY OF ONTARIO FOR FISCAL YEAR 2015-16.

WHEREAS, Section 1.5 of Article XIII B of the Constitution of the State of California imposes upon units of State and Local Government the obligation to limit each fiscal year's appropriations of the proceeds of taxes to the amount of such appropriations in Fiscal Year 1986-87 as adjusted for changes in cost of living and population; and

WHEREAS, Section 7910 of the Government Code of the State of California directs the governing body of each local jurisdiction to establish its appropriation limit by resolution each year; and

WHEREAS, said section of the Government Code allows the governing body to choose between various factors to be used in the calculation of said appropriation limit; and

WHEREAS, the Administrative Services/Finance Director of the City of Ontario has determined the City's appropriations limit for Fiscal Year 2015-16 in accordance with the said provisions of the Constitution and laws of the State of California and the documentation used in said determination has been available to the public since June 3, 2015, in the office of the Administrative Services/Finance Director.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Ontario, as follows: (1) calculation of said limit for the City shall be determined by using the California Per Capita Income and the population growth of the County of San Bernardino, both as determined by the California Department of Finance; and (2) based upon the factors, the appropriations limit of the City of Ontario for the Fiscal Year 2015-16 is hereby found and determined to be \$244,409,886.

The City Clerk of the City of Ontario shall certify as to the adoption of this Resolution.

PASSED, APPROVED, AND ADOPTED this 17<sup>th</sup> day of June 2015.

  
PAUL S. LEON, MAYOR

*Constitutional Spending Limit*

ATTEST:

  
MARY E. WIRTES, MMC, CITY CLERK

APPROVED AS TO LEGAL FORM:

  
BEST BEST & KRIEGER LLP  
CITY ATTORNEY

Constitutional Spending Limit

STATE OF CALIFORNIA )  
COUNTY OF SAN BERNARDINO )  
CITY OF ONTARIO )

I, MARY E. WIRTES, City Clerk of the City of Ontario, DO HEREBY CERTIFY that foregoing Resolution No. 2015-071 was duly passed and adopted by the City Council of the City of Ontario at a special meeting held June 17, 2015 by the following roll call vote, to wit:

AYES: MAYOR/COUNCIL MEMBERS: LEON, WAPNER, BOWMAN,  
DORST-PORADA AND AVILA  
NOES: COUNCIL MEMBERS: NONE  
ABSENT: COUNCIL MEMBERS: NONE

*Mary E. Wirtes, MMC, Asst. City Clerk*  
MARY E. WIRTES, MMC, CITY CLERK

(SEAL)

The foregoing is the original of Resolution No. 2015-071 duly passed and adopted by the Ontario City Council at a special meeting held June 17, 2015.

*Mary E. Wirtes, MMC, Asst. City Clerk*  
MARY E. WIRTES, MMC, CITY CLERK

(SEAL)



# *City's Fiscal Year 2015-16 Operating Budget*

## RESOLUTION NO. 2015-072

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF ONTARIO, CALIFORNIA, ADOPTING THE OPERATING BUDGET OF SAID CITY FOR THE FISCAL YEAR 2015-16.

WHEREAS, the General Fund group is comprised of the General Fund and General Fund Trust; and

WHEREAS, the Special Revenue Funds group is comprised of the following funds: Quiet Home Program, Gas Tax, Measure I, Measure I Valley Major Project, Park Impact/Quimby, Community Development Block Grant, HOME Grants, Asset Seizure, Neighborhood Stabilization Program, Assessment District Administration, Mobile Source Air, General Fund Grants, Building Safety, Parkway Maintenance, Storm Drain District, Old Model Colony Community Facilities District No. 21-Parkside Services, New Model Colony Community Facilities District No. 31-Lennar Services, New Model Colony Community Facilities District No. 23-Park Place Services, Old Model Colony Community Facilities District No. 20-Walmart Services, Street Light Maintenance, Community Facilities District No. 10-Public Services, New Model Colony Community Facilities District No. 9-Edenglen Services, Facility Maintenance, Storm Drain Maintenance, Historic Preservation, and New Model Colony Public Services; and

WHEREAS, the Capital Project Funds group is comprised of the following funds: Ground Access, Capital Projects, Law Enforcement Impact, Fire Impact, Old Model Colony Street Impact, Old Model Colony Water Impact, Old Model Colony Sewer Impact, Solid Waste Impact, General Facility Impact, Library Impact, Public Meeting Impact, Aquatic Impact, Old Model Colony Storm Drainage Impact, Species Habitat Impact, Fiber Impact, New Model Colony Street Impact, New Model Colony Water Impact, New Model Colony Sewer Impact, New Model Colony Storm Drainage Impact, Affordability In-Lieu, Old Model Colony-Regional Streets, Old Model Colony-Local Adjacent Streets, Old Model Colony-Regional Storm Drains, Old Model Colony-Local Adjacent Storm Drains, Old Model Colony-Regional Water, Old Model Colony-Local Adjacent Water, Old Model Colony-Regional Sewer, Old Model Colony-Local Adjacent Sewer, Old Model Colony Fire Impact, New Model Colony-Regional Streets, New Model Colony-Local Adjacent Streets, New Model Colony-Regional Storm Drains, New Model Colony-Local Adjacent Storm Drains, New Model Colony-Regional Water, New Model Colony-Local Adjacent Water, New Model Colony-Regional Sewer, New Model Colony-Local Adjacent Sewer, New Model Colony-Regional Fiber, New Model Colony-Local Adjacent Fiber, New Model Colony Fire Impact, Old Model Colony Community Facilities District No. 10-Airport Tower Services and Facilities, New Model Colony Community Facilities District No. 11-Armada Services and Facilities, Old Model Colony Community Facilities District No. 21-Parkside Services, Old Model Colony Community Facilities District No. 13-Commerce Center Facilities, Old Model Colony Community Facilities District No. 20-Walmart Services, New Model Colony Community Facilities District No. 23 and No. 24-Park Place Services and Facilities, New Model Colony Community Facilities District No. 27-New Haven Services, New Model Colony Community Facilities District-Richland Countryside, New Model Colony Community

*City's Fiscal Year 2015-16 Operating Budget*

Facilities District No. 19-Forestar Services, New Model Colony Community Facilities District No. 31-Lennar Services, and New Model Colony Community Facilities District No. 32-Archibald/Schaefer Services; and

WHEREAS, the Enterprise Funds group is comprised of the following funds: Water Operating, Water Capital, Sewer Operating, Sewer Capital, Solid Waste, and Solid Waste Facilities; and

WHEREAS, the Internal Service Funds group is comprised of the following funds: Equipment Services, Self Insurance, and Information Technology; and

WHEREAS, the Fiduciary Fund group is comprised of the following fund: Other Post Employment Benefits; and

NOW THEREFORE, be it resolved, that the City's Operating Budget for the Fiscal Year 2015-16, submitted by the City Manager to the City Council, is herewith adopted for the City of Ontario for the Fiscal Year 2015-16.

NOW, THEREFORE, be it also resolved, that the 2015-16 Operating Budget Appropriations are as follows:

General Fund	\$192,375,232
Special Revenue Funds	30,604,919
Capital Project Funds	8,082,200
Enterprise Funds	181,137,700
Internal Service Funds	39,945,799
Fiduciary Fund	<u>3,900,000</u>
Total Operating Budget	<u>\$456,045,850</u>

The City Clerk of the City of Ontario shall certify as to the adoption of this Resolution.

PASSED, APPROVED, AND ADOPTED this 17<sup>th</sup> day of June 2015.

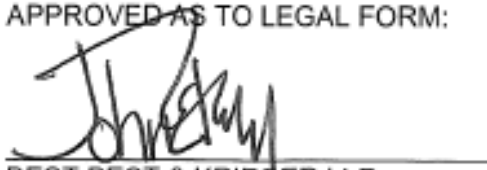
  
PAUL S. LEON, MAYOR

ATTEST:

  
MARY E. WIRTES, MMC, CITY CLERK

*City's Fiscal Year 2015-16 Operating Budget*

APPROVED AS TO LEGAL FORM:



BEST BEST & KRIEGER LLP  
CITY ATTORNEY

STATE OF CALIFORNIA )  
COUNTY OF SAN BERNARDINO )  
CITY OF ONTARIO )

I, MARY E. WIRTES, City Clerk of the City of Ontario, DO HEREBY CERTIFY that foregoing Resolution No. 2015-072 was duly passed and adopted by the City Council of the City of Ontario at a special meeting held June 17, 2015 by the following roll call vote, to wit:

AYES: MAYOR/COUNCIL MEMBERS: LEON, WAPNER, BOWMAN,  
DORST-PORADA AND AVILA

NOES: COUNCIL MEMBERS: NONE

ABSENT: COUNCIL MEMBERS: NONE

  
\_\_\_\_\_  
MARY E. WIRTES, MMC, CITY CLERK

(SEAL)

The foregoing is the original of Resolution No. 2015-072 duly passed and adopted by the Ontario City Council at a special meeting held June 17, 2015.

  
\_\_\_\_\_  
MARY E. WIRTES, MMC, CITY CLERK

(SEAL)

# *List of Acronyms*

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<b>ABC</b>	Alcohol Beverage Commission	<b>CalPERS</b>	California Public Employee Retirement System	<b>FEMA</b>	Federal Emergency Management Agency
<b>ADA</b>	American Disabilities Act	<b>CNG</b>	Compressed Natural Gas	<b>FTE</b>	Full-Time Equivalent
<b>AFSCME</b>	American Federation of State, County, and Municipal Employees	<b>COLA</b>	Cost of Living Allowance	<b>FY</b>	Fiscal Year
<b>AQMD</b>	Air Quality Management District	<b>COP</b>	Certificate of Participation	<b>G&amp;A</b>	General and Administrative
<b>ARRA</b>	American Recovery and Reinvestment Act	<b>COPS</b>	Community Oriented Problem Solving	<b>GAAP</b>	Generally Accepted Accounting Principles
<b>CAFR</b>	Comprehensive Annual Financial Report	<b>CPI</b>	Consumer Price Index	<b>GASB</b>	Governmental Accounting Standards Board
<b>CALTRANS</b>	California Department of Transportation	<b>CSMFO</b>	California Society of Municipal Finance Officers	<b>GDP</b>	Gross Domestic Product
<b>CAP</b>	Cost Allocation Plan	<b>DIF</b>	Developer Impact Fee	<b>GFOA</b>	Government Finance Officers Association
<b>CARES</b>	Code Enforcement Arterial Street Improvement Releaf Program; Exterior Improvement Program; Sidewalk Program	<b>DMA</b>	Distribution Management Association	<b>GIS</b>	Geographic Information System
<b>CDBG</b>	Community Development Block Grant	<b>DMV</b>	Department of Motor Vehicles	<b>HazMat</b>	Hazardous Material
<b>CIP</b>	Capital Improvement Program	<b>DOJ</b>	Department of Justice	<b>HERA</b>	Housing and Economic Recovery Act of 2008
<b>CIT</b>	Community Improvement Team	<b>EMS</b>	Emergency Medical Services	<b>HPRP</b>	Homelessness Prevention and Rapid Re-Housing Program
		<b>EOC</b>	Emergency Operations Center	<b>HOME</b>	Home Investment Partnership Program
		<b>ERAF</b>	Educational Revenue Augmentation Fund	<b>HUD</b>	Housing and Urban Development
		<b>FAA</b>	Federal Aviation Administration		
		<b>FBI</b>	Federal Bureau of Investigation		



## List of Acronyms

<b>IAMC</b>	Industrial Asset Management Council	<b>OHA</b>	Ontario Housing Authority	<b>SB</b>	Senate Bill
<b>ICSC</b>	International Council of Shopping Centers	<b>OMC</b>	Old Model Colony	<b>SBPEA</b>	San Bernardino Public Employees Association
<b>IEUA</b>	Inland Empire Utilities Agency	<b>ONT</b>	Ontario International Airport	<b>SCADA</b>	Supervisory Control and Data Acquisition
<b>IT</b>	Information Technology	<b>OPEB</b>	Other Post-Employment Benefits	<b>SCAG</b>	Southern California Association of Governments
<b>LAIF</b>	Local Agency Investment Fund	<b>ORFA</b>	Ontario Redevelopment Finance Authority	<b>STEMI</b>	ST-Segment-Elevation Myocardial Infarction
<b>LAWA</b>	Los Angeles World Airport	<b>OSHA</b>	Occupational Safety and Health Administration	<b>TAC</b>	Teen Action Committee
<b>LED</b>	Light Emitting Diode	<b>PCI</b>	Pavement Condition Index	<b>TCRP</b>	Transit Cooperative Research Program
<b>LEED</b>	Leadership in Energy and Environmental Design	<b>PEPRA</b>	Public Employee Pension Reform Act	<b>TOT</b>	Transient Occupancy Tax
<b>M/F</b>	Multi-Family	<b>PMI</b>	Purchasing Managers Index	<b>UASI</b>	Urban Area Security Initiative
<b>MAC</b>	Moves, Adds, and Changes	<b>PUD</b>	Plan Unit Development	<b>UCR</b>	Uniform Crime Reporting
<b>MDC</b>	Mobile Data Computer	<b>RMS</b>	Records Management System	<b>VLF</b>	Vehicle License Fee
<b>NAIOP</b>	National Association of Industrial and Office Properties	<b>ROPS</b>	Recognized Obligation Payment Schedule		
<b>NMC</b>	New Model Colony	<b>ROW</b>	Right-Of-Way		
<b>NPDES</b>	National Pollutant Discharge Elimination System	<b>RPTTF</b>	Redevelopment Property Tax Trust Fund		
<b>NSP</b>	Neighborhood Stabilization Program	<b>S/F</b>	Single Family		
<b>O&amp;M</b>	Operating and Maintenance	<b>SANBAG</b>	The San Bernardino Associated Governments		

# Glossary

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**A-87 Cost Allocation Plan:** Circular published by the Federal Government's Office of Management and Budget (OMB), establishing principles and standards for determining costs applicable to Federal grants, contracts, and other agreements. These principles and standards recognize "Total Cost" as allowable direct costs plus allowable indirect costs, less applicable credits. The significant difference between this plan and a "Full Cost Allocation Plan" is that "Legislative" costs are not allowable under the A-87 Plan.

**Account Number:** A numeric identification of an account, typically a unique number or series of numbers. Ontario's number structure is comprised of five fields of characters. The first field is five characters and identifies the Expenditure/Revenue Account within the accounting system. The next field contains three characters and identifies the Funds. The third field contains three characters and identifies the Department number. The fourth field contains six characters and identifies a specific Project, or Grant if, needed. The last field contains five characters and identifies a specific task, program, or function, if needed.

**Accrual Basis or Accrual Method:** Accounting method whereby income and expense items are recognized as they are earned or incurred, even though they may not yet have been received or actually paid in cash. The alternative is the Cash Basis. The City of Ontario uses the widely recognized method of "Modified Accrual."

**Actual Cost:** The amount paid for an asset, which is not its market value, insurable value or retail value. It generally includes freight-in and installation costs but not interest on the debt to acquire it.

**Administrative Expense:** Often grouped with General Expenses, expenses that are not as easily associated with a specific function as are the direct costs of providing services.

**Adopted Budget:** A budget which typically has been available for review by the public and "Adopted" (approved) by the City Council prior to the start of the fiscal year. It serves legal authority to expend money for specified purposes in the stated fiscal year.

**Allocation:** A distribution of funds or an expenditure limit established for an organizational unit.

**Allocable Costs:** Costs of a particular cost objective to the extent that there are benefits received by such objective.

**Appropriation:** An authorization by the Mayor and City Council to make expenditures and to incur obligations for specific amounts and purposes. For most local governments, the Adopted Budget document is the source for all or most appropriations. All annual appropriations lapse at fiscal year end.

**Appropriations Limit:** As defined by Section 8, Article XIII B of the California Constitution, the growth in the level of certain appropriations from tax proceeds generally limited to the level of the prior year's appropriation limit as adjusted for changes in the cost of living and population. Other adjustments may be made for such reasons as the transfer of services from one government entity to another.

**Appropriation Resolution:** The official enactment by the Mayor and City Council to establish the legal authority to obligate and expend City resources.

**Assessed Valuation:** An official value established for real estate or other property as a basis for levying property taxes.

**Assessment:** A charge made for actual services or benefits received.

**Audit (Financial):** A review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations.

## *Glossary*

**Authorized Position:** A position which is approved in the final budget adopted by the Mayor and City Council.

**Balance Available:** Funds available for appropriation or encumbrance. It is the excess of cash and near-cash assets of a fund over its liabilities and reserves; or commonly called surplus available for appropriation. It is also the unobligated balance of an appropriation which may be encumbered for the purposes of the specific appropriation.

**Balanced Budget:** The total of adopted expenditures shall not exceed the total of estimated income and fund balances.

**Baseline Budget:** A Baseline Budget reflects the anticipated costs of carrying out the current level of service or activities as authorized by the Mayor and City Council in the current budget. It may include an adjustment for cost increases, but does not include changes in service levels or authorized positions over that authorized by the Mayor and City Council.

**Bond (Municipal):** A written promise from a local government to repay a sum of money on a specific date at a specified interest rate. Bonds are frequently used to finance capital improvement projects such as buildings and streets.

**Budget:** A plan of financial operation, for a set time period, which identifies specific types and levels of services to be provided; adopted appropriations or expenses; and the recommended means of financing them.

**Budget Amendment:** The Mayor and City Council has the sole authority for adopting the City's budget and may amend or supplement the budget at any time after adoption by a majority vote. The City Manager has the authority to approve line item budgetary transfers between expenditure objects of the budget as long as it is in the same fund.

**Budget Calendar:** The schedule of key dates which City departments follow in the preparation, revision, adoption, and administration of the budget.

**Budget Detail:** A support document to the published budget that details the line item approved expenditures.

**Budget Transmittal:** The opening section of the budget providing the Mayor and City Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and presents recommendations made by the City Manager.

**Budget Year:** This is the fiscal year for which the budget is being considered; the fiscal year following the current year.

**Budgetary Unit:** An organizational component budgeted separately, usually an agency, a department or further subdivision.

**Cafeteria Benefit Plan:** Qualified benefit package as defined by Section 125 of the Internal Revenue Code. This includes Ontario employee benefits for deferred compensation, disability, health, dental, life and vision insurance.

**CalPERS:** California Public Employees Retirement System, which provides retirement and health benefit services for full time City employees and retirees.

**Capital Expenditure:** An acquisition or an improvement (as distinguished from a repair) that will generally have a life of five years or more. The City of Ontario's Operating Budget defines "Capital" as acquisitions costing \$5,000 or more.

**Capital Improvement Budget:** A financial plan of authorized expenditures for tangible, long-term construction of, or improvements to, public facilities and infrastructure.

**Capital Improvement Program (CIP):** A long-term plan (usually of five years) for significant projects such as street or park improvements, building construction, and various major facility repairs. The projects set out in the plan usually require funding beyond a one-year period; and the plan details funding sources and expenditure amounts.

**Capital Outlay:** Expenditures which result in the acquisition of, or addition to, fixed assets. A capital item is tangible, durable, non-consumable, costs \$5,000 or more, and generally has a useful life of five years or more.

**Capital Project Fund:** A governmental fund used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

**Carryover or Carryforward:** Process of carrying a budgeted and encumbered item from the current fiscal year to the next fiscal year.

**Certificate of Participation (COP):** Obligations of a public entity based on a lease or installment sale agreement.

**Comprehensive Annual Financial Report (CAFR):** The official annual financial report of a government presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with auditing standards generally accepted in the United States of America by a firm of licensed certified public accountants.

**Contractual Services:** A series of expenditure accounts, including legal, professional services, and other services procured independently by contract or agreement with persons, firms, corporations or other governmental units.

**Consumer Price Index (CPI):** A measure of the change in prices paid by consumers as determined by a monthly survey of the U. S. Bureau of Labor Statistics. Many pension and employment contracts are tied to changes in consumer prices as protection against inflation and reduced purchasing power. Among the CPI components are the costs of housing, food, transportation and electricity. It is also known as the Cost-of-Living Index.

**Cost Accounting:** The continuous process of analyzing, classifying, recording and summarizing cost data within the confines and controls of a formal cost accounting system and reporting them to users on a regular basis.

**Cost Allocation:** Method for identifying and distributing indirect costs to agencies and departments.

**Cost Basis:** Original price of an asset, used in determining depreciation and capital gains or losses.

**Cost of Living Allowance (COLA):** Adjustment of wages designed to offset changes in the cost of living, usually as measured by the Consumer Price Index. COLAs are key bargaining tools used in labor contracts and are politically sensitive elements of social security payments and federal pensions because they affect millions of people.

**Debt Service:** The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

**Debt Service Fund:** A governmental fund used to account for the accumulation of resources and payment of bond principal and interest from governmental resources.

**Deficit:** (1) Insufficiency in an account, whether as the result of increased costs, insufficient revenues, or shrinkage in value; (2) excess of the government's spending over its revenues.

**Department:** A basic organizational unit of government which is functionally unique in its delivery of services.



## Glossary

**Departmental Overhead:** Cost of a Department's Indirect Labor and Material/Supplies divided by the Department's Direct Salary and Wages cost. The result is expressed as a percentage to be applied to direct salary and wages.

**Depreciation:** Loss in value of an asset, whether due to physical changes, obsolescence, or factors outside of the asset.

**Development:** The process of placing improvements on or to a parcel of land or projects where such improvements are made, such as drainage, utilities, subdividing, access, buildings, or any combination of these elements.

**Division:** An organizational component of an agency or department.

**Economic Growth Rate:** Rate of change in the Gross Domestic Product (GDP) as expressed in an annual percentage. If adjusted for inflation, it is called the *Real Economic Growth Rate*.

**Encumbrance:** Commitment of appropriated funds to purchase goods or services. An encumbrance is not an expenditure but reserves funds to be expended.

**Enterprise Fund:** A proprietary fund used to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the legislative body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures.

**Expenditure/Expense:** The outflow of governmental funds paid or to be paid for goods or services obtained regardless of when the expenditure is actually paid (an encumbrance is not an expenditure).

**Expenditure Account Number:** Unique identification number and title for a minor expenditure category; represents the most detailed level of budgeting and recording of expenditures and is referred to as a "line item".

**Fiduciary Fund:** To account for resources held for the benefit of parties outside the City.

**Fiscal Year (FY):** A 12-month period for recording financial transactions; specified by the City of Ontario as beginning on July 1<sup>st</sup> and ending on the following June 30<sup>th</sup>.

**Fixed Asset:** Asset of long-term character such as land, buildings, machinery, equipment, and furniture.

**Fixed Asset Management:** Tagging and preparing asset ledgers for plant, facilities, and equipment; recording changes in asset status; and conducting periodic inventories of assets.

**Forecast:** Estimate of the future impact of current revenue and expenditure policies based on specific assumptions about future conditions such as inflation or population growth. Forecasts are neither predictions about the future nor a statement of policy intentions.

**Franchise Fee:** A fee charged for the privilege of using public rights-of-way and property within the City for public or private purposes. The City currently assesses franchise fees on cable television and utilities.

**Fringe Benefit:** Compensation an employer contributes to its employees such as retirement or life/health insurance.

**Full-time Equivalent (FTE):** Positions or fractions thereof based on a full-time definition of forty hours of work per week.

**Fund:** A separate accounting entity with a self-balancing set of accounts to record all financial transactions (revenues and expenditures) for specific activities or government functions.

**Fund Accounting:** System used by nonprofit organizations, particularly governments, for financial reporting. As there is no profit motive, accountability is measured instead of profitability, with the main purpose being stewardship of financial resources received and expended in compliance with legal requirements and on behalf of the general public.

**Fund Balance:** Excess of assets over liabilities and reserves, also known as surplus funds (governmental funds only).

**General Fund:** A governmental fund used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

**Generally Accepted Accounting Principles (GAAP):** Conventions, rules and procedures that define accepted accounting practice, including broad guidelines as well as detailed procedures.

**General Obligation Bond:** Bonds that are limited by State law as to the amount as well as the length of indebtedness that a government can have. These “Full Faith and Credit” bonds are secured by all of the financial assets of the local government, including property taxes.

**Grant:** Contributions or gifts of cash or other assets from another governmental entity to be used or expended for a specific purpose or activity, such as Community Development Block Grants awarded by the federal government.

**Gross Domestic Product (GDP):** Total value of goods and services produced within a country’s economy over a particular period of time, usually one year. GDP measures a country’s economic activity regardless of who owns the productive assets in that country and is the primary indicator of the status of the economy.

**Historical Cost:** Actual expenses incurred during the previous fiscal year and the basis for how trends are determined. Accounting principles require that all financial statement items be based on original or acquisition costs.

**Indirect Cost:** Costs which are not easily seen in the product or service. Utility, hazard insurance on a building, and data processing costs are examples of this.

**Indirect Labor:** Wages and related costs of support for administrative employees whose time is not charged directly to a project or service; the efforts of such personnel benefit the products or services and direct charging to the project is not feasible.

**Infrastructure:** The physical assets of the City (i.e., streets, water, sewer, public buildings, and parks) and the support structures within a development.

**Inflation:** A rise in the prices of goods and services, as what may happen when spending increases relative to the supply of goods on the market.

**Interest Revenues:** Revenues received as interest from the investment of funds not immediately required to meet cash disbursement obligations.

**Internal Services Fund:** A proprietary fund used to account for the financing of goods and services provided by one department to another department, on a cost-reimbursement basis; examples include Information Technology or Equipment Services.

**Jurisdiction:** Geographic or political entity governed by a particular legal system or body of laws.

**Line Item Budget:** A budget listing detailed expenditure categories (personnel, operating, contractual) separately, along with the amount budgeted for each specific category. The City uses line item budgeting.

## *Glossary*

**Modified Accrual Basis or Modified Accrual Method:** An accounting method whereby income and expense items are recognized as they are available and measurable.

**Objective:** Measurable statement of the intended beneficial and tangible effects of a program's activities; a specific target toward which a manager can plan, schedule work activities, and make staff assignments; is stated in quantifiable terms such that it is possible to know when it has been achieved, i.e., to increase an activity by a specific amount by a certain date; all of which the emphasis is on performance and its measurability.

**Operating Expense:** A series of account numbers which include expenditures for items which primarily benefit the current period and are not defined as personnel services; contractual services; or capital outlays.

**Organizational Chart:** A chart showing the interrelationships of positions within an organization in terms of authority and responsibilities.

**Overtime:** Time worked in excess of an agreed upon time for normal working hours by an employee. Hourly or non-exempt employees must be compensated at one and one-half their normal hourly rate for overtime work beyond 40 hours in a work week (based on a traditional work schedule).

**Performance Measure:** Specific quantitative measure of work performed within a program (i.e., miles of streets cleaned); specific quantitative measures of results obtained through a program (i.e., percent reduction in response time compared to a previous period).

**Personnel Year:** The actual or estimated portion of a position expended for the performance of work. For example, a full-time position which was filled by an employee for half of a year would result in an expenditure of 0.5 personnel years. Generally, one personnel year equals 2,080 hours of compensated work and leave time.

**Program:** An accounting and reporting level related to a specific activity or function.

**Project:** An accounting, reporting, and/or budgeting level related to a specific activity, program, and/or grant.

**Proprietary Fund:** A fund to account for operations similar to those found in a business, such as an Enterprise or Internal Services fund.

**Purchase Order:** A requisition issued authorizing the acquisition of specific goods or services, and the incurrence of a debt for them. A purchase order typically encumbers budgeted funds.

**Reserve:** The portion of a fund's balance legally restricted for a specific purpose, therefore, not available for general appropriation.

**Resolution:** Legal order by a government entity.

**Retained Earnings:** The accumulated earnings of an Enterprise or Internal Service fund which have been retained in the fund and are not reserved for any specific purpose.

**Revenue:** Funds received from various sources and treated as income to the City and used to finance expenditures. Examples are tax payments, fees for services, fines, grants, licenses, permits, and interest income.

**Revenue Source:** Specific area from which revenue is derived, i.e. ad valorem taxes.

**Salary and Wages:** An employee's monetary compensation for employment. Examples are compensation paid by the City for full-time employees, part-time employees, overtime, special duty pay, uniform allowance and annual leave payoff.

**Salary Savings:** Personnel cost savings resulting from position vacancies resulting from employee turnover.

**Special Assessment Fund:** Funds used to account for monies received from special charges levied on property owners who benefit from a particular capital improvement or service.

**Special District:** A designated geographic area established to provide a specialized service (e.g., Landscape Maintenance District).

**Special Revenue Fund:** A governmental fund type used to account for specific revenues that are legally restricted to expenditures for particular purposes.

**Subvention:** That portion of revenue collected by other government agencies on the City's behalf.

**Transient Occupancy Tax:** A tax, collected from the operators of hotels and motels located within the City, charged to those individuals staying at hotels and motels located within the City. The tax is authorized and established in accordance with the Ontario Municipal Code.

**Trust and Agency Fund:** Also known as Fiduciary Fund Types, these funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies.







MADE IN  
**ONTARIO**  
CALIFORNIA, USA

MAYOR  
Paul S. Leon

MAYOR PRO TEM  
Debra Dorst-Porada

COUNCIL MEMBERS  
Alan D. Wapner  
Jim W. Bowman  
Paul Vincent Avila

CITY TREASURER  
James R. Milhiser

CITY CLERK  
Mary E. Wirtes

CITY MANAGER  
Al C. Boling

ADMINISTRATIVE SERVICES/  
FINANCE DIRECTOR  
Grant D. Yee

